



P.O. Box 1749  
Halifax, Nova Scotia  
B3J 3A5 Canada

**Item No. 21.3**  
**Halifax Regional Council**  
**March 18, 2025**

**TO:** Mayor Fillmore and Members of Halifax Regional Council

**FROM:** Councillor Cathy Deagle Gammon, Chair, Audit and Finance Standing Committee

**DATE:** February 18, 2025

**SUBJECT:** Third Quarter 2024/25 Financial Report

---

### **INFORMATION REPORT**

#### **ORIGIN**

February 18, 2025 meeting of Audit and Finance Standing Committee, Item 13.1.2.

#### **BACKGROUND**

Audit and Finance Standing Committee received a staff recommendation report dated January 23, 2025 to consider the Third Quarter 2024/25 Financial Report and forward the report to Halifax Regional Council for their information.

For further information refer to the attached staff report dated January 23, 2025.

#### **DISCUSSION**

Audit and Finance Standing Committee considered the staff report dated January 23, 2025 and passed a motion to forward the Third Quarter 2024/25 Financial Report to Regional Council for their information.

#### **FINANCIAL IMPLICATIONS**

Financial implications are outlined in the attached staff report dated January 23, 2025.

#### **RISK CONSIDERATION**

Risk consideration is outlined in the attached staff report dated January 23, 2025.

### **COMMUNITY ENGAGEMENT**

Meetings of the Audit and Finance Standing Committee are open to public attendance and members of the public are invited to address the Standing Committee for up to five (5) minutes during the Public Participation portion of the meeting. Meetings are live webcast on Halifax.ca. The agenda, reports, video, and minutes of the Standing Committee are posted on Halifax.ca.

For further information on Community Engagement refer to the attached staff report dated January 23, 2025.

### **ENVIRONMENTAL IMPLICATIONS**

Environmental implications are outlined in the staff report dated January 23, 2025.

### **LEGISLATIVE AUTHORITY**

Legislative Authority is outlined in the attached staff report dated January 23, 2025.

Administrative Order One, *Respecting the Procedures of the Council Administrative Order*, Schedule 2 Audit and Finance Standing Committee Terms of Reference, subsection 2(b) provides:

#### Purpose

(2) The other purposes of the Committee are to:

...

(b) assist the Council in meeting its responsibilities by ensuring the adequacy and effectiveness of financial reporting, risk management and internal controls.

### **ATTACHMENTS**

Attachment 1 – Staff recommendation report dated January 23, 2025.

---

Report Prepared by: Dorothy Maponga, Legislative Assistant, Municipal Clerk's Office 902.478.2408

---

P.O. Box 1749  
Halifax, Nova Scotia  
B3J 3A5 Canada

**Item No. 13.1.2**  
**Audit & Finance Standing Committee**  
**February 18, 2025**

**TO:** Chair and Members of Audit & Finance Standing Committee

**SUBMITTED BY:** Cathie O'Toole, Chief Administrative Officer

**DATE:** January 23, 2025

**SUBJECT:** **Third Quarter 2024/25 Financial Report**

---

### **ORIGIN**

Staff has committed to provide Council with quarterly financial reports including:

- a report of the projected General Rate surplus/deficit by area;
- a report detailing District Capital expenditures in accordance with the District Capital Fund Policy approved by Council on July 31, 2007;
- a report detailing District Activity expenditures in accordance with the District Activity Policy approved by Council October 7, 2003;
- a report detailing Recreation Area Rate expenditures in accordance with the Recreation Area Report Policy approved by Council on May 14, 2002; and,
- a report detailing Hospitality expenses in accordance with Section 79A of the Halifax Regional Municipality Charter

### **EXECUTIVE SUMMARY**

This report provides an overview of the financial position and performance of the Halifax Regional Municipality (HRM) for the period ending December 31, 2024. It details the projected outcomes for the fiscal year and highlights areas of financial activity, variances, and projections.

### **RECOMMENDATION**

It is recommended that the Audit & Finance Standing Committee forward the Third Quarter 2024/25 Financial Report to Regional Council for their information.

### **DISCUSSION**

#### **Operating Statement:**

At December 31, 2024, HRM has projected a General Rate surplus of \$1,644,100.

The business units have a projected deficit of \$3.1M and Fiscal Services has a projected surplus of \$4.8M.

The projected surplus is related to increase in deed transfer tax, permit, transit and interest revenue, and releasing contingency funds to offset the deficit in the business units. This is partially offset by an increase in compensation and benefits, increased contract costs and an unscheduled debt repayment.

A detailed explanation of variances by business unit is included in [Attachment #2](#).

**District Capital Funds:**

The report of expenditures from Councillors' District Capital Funds is included as [Attachment #3](#) and shows that \$2.0M of the \$3.1M budget has been spent or committed.

**District Activity Funds:**

The report of expenditures from Councillors' District Activity Funds is included as [Attachment #4](#) and shows that \$46.9K of the \$72K budgeted has been committed or spent.

**Recreation Area Rate Accounts:**

The details of the Recreation Area Rate Accounts are in [Attachment #5](#). These accounts began the year with a surplus of \$1.1M. \$1.2M has been spent, against revenues of \$1.1M leaving a surplus of \$963K.

**Reserves Statement:**

The reserve balances at December 31, 2024 are \$431M, with projected closing balance at March 31, 2025 of \$331.5M. Of this balance, \$53.9M remains uncommitted. The details are included in [Attachment #6](#).

**Aged Accounts Receivable:**

The Aged Accounts Receivable schedule, included as [Attachment #7](#), represents HRM's gross unconsolidated accounts receivable position which was \$87M at December 31, 2024.

**Capital Projection Summary:**

The Capital Projection Summary is included as [Attachment #8](#). For the three-month period ended December 31, 2024 actual expenditures in these projects were \$297.5M, and there is an additional projected spend \$148.7M on these projects in Fiscal 2024/25, resulting in a projected work in progress at year-end of \$303.9M.

**Hospitality Expenses Summary:**

The quarterly Hospitality Expenses Summary is included as [Attachment #9](#). For the three-month period ended December 31, 2024 there were \$123 of hospitality expenditures.

**Mayor, Councillors and CAO's Expenses:**

The report, included as [Attachment #10](#), summarizes the expenses made by the municipality on behalf of or reimbursed to the Mayor, Councillors and CAO for the quarter.

**Council Approvals:**

The report included as [Attachment #11](#) summarizes all in year reports that have been approved by Council that have impacts not accounted for in the approved 24/25 budget but will influence the 25/26 budget.

**FINANCIAL IMPLICATIONS**

Outlined in the report.

**RISK CONSIDERATION**

No risks identified.

### **COMMUNITY ENGAGEMENT**

No community engagement required.

### **ENVIRONMENTAL IMPLICATIONS**

No environmental implications were identified.

### **ALTERNATIVES**

1. Audit & Finance Standing Committee may choose not to approve the proposed recommendation.

### **LEGISLATIVE AUTHORITY**

Halifax Regional Municipality Council approved, December 11, 2012, that all budget increases are to be presented to the Audit & Finance Standing Committee, prior to submission to Council.

Halifax Charter, section 93(1) - The Council shall make estimates of the sums that are required by the Municipality for the fiscal year; Halifax Charter, section 79A (1), subject to subsections (2) to (4), the Municipality may only spend money for municipal purposes if (a) the expenditure is included in the Municipality's operating budget or capital budget or is otherwise authorized by the Municipality; Halifax Charter, section 35(2)(d)(i) - The CAO can only authorize budgeted expenditures or within the amount determined by Council by policy; Halifax Charter, section 120(6) - The Municipality may maintain other reserve funds for such purposes as the Council may determine; Halifax Regional Municipality policy on Changes to Cost Sharing for Capital Projects - Changes requiring Council approval; and the Halifax Regional Municipality Administrative Order 2014-015 Respecting Reserve Funding Strategies - No reserve funds will be expended without the CAO's recommendation and Council approval.

### **ATTACHMENTS**

1. Halifax Regional Municipality Operating Results Projected to March 31, 2024.
2. Explanations of Projected Operating Results.
3. Report of Expenditures in the Councillors' District Capital Funds to December 31, 2024.
4. Report of Expenditures in the Councillors' District Activity Funds to December 31, 2024.
5. Report of Changes in the Recreation Area Rate Accounts to December 31, 2024.
6. Halifax Regional Municipality Reserve Funds Projected to March 31, 2025.
7. Accounts Receivable as at December 31, 2024.
8. Capital Projection Summary Projected to March 31, 2025.
9. Quarterly Hospitality Expenses Summary, April 1, 2024 to December 31, 2024.
10. Mayor, Councillors' and CAO's Expense Summary, April 1, 2024 to December 31, 2024.
11. Council Approvals April 1, 2024 to December 31, 2024.

A copy of this report can be obtained online at [halifax.ca](https://www.halifax.ca) or by contacting the Office of the Municipal Clerk at 902.490.4210.

Report Prepared by: Dave Harley, Director Accounting & Financial Reporting, Finance & Asset Management,  
902.497.4260

---

# **Attachment #1**

**Halifax Regional Municipality  
Operating Results Projected to March 31, 2025**

Halifax Regional Municipality  
Operating Results  
For the Period from April 1, 2024 to December 31, 2024

Business Unit & Fiscal Services	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
CAO	15,387,000	15,170,800	216,200	11,310,961	74.6%	3,859,839	10,015,567
Community Safety	13,985,200	13,934,000	51,200	9,417,272	67.6%	4,516,728	6,047,189
Finance & Asset Management	17,359,500	16,440,615	918,885	11,858,526	72.1%	4,582,089	11,325,126
Fire & Emergency	93,168,200	95,844,800	(2,676,600)	70,824,536	73.9%	25,020,264	63,598,096
Fiscal	(653,932,500)	(658,701,000)	4,768,500	(698,189,761)	106.0%	39,488,761	(661,554,651)
Halifax Regional Police	98,011,400	99,231,400	(1,220,000)	72,465,330	73.0%	26,766,070	71,016,541
Halifax Transit	68,700,400	68,348,800	351,600	47,453,717	69.4%	20,895,083	31,233,384
Human Resources	10,220,300	10,096,140	124,160	7,272,007	72.0%	2,824,133	6,068,040
Information Technology	38,428,900	38,084,900	344,000	29,605,328	77.7%	8,479,572	25,468,606
Legal & Legislative Services	9,788,000	9,694,100	93,900	7,278,502	75.1%	2,415,598	6,299,321
Library	25,083,300	25,083,300	-	17,515,763	69.8%	7,567,537	16,042,855
Office of Major Projects	340,200	417,000	(76,800)	186,193	44.7%	230,807	148,730
Office of Strategic Infrastructure & Transportation Planning	-	284,400	(284,400)	115,897	40.8%	168,503	-
Office of the Auditor General	1,228,600	1,098,740	129,860	838,000	76.3%	260,740	878,808
Outside Police BU (RCMP)	38,609,100	38,400,000	209,100	28,799,966	75.0%	9,600,034	26,250,251
Parks & Recreation	42,300,800	45,481,767	(3,180,967)	36,526,256	80.3%	8,955,511	29,648,940
Planning & Development	11,098,900	8,633,100	2,465,800	2,376,906	27.5%	6,256,194	3,526,590
Property, Fleet & Environment	57,736,000	58,086,900	(350,900)	39,412,619	67.9%	18,674,281	36,107,864
Public Works	112,486,700	112,726,101	(239,401)	64,276,744	57.0%	48,449,357	60,670,410
<b>Total</b>	<b>-</b>	<b>(1,644,137)</b>	<b>1,644,137</b>	<b>(240,655,238)</b>		<b>239,011,101</b>	<b>(257,208,333)</b>



Halifax Regional Municipality  
Operating Results - Revenue  
For the Period from April 1, 2024 to December 31, 2024

Business Unit Revenue	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
CAO	(465,900)	(822,600)	356,700	(4,231,983)	514.5%	3,409,383	(4,134,890)
Community Safety	(1,707,100)	(2,018,100)	311,000	(947,082)	46.9%	(1,071,018)	(1,336,870)
Finance & Asset Management	(4,828,300)	(4,869,500)	41,200	(3,628,305)	74.5%	(1,241,195)	(3,312,658)
Fire & Emergency	(768,700)	(1,816,500)	1,047,800	(1,344,364)	74.0%	(472,136)	(2,191,647)
Halifax Regional Police	(13,631,600)	(13,265,300)	(366,300)	(10,045,085)	75.7%	(3,220,215)	(10,102,176)
Halifax Transit	(76,815,100)	(79,133,100)	2,318,000	(63,626,214)	80.4%	(15,506,886)	(59,866,764)
Human Resources	(80,000)	(80,000)	-	(60,000)	75.0%	(20,000)	(60,005)
Information Technology	(8,600)	(749,500)	740,900	(16,383)	2.2%	(733,117)	(17,607)
Legal & Legislative Services	(382,400)	(552,500)	170,100	(473,280)	85.7%	(79,220)	(351,676)
Library	(5,947,100)	(6,189,300)	242,200	(4,652,914)	75.2%	(1,536,386)	(4,651,704)
Parks & Recreation	(15,632,300)	(20,122,600)	4,490,300	(16,721,637)	83.1%	(3,400,963)	(14,727,272)
Planning & Development	(13,505,000)	(18,994,800)	5,489,800	(15,336,382)	80.7%	(3,658,419)	(10,959,321)
Property, Fleet & Environment	(2,528,100)	(2,572,300)	44,200	(1,608,680)	62.5%	(963,620)	(1,544,131)
Public Works	(22,105,600)	(22,671,570)	565,970	(14,648,089)	64.6%	(8,023,481)	(13,229,697)
<b>Total</b>	<b>(158,405,800)</b>	<b>(173,857,670)</b>	<b>15,451,870</b>	<b>(137,340,397)</b>	<b>79.0%</b>	<b>(36,517,273)</b>	<b>(126,486,418)</b>

Fiscal Services Revenue	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
Area Rates for Community, Private Organizations & Roads	(1,725,050)	(1,725,050)	-	(1,716,979)	99.5%	(8,071)	(1,634,037)
Corrections Services	-	-	-	234	0.0%	(234)	(7,436,573)
Deed Transfer	(65,000,000)	(67,000,000)	2,000,000	(57,490,180)	85.8%	(9,509,820)	(57,113,708)
Fire Protection	(11,113,200)	(10,175,900)	(937,300)	(10,110,616)	99.4%	(65,284)	(8,855,101)
Government Grants	(3,600,000)	(3,600,000)	-	(3,341,949)	92.8%	(258,051)	(3,707,833)
Grants in Lieu	(50,262,500)	(50,262,500)	-	(49,749,236)	99.0%	(513,264)	(45,824,108)
Insurance	(500,000)	(4,000,000)	3,500,000	(789,420)	19.7%	(3,210,581)	(361,820)
Investment, Interest and Misc. Revenue	(21,297,500)	(23,718,700)	2,421,200	(20,364,739)	85.9%	(3,353,961)	(17,254,779)
Mandatory Education	(194,020,700)	(194,053,100)	32,400	(192,667,398)	99.3%	(1,385,702)	(174,773,739)
Metro Housing Authority	-	-	-	137	0.0%	(137)	(4,337,654)
Other Fiscal Services	(265,000)	(816,700)	551,700	(4,416,331)	540.8%	3,599,631	(10,109,196)
Property Tax, Tax Agreements and HW Dividend	(699,016,400)	(699,364,900)	348,500	(686,148,357)	98.1%	(13,216,543)	(636,745,888)
Property Valuation Services	(7,384,800)	(7,385,300)	500	(7,332,623)	99.3%	(52,677)	(7,436,580)
Recoverable Debt	(12,853,100)	(12,853,100)	-	(3,007,736)	23.4%	(9,845,364)	(10,452,387)
Stormwater Right of Way	(5,600,500)	(5,485,400)	(115,100)	(5,375,756)	98.0%	(109,644)	(6,125,859)
Supplementary Education	(13,800,000)	(13,861,093)	61,093	(13,722,961)	99.0%	(138,132)	(15,305,232)
<b>Total</b>	<b>(1,086,438,750)</b>	<b>(1,094,301,743)</b>	<b>7,862,993</b>	<b>(1,056,233,911)</b>	<b>96.5%</b>	<b>(38,067,832)</b>	<b>(1,007,474,493)</b>

<b>Grand Total</b>	<b>(1,244,844,550)</b>	<b>(1,268,159,413)</b>	<b>23,314,863</b>	<b>(1,193,574,308)</b>	<b>87.8%</b>	<b>(74,585,105)</b>	<b>(1,133,960,911)</b>
--------------------	------------------------	------------------------	-------------------	------------------------	--------------	---------------------	------------------------

Halifax Regional Municipality  
Operating Results - Expenses  
For the Period from April 1, 2024 to December 31, 2024

Business Unit Expenses	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
CAO	15,852,900	15,993,400	(140,500)	15,542,944	97.2%	450,456	14,150,458
Community Safety	15,692,300	15,952,100	(259,800)	10,364,354	65.0%	5,587,746	7,384,059
Finance & Asset Management	22,187,800	21,310,115	877,685	15,486,831	72.7%	5,823,284	14,637,784
Fire & Emergency	93,936,900	97,661,300	(3,724,400)	72,168,900	73.9%	25,492,400	65,789,743
Halifax Regional Police	111,643,000	112,496,700	(853,700)	82,510,415	73.3%	29,986,285	81,118,717
Halifax Transit	145,515,500	147,481,900	(1,966,400)	111,079,932	75.3%	36,401,968	91,100,148
Human Resources	10,300,300	10,176,140	124,160	7,332,007	72.1%	2,844,133	6,128,045
Information Technology	38,437,500	38,834,400	(396,900)	29,621,711	76.3%	9,212,689	25,486,213
Legal & Legislative Services	10,170,400	10,246,600	(76,200)	7,751,782	75.7%	2,494,818	6,650,997
Library	31,030,400	31,272,600	(242,200)	22,168,677	70.9%	9,103,923	20,694,559
Office of Major Projects	340,200	417,000	(76,800)	186,193	44.7%	230,807	148,730
Office of Strategic Infrastructure & Transportation Planning	-	284,400	(284,400)	115,897	40.8%	168,503	-
Office of the Auditor General	1,228,600	1,098,740	129,860	838,000	76.3%	260,740	878,808
Outside Police BU (RCMP)	38,609,100	38,400,000	209,100	28,799,966	75.0%	9,600,035	26,250,251
Parks & Recreation	57,933,100	65,604,367	(7,671,267)	53,247,893	81.2%	12,356,474	44,376,212
Planning & Development	24,603,900	27,627,900	(3,024,000)	17,713,287	64.1%	9,914,613	14,485,912
Property, Fleet & Environment	60,264,100	60,659,200	(395,100)	41,021,299	67.6%	19,637,901	37,651,995
Public Works	134,592,300	135,397,671	(805,371)	78,924,833	58.3%	56,472,838	73,900,107
<b>Total</b>	<b>812,338,300</b>	<b>830,914,533</b>	<b>(18,576,233)</b>	<b>594,874,920</b>	<b>71.6%</b>	<b>236,039,613</b>	<b>530,832,739</b>

Fiscal Services Expenses	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
Area Rates for Community, Private Organizations & Roads	1,725,050	1,725,050	-	612,497	35.5%	1,112,553	50,405
Capital From Operating	50,723,000	50,723,000	-	50,700,000	100.0%	23,000	62,759,667
Corrections Services	-	-	-	-	0.0%	-	5,003,561
District Activity Fund	72,000	72,000	-	45,793	63.6%	26,207	56,916
Fire Protection	11,113,200	10,175,900	937,300	7,393,135	72.7%	2,782,765	8,065,715
Grants & Tax Concessions	9,829,000	9,704,000	125,000	1,991,079	20.5%	7,712,921	8,120,583
Halifax Convention Centre	7,540,000	7,540,000	-	5,655,000	75.0%	1,885,000	5,655,000
Insurance	6,782,900	9,207,900	- 2,425,000	7,734,164	84.0%	1,473,736	5,745,738
Investment, Interest and Misc. Revenue	760,000	650,000	110,000	496,376	76.4%	153,624	424,548
Mandatory Education	194,020,700	194,053,100	- 32,400	162,132,062	83.6%	31,921,038	129,994,956
Metro Housing Authority	-	-	-	-	0.0%	-	1,010,814
Other Fiscal Services	24,470,200	22,033,100	2,437,100	13,458,018	61.1%	8,575,082	15,616,388
Property Tax, Tax Agreements and HW Dividend	3,690,600	3,690,600	-	1,838,737	49.8%	1,851,863	3,701,461
Property Valuation Services	7,384,800	7,385,300	- 500	7,511,905	101.7%	- 126,605	7,474,416
Recoverable Debt	12,793,100	12,793,100	-	742,459	5.8%	12,050,641	8,410,987
Retirement, Benefits & Other LTD	3,280,000	3,280,000	-	1,024,262	31.2%	2,255,738	852,177
Stormwater Right of Way	5,600,500	5,485,400	115,100	5,650,571	103.0%	- 165,171	5,773,318
Supplementary Education	13,800,000	13,861,093	- 61,093	11,006,202	79.4%	2,854,891	10,638,907
Tax Supported Debt	45,771,200	50,071,200	- 4,300,000	56,689,391	113.2%	- 6,618,191	36,799,713
Transfers to (from) Reserves	31,150,000	31,150,000	-	23,362,500	75.0%	7,787,500	28,655,400
Valuation Allowance	2,000,000	2,000,000	-	-	0.0%	2,000,000	1,109,172
<b>Total</b>	<b>432,506,250</b>	<b>435,600,743</b>	<b>- 3,094,493</b>	<b>358,044,150</b>	<b>82.2%</b>	<b>77,556,593</b>	<b>345,919,841</b>

<b>Grand Total</b>	<b>1,244,844,550</b>	<b>1,266,515,276</b>	<b>(21,670,726)</b>	<b>952,919,070</b>	<b>76.9%</b>	<b>313,596,206</b>	<b>876,752,580</b>
--------------------	----------------------	----------------------	---------------------	--------------------	--------------	--------------------	--------------------

# **Attachment #2**

**Halifax Regional Municipality  
Explanations of Projected Operating Results**

**HALIFAX REGIONAL MUNICIPALITY**  
**Explanation of Projected Surplus/(Deficit)**  
**For the Period Ending December 31, 2024**

BUSINESS UNIT VARIANCE ANALYSIS		Net Surplus / (Deficit)
<b>Office of the Auditor General</b>	Projected surplus for compensation and benefits due to a vacant position.	115,100
	Projected deficit for computer software and license related to contract price increase.	(15,700)
	Projected surplus for professional fees due to lower than expected use.	25,000
	Net impact of immaterial non-compensation adjustments.	5,500
<b>Total Auditor General</b>		<b>129,900</b>
<b>CAO</b>	Projected surplus in revenue due to recoveries for a secondment, Immigration & Provincial Acadian grants and sponsorship received in the Mayor's office for International student reception. Offset by provincial streetscaping grants, Anti-black Racism payment and overstaffs in compensation and benefits.	325,000
	Projected surplus in compensation and benefits primarily due to longer-than expected vacant positions. These savings are offset by overstaffs to cover the secondments.	212,300
	Projected deficit in office expenditures due to increase in printing and reproduction at the Print Shop; partially offset by an increase in internal recoveries.	(177,900)
	Projected deficit due to consulting for the Accessibility Strategy and comprehensive review of HRM's Indigenous Services team; plus increased leasing costs at the Print Shop.	(171,200)
	Net impact of immaterial non-compensation adjustments.	28,000
<b>Total CAO</b>		<b>216,200</b>
<b>Community Safety</b>	Projected deficit in compensation and benefits due to transfer of crossing guard positions from Halifax Regional Police (HRP) with budget remaining in HRP offset partially by vacant positions.	(38,900)
	Projected surplus in other goods and services is due to delays in Mobile Outreach program.	306,000
	Projected deficit in interdepartmental costs due to increase in BIDS navigator program costs for 2024/25 fiscal and Ground Search and Rescue grant payout higher than budgeted.	(225,000)
	Net impact of immaterial adjustments.	9,100
<b>Total Community Safety</b>		<b>51,200</b>
<b>Halifax Regional Fire &amp; Emergency</b>	Projected surplus in revenue due to higher than budgeted recoveries from on the job injuries and long term disability.	484,000
	Projected deficit in compensation due primarily to overtime related to backfilling for vacancies, vacations, other leaves and training higher than budgeted. This is partially offset by savings from vacant positions.	(2,034,300)
	Projected deficit in office due to courier cost, computer software and other office expenses.	(50,500)
	Projected deficit in external services due to unbudgeted legal fees and increased uptake in counselling and consulting services.	(87,000)
	Projected deficit in supplies due to medical program delivery and other personal protective equipment costs.	(267,600)
	Projected deficit in building cost due to increase in water, electricity and net of other building costs.	(28,600)
	Projected deficit in equipment primarily due to expenses on spare apparatus, septic pumping costs, purchases and repairs.	(355,900)
	Projected deficit in other goods and services due to increase in the expense costs for training, recruiting, drivers' abstract, travels and other costs.	(300,500)
	Net zero impact of immaterial adjustments.	(36,200)
<b>Total Halifax Regional Fire &amp; Emergency</b>		<b>(2,676,600)</b>
<b>Finance &amp; Asset Management</b>	Projected surplus in false alarm revenue partially offset by an estimated small decrease in salt recoveries due to milder winter.	41,200
	Projected surplus in compensation and benefits primarily related to vacancies and delays in filling positions in various divisions.	1,131,600
	Projected deficit primarily related to unbudgeted salt dome security cost due to project delays and increased software costs, partially offset by a reduction in office cost in the coin room.	(245,700)
	Net impact of immaterial non-compensation adjustments.	(8,200)
<b>Total Finance &amp; Asset Management</b>		<b>918,900</b>
<b>Human Resources</b>	Projected surplus in compensation and benefits primarily related to timing of the new cohort of interns starting under the Bridging the Gap program. This was partially offset by lower than expected vacancies in some divisions.	176,500
	Projected deficit in contract services related to employee engagement survey fees.	(\$33,800)
	Net impact of miscellaneous non-compensation adjustments.	(\$18,500)
<b>Total Human Resources</b>		<b>124,200</b>

**HALIFAX REGIONAL MUNICIPALITY**  
**Explanation of Projected Surplus/(Deficit)**  
**For the Period Ending December 31, 2024**

BUSINESS UNIT VARIANCE ANALYSIS		Net Surplus / (Deficit)
<b>Information Technology</b>	Projected surplus in compensation and benefits primarily related to vacancies that were longer than expected in various positions, partially offset by nine positions that were transferred over from Halifax Regional Police.	561,200
	Projected deficit in computer software and support agreements primarily related to increased infrastructure server support contracts and fiber network support costs. Deficit further increased by service management contract costs related to PDF reader software and the intake application for FOI requests, which were partially offset by lower than expected spending on recreation software and decreased spending on internal IT Service Portal.	(110,400)
	Projected deficit in printing & reproduction due to higher than expected usage and prior year invoice being expensed in the current fiscal year.	(95,000)
	Net impact of immaterial non-compensation adjustments.	(11,800)
<b>Total Information Technology</b>		<b>344,000</b>
<b>Legal &amp; Legislative Services</b>	Projected surplus in revenue mainly due to recovery from Halifax Water for a secondment and grant a received from Young Canada Works.	170,100
	Projected deficit in compensation and benefits due to wage increases partially offset by savings from vacant positions.	(113,700)
	Projected deficit in office mainly due to unbudgeted video camera installation and increased archivist supplies.	(32,300)
	Projected surplus external services mainly due to lower than budgeted costs for the Independent Civilian Review for the Board of Police Commissioners.	49,500
	Net impact of immaterial non compensation adjustments	20,300
<b>Total Legal &amp; Legislative Services</b>		<b>93,900</b>
<b>Office of Major Projects</b>	Projected deficit in compensation and benefits for new position costs, business unit was established this year and offset with savings in Fiscal Services.	(76,800)
<b>Total Office of Major Projects</b>		<b>(76,800)</b>
<b>Office of Strategic Infrastructure &amp; Transportation Planning</b>	Projected deficit in compensation and benefits for position costs, business unit was established this year and offset with savings in Transit.	(284,400)
<b>Total Office of Strategic Infrastructure &amp; Transportation Planning</b>		<b>(284,400)</b>
<b>Public Works</b>	Projected surplus in compensation and benefits mainly due to higher than expected vacancies in the Infrastructure Maintenance & Operations, Executive Director's Office, Parking Services and Project Planning & Asset Management groups, which were partially offset by new position costs in the Design and Construction groups.	\$1,680,700
	Projected deficit in parking ticket revenue related to lower than anticipated tickets issued.	(\$500,000)
	Projected deficit in contract services due to updated scheduling agreements mainly due to increased asphalt work and additional vegetation management/pruning.	(\$826,500)
	Projected deficit due to increase in Ragged Lake facility volume as Burnside organics were diverted to this facility.	(\$736,000)
	Projected deficit due to volume of hazardous waste and conceptual design for new depot.	(\$580,000)
	Projected surplus due to expected increase in Diversion credit revenue over amount originally expected.	\$382,000
	Projected surplus due to increased sale of recyclables due to increased capture rate due to installation of new equipment and commodity prices being higher than expected.	\$301,000
	Projected surplus in parking permit revenue related to higher than anticipated permit sales.	\$300,000
	Projected surplus in contract services mainly due to reduced towing expenses due to lack of snowfall events.	\$211,600
	Projected deficit due to increase in leachate treatment costs due to Halifax Water leachate treatment rate increases.	(\$175,000)
	Projected deficit in other goods and services mainly due to increased parking management fees and cost of sales expenses due to increase in parking over previous years.	(\$131,400)
	Projected deficit due to increased maintenance and repair costs for the Right of Way crossings with CN Railway.	(\$100,000)
	Projected deficit due to increased costs of cleaning and sanitization supplies.	(\$91,900)
	Net impact of immaterial non-compensation adjustments.	\$26,100
<b>Total Public Works</b>		<b>(\$239,400)</b>

**HALIFAX REGIONAL MUNICIPALITY**  
**Explanation of Projected Surplus/(Deficit)**  
**For the Period Ending December 31, 2024**

BUSINESS UNIT VARIANCE ANALYSIS		Net Surplus / (Deficit)
<b>Halifax Transit</b>	Projected deficit in compensation mainly due to bus operator and ferry overtime costs related to vacancies and increased staffing to maintain service levels, partially offset by turnover and attrition.	(2,337,100)
	Projected surplus in revenue mainly due to higher ridership (97.4% vs. 87.5% budget).	2,519,800
	Projected surplus in diesel costs due to diesel prices trending lower than estimated. Currently \$1.33 and budgeted at \$1.56.	1,917,200
	Projected deficit in vehicle repair and maintenance due to higher cost of sending vehicles out for repair due to staffing.	(866,000)
	Projected deficit in area rate revenue due to lower than expected Transit tax revenues.	(201,800)
	Projected deficit in office supplies due to increased licensing and mobile data costs related to increased amount of buses.	(263,000)
	Projected deficit due to increased security costs at terminals.	(252,000)
	Projected deficit in building maintenance costs due to aging building requiring more maintenance.	(125,000)
	Net impact of immaterial non-compensation adjustments.	(40,500)
<b>Total Halifax Transit</b>		<b>351,600</b>
<b>Planning &amp; Development</b>	Projected surplus in revenue due to higher volume of building, street opening, signs & encroachments, development, and zoning fee permits. Partially offset with a reduction in subdivision applications.	1,120,000
	Projected surplus in compensation and benefits due to extended vacancies for difficult to hire positions leading to longer than expected recruitment times.	543,900
	Projected surplus in vehicle rentals due to lower than expected demand for rental vehicles as internal vehicles have been sourced.	70,200
	Projected deficit in consulting fees due to Fall River water extension and other consulting work.	133,000
	Projected surplus in Heritage Grants based on current trend and historical uptake.	700,000
	Projected deficit in interdepartmental due to parking fees and printing that was not budgeted.	(34,000)
	Net impact of immaterial non-compensation adjustments.	(67,300)
<b>Total Planning &amp; Development</b>		<b>2,465,800</b>
<b>Parks &amp; Recreation</b>	Projected deficit in Parks and Recreation in external service due to additional security cost in Public garden, dam work on Big Indian and Otter Lake and additional janitorial service to cover events.	(352,700)
	Projected deficit in contract services primarily due to new contract for monitoring services for all weather fields (living wage increase) and other services needed to ensure encampment sites are safe.	(378,600)
	Projected deficit in fencing due to homeless encampment sites and costs for fence rentals from November to mid January 2025.	(1,270,600)
	Project deficit in building cost, equipment, supplies and materials across groups due to new staff and new programs.	(638,600)
	Projected surplus in revenue due to increased grants and higher booking in sports, fitness and leisure program. Additional contribution from increased field and sport field rentals, cemetery trust interest revenue trending high and additional chargebacks from HRCE for law mowing service.	2,006,500
	Projected deficit in compensation and benefits primarily due to increased staffing needs for summer camps, recreation programs, and canteen for casual positions, as well as higher overtime costs. This is partially offset by savings from vacant positions.	(2,186,800)
	Projected deficit in community partnership due to higher costs for event operation.	(232,300)
	Projected surplus in RBC and Greenfoot Energy center after increase revenue has offset contract service and electricity cost.	187,300
	Project deficit due to renewed agreement with the Discovery Center and covering an additional operating defect for St. Margaret's Centre related to 23/24 fiscal year.	(287,000)
	Net impact of immaterial non-compensation adjustments.	(28,200)
<b>Total Parks &amp; Recreation</b>		<b>(3,181,000)</b>
<b>Halifax Regional Police</b>	Projected surplus in revenue due to grant funding secured to build a new firearms training range and for a Domestic Violence Offender Navigator (DVON) position along with an increase in WCB recoveries from additional members on WCB.	410,000
	Projected deficit in revenue due to several policing secondments discontinuing unexpectedly and a decrease in demand for services related to Integrated Emergency Services (IES) call transfers, criminal record checks, extra duty jobs and summary offence tickets.	(876,300)
	Projected surplus in compensation do to an increase in attrition and turnover related factors, partially offset by an increase in overtime and court time.	71,200
	Projected deficit in external services due to an increase in settlement/legal costs, officer health assessments, recruitment evaluation related costs, annual provincial DNA analysis, Employee Family Assistance Program Treatments and facility security improvements. Partially offset by a decrease in Commissionaires contract costs due to staffing shortages.	(750,900)
	Projected deficit in building costs due to additional fit up and utility requirements at new specialized training facility.	(49,100)
	Net impact of immaterial non compensation adjustments.	(24,900)
<b>Total Halifax Regional Police</b>		<b>(1,220,000)</b>

**HALIFAX REGIONAL MUNICIPALITY**  
**Explanation of Projected Surplus/(Deficit)**  
**For the Period Ending December 31, 2024**

BUSINESS UNIT VARIANCE ANALYSIS		Net Surplus / (Deficit)
<b>Properties, Fleet &amp; Environment</b>	Projected surplus in compensation and benefits primarily due to extended vacancies for difficult to hire positions.	424,900
	Projected surplus in external services due to roll out of deep energy retrofit program delayed, adaptation modelling timing shifted to 2025/26 and transfer of \$205K to cover increases in other expense line items. Lake monitoring costs were less than expected due to move to 'per lake' costing and high volunteer participation. This is partially offset by and increase in real estate brokerage fees and janitorial and refuse collection due to illegal dumping.	291,300
	Projected deficit in building costs for remediation of Bancroft Lane proposed encampment site (offset by savings in external services), an increase in municipal taxes for leased properties, plus unplanned repairs completed for various facilities.	(468,500)
	Projected deficit in equipment and communications due aging infrastructure resulting in unplanned heating ventilation and air conditioning repairs at various locations, increases in pool repair and winterization costs at various locations, tenant repair increases and emergency gas leak repairs at the Fleet repair centre.	(444,300)
	Projected surplus in vehicle expenses due to a decrease in fuel costs, offset by increased commercial vehicle repairs costs, resulting from high vacancies.	212,000
	Projected deficit in other goods & services due to the contribution to Common Roots off-grid cold storage and in facility rentals - due to increased operating costs and higher industrial lease rates.	(351,200)
	Net impact of immaterial non-compensation adjustments.	(15,100)
<b>Total Properties, Fleet &amp; Environment</b>		<b>(350,900)</b>
<b>Outside Police (RCMP)</b>		
	Projected surplus is due to the annual costs for the RCMP being less than budgeted.	209,100
<b>Total Outside Police (RCMP)</b>		<b>209,100</b>
<b>Library</b>		
	Projected surplus in total revenue due to bridge funding received from Province of Nova Scotia; this is slightly offset by anticipated decrease in parking rentals.	242,200
	Projected deficit in external services due to increase in janitorial contracts, snow removal contract and security services.	(94,500)
	Projected deficit in building cost due to increase in contractor pricing agreement and unbudgeted electrical work.	(147,700)
<b>Total Library</b>		<b>-</b>
<b>TOTAL BUSINESS UNIT VARIANCE</b>		<b>(3,124,300)</b>

FISCAL SERVICES VARIANCE ANALYSIS		
<b>Fiscal Services</b>		
	<b>Deed Transfer Tax</b> - Projected increase in deed transfer tax based on increased activity in the real estate market related to estimated decreases in interest and current upward trend.	2,000,000
	<b>Grants &amp; Tax Concessions</b> - Projected surplus due to lower than anticipated volume of tax exemptions submitted partially offset by an increase in non-profit program costs.	125,000
	<b>Insurance</b> - Projected surplus from estimated claim recoveries, partially offset by an increase in legal fees.	1,075,000
	<b>Investment, Interest and Misc. Revenue</b> - Projected surplus primarily relates to higher than anticipated tax sale interest from Trust accounts, increase in summary offence ticket and interest revenue. Interest revenue budget was based on the assumption that the Bank of Canada would implement overnight rate cuts early in the year; however, these cuts actually occurred in June/July, resulting in greater interest earnings.	2,531,200
	<b>Other Fiscal Services</b> - Projected surplus primarily releasing contingencies in fiscal to reduce organizational deficit and a recovery for employer over payment on workers compensation expenses.	2,988,800
	<b>Property Tax, Tax Agreements and HW Dividend</b> - Surplus in revenue primarily due to adjustments in tax agreements partially offset by appeals.	348,500
	<b>Tax Supported Debt</b> - Deficit due to repayment of balloon payment to the Nova Scotia Municipal Finance Corporation.	(4,300,000)
<b>TOTAL FISCAL SERVICES PROJECTED SURPLUS/(DEFICIT)</b>		<b>4,768,500</b>
<b>GRAND TOTAL</b>		<b>1,644,200</b>

# **Attachment #3**

**Report of Expenditures in the Councillors'  
District Capital Funds to December 31, 2024**



## Summary Councillors' District Capital Funds

**April 1, 2024 to December 31, 2025**

	Previous Years' Budgets	Previous Years' Spending	Carry Forward from Previous Years' Budgets	Current Year Budget	Budget Available as of April 1, 2024	Actual Expenditures	Commitments	Total Actual Expenditures & Commitments	Currently Available
DISTRICT 1 - Cathy Deagle-Gammon	94,000	80,109	13,891	94,000	107,891	71,942	2,963	74,904	32,986
DISTRICT 2 - David Hendsbee	94,000	87,223	6,777	94,000	100,777	66,349	2,726	69,075	31,702
DISTRICT 3 - Becky Kent	95,000	54,213	40,787	94,000	134,787	78,598	18,599	97,197	37,591
DISTRICT 4 - Trish Purdy	105,411	12,180	93,231	94,000	187,231	105,619	5,892	111,511	75,720
DISTRICT 5 - Sam Austin	105,560	72,481	33,079	94,000	127,079	76,771	46,980	123,751	3,328
DISTRICT 6 - Tony Mancini	204,931	43,000	161,931	94,000	255,931	48,664	80,267	128,931	127,000
DISTRICT 7 - Laura White	97,010	94,000	3,010	94,000	97,010	60,409	-	60,409	36,601
DISTRICT 8 - Virginia Hinch	263,439	-	263,439	94,000	357,439	52,377	168,278	220,655	136,784
DISTRICT 9 - Shawn Cleary	143,378	-	143,378	94,000	237,378	94,607	44,841	139,448	97,930
DISTRICT 10 - Kathryn Morse	194,389	52,289	142,101	94,000	236,101	70,615	64,323	134,938	101,163
DISTRICT 11 - Patti Cuttell	114,314	7,981	106,333	94,000	200,333	94,381	52,022	146,402	53,931
DISTRICT 12 - Janet Steele	357,700	13,688	344,012	94,000	438,012	166,902	66,284	233,187	204,826
DISTRICT 13 - Nancy Hartling	119,289	92,110	27,179	94,000	121,179	93,814	289	94,103	27,076
DISTRICT 14 - John A. Young	94,250	90,570	3,680	94,000	97,680	52,426	7,000	59,426	38,254
DISTRICT 15 - Billy Gillis	104,235	46,498	57,737	94,000	151,737	94,698	32,000	126,698	25,039
DISTRICT 16 - Jean St.Amand	174,111	52,532	121,579	94,000	215,579	134,649	23,910	158,559	57,020
<b>Total</b>	<b>2,361,018</b>	<b>798,874</b>	<b>1,562,144</b>	<b>1,504,000</b>	<b>3,066,144</b>	<b>1,362,819</b>	<b>616,374</b>	<b>1,979,194</b>	<b>1,086,950</b>

# **Attachment #4**

**Report of Expenditures in the Councillors'  
District Activity Funds to December 31, 2024**

**SUMMARY COUNCILLORS' DISTRICT ACTIVITY FUNDS****April 1, 2024 to December 31, 2024**

<b>Orders</b>	<b>Actual Expenditures</b>	<b>Commitments</b>	<b>Total Actual Expenditures &amp; Commitments</b>	<b>Budget</b>	<b>Available</b>
DISTRICT 1 - Cathy Deagle-Gammon	4,250.00	-	4,250.00	4,500.00	250.00
DISTRICT 2 - David Hendsbee	2,865.27	-	2,865.27	4,500.00	1,634.73
DISTRICT 3 - Becky Kent	3,122.75	-	3,122.75	4,500.00	1,377.25
DISTRICT 4 - Trish Purdy	2,640.50	-	2,640.50	4,500.00	1,859.50
DISTRICT 5 - Sam Austin	2,900.00	-	2,900.00	4,500.00	1,600.00
DISTRICT 6 - Tony Mancini	2,633.00	300.00	2,933.00	4,500.00	1,567.00
DISTRICT 7 - Laura White	2,636.88	-	2,636.88	4,500.00	1,863.12
DISTRICT 8 - Virginia Hinch	2,536.88	-	2,536.88	4,500.00	1,963.12
DISTRICT 9 - Shawn Cleary	3,583.00	-	3,583.00	4,500.00	917.00
DISTRICT 10 - Kathryn Morse	3,075.00	500.00	3,575.00	4,500.00	925.00
DISTRICT 11 - Patti Cuttell	2,687.40	-	2,687.40	4,500.00	1,812.60
DISTRICT 12 - Janet Steele	2,355.14	-	2,355.14	4,500.00	2,144.86
DISTRICT 13 - Nancy Hartling	3,000.00	-	3,000.00	4,500.00	1,500.00
DISTRICT 14 - John A.Young	2,700.00	-	2,700.00	4,500.00	1,800.00
DISTRICT 15 - Billy Gillis	2,225.00	-	2,225.00	4,500.00	2,275.00
DISTRICT 16 - Jean St- Amand	2,920.00	-	2,920.00	4,500.00	1,580.00
<b>Total</b>	<b>46,130.82</b>	<b>800.00</b>	<b>46,930.82</b>	<b>72,000.00</b>	<b>25,069.18</b>

# **Attachment #5**

**Report of Changes in the Recreation Area Rate Accounts  
to December 31, 2024**

Halifax Regional Municipality  
Continuity Schedule of Recreation Area Rated Accounts  
The 3rd Quarter ended December 31, 2024

C/Centre	Area Rated Recreation Account	Opening	Revenue	Expenditures	Current Year's	Accumulated
		Deficit (Surplus)	April 1, 2024 to	April 1, 2024 to	Deficit (Surplus)	Deficit (Surplus)
		1-Apr-24	31-Dec-24	31-Dec-24	31-Dec-24	31-Dec-24
C101	Frame Subdivision Homeowners Association	90	(4,050)	3,960	-	90
C105	Sackville Heights Elementary School	(217,605)	(368,394)	280,159	(439,644)	(657,249)
C107	Glen Arbour Homeowners Association	(65)	(21,970)	21,905	(65)	(130)
C108	White Hills Residents Association	-	-	-	-	-
C111	Lost Creek Community Association	(1,434)	-	-	-	(1,434)
C112	Waterstone Neighbourhood Association	-	-	-	-	-
C114	Ketch Harbour Residents Association	(0)	(13,649)	14,700	1,051	1,050
C115	Mineville Community Association	-	(11,280)	11,280	-	-
C117	Three Brooks Homeowners Association	-	(9,780)	10,260	480	480
C120	Haliburton Highbury Homeowners Association	(185,650)	(66,369)	100,000	(152,018)	(337,668)
C130	Highland Park Ratepayers Association	(68,504)	(12,255)	39,577	(41,182)	(109,686)
C135	Kingswood Ratepayers Association	(100,425)	(67,550)	10,000	(157,974)	(258,399)
C140	Prospect Road & Area Recreation Association	22	(133,381)	133,803	448	471
C145	Westwood Hills Residents Association	(115,700)	(35,700)	151,550	150	(115,550)
C160	Musquodoboit Harbour	(15,296)	(16,572)	31,868	(0)	(15,296)
C170	Hammonds Plains Common Rate	(140,524)	-	-	-	(140,524)
C180	Grand Lake/Oakfield Community Centre	(56,973)	(35,726)	89,242	(3,456)	(60,429)
C190	Maplewood Subdivision	(153,721)	-	-	-	(153,721)
C196	Silversides Residents Association	-	(16,150)	16,300	150	150
C198	Fox Hollow at St Margaret's Bay Village Homeowners Association	(12,349)	(6,120)	18,469	(0)	(12,349)
C200	Waverley Community Area Rate	240	(32,865)	32,625	-	240
C210	Lakeview, Windsor Junction, Fall River Ratepayers Association	(4,663)	(275,682)	271,378	(4,303)	(8,966)
<b>Totals</b>		<b>\$ (1,072,557)</b>	<b>\$ (1,127,493)</b>	<b>\$ 1,237,077</b>	<b>\$ 109,584</b>	<b>\$ (962,973)</b>

# **Attachment #6**

**Halifax Regional Municipality Reserve Fund Balance  
Projected to March 31, 2025**

Reserve Number	Reserve	SAP Balances as of Dec. 31, 2024	Current Commitments	Pending Contribution	Projected Closing Balance as of Dec. 31, 2024	Projected Closing Balance 2025/26	Projected Closing Balance 2026/27	Projected Closing Balance 2027/28
<b>Risk Reserve</b>								
Q416	Operating Stabilization Reserve	13,802,816	(2,600,562.86)	752,042	11,954,295	12,145,595	12,339,895	12,537,295
<b>TOTAL RISK RESERVES:</b>		<b>13,802,816</b>	<b>(2,600,562.86)</b>	<b>752,042</b>	<b>11,954,295</b>	<b>12,145,595</b>	<b>12,339,895</b>	<b>12,537,295</b>
<b>Obligation Reserve</b>								
Q506	Landfill Closure Cost	15,793,850	(4,065,781)	52,277	11,780,346	12,952,846	11,980,046	11,631,746
Q511	Municipal Election Reserve	2,234,964	(1,424,071)	468,869	1,279,763	2,163,863	3,062,063	3,974,663
Q521	Convention Centre Reserve	9,378,631	(3,444,787)	2,147,426	8,081,270	9,200,170	10,336,970	11,491,970
Q536	Library Recapitalization Reserve	10,371,108	-	41,436	10,412,544	10,579,144	10,748,444	10,920,444
Q546	Multi-District Facilities Reserve	14,357,079	(9,930,537)	286,681	4,713,223	4,700,558	2,344,441	2,764,132
Q556	Solid Waste Facilities Reserve	16,450,386	(4,370,013)	518,153	12,598,527	9,767,327	7,927,127	6,667,127
Q566	Master Plan Reserve	2,581,078	-	10,312	2,591,390	2,275,090	2,311,490	2,348,490
Q616	Business/Industrial Parks Expansion	41,073,626	(25,588,970)	30,071,559	45,556,215	64,445,297	32,964,397	(7,148,203)
Q621	Community and Events Reserve	6,760,654	(1,996,097)	724,655	5,489,212	6,897,812	8,202,012	9,527,012
<b>TOTAL OBLIGATION RESERVE:</b>		<b>119,001,376</b>	<b>(50,820,257)</b>	<b>34,321,368</b>	<b>102,502,487</b>	<b>122,982,104</b>	<b>89,876,987</b>	<b>52,177,378</b>
<b>Opportunity Reserve</b>								
Q666	SI Capital	194,775,342	(37,821,967)	6,944,132	163,897,508	191,094,108	218,725,808	246,799,608
Q667	SI Operating Reserve	6,696,240	(1,085,500)	274,529	5,885,269	6,860,469	7,446,269	8,311,369
Q611	Parkland Development Reserve	10,657,476	(2,233,926)	36,632	8,460,182	9,357,582	10,269,282	11,195,582
Q626	Gas Tax Reserve	7,276,458	(7,243,039)	7,044,213	7,077,633	4,378,953	5,793,473	6,294,185
Q640	Density Bonus Reserve	8,301,720	(936,505)	30,675	7,395,889	7,014,189	7,126,389	7,240,389
Q421	Options Reserve	21,895,089	(13,133,814)	52,511	8,813,786	8,548,386	8,685,186	8,824,186
Q526	Capital Funds Reserve	48,610,179	(33,185,991)	130,872	15,555,059	15,568,178	15,087,178	14,081,378
<b>TOTAL OPPORTUNITY RESERVE:</b>		<b>298,212,504</b>	<b>(95,640,741)</b>	<b>14,513,564</b>	<b>217,085,327</b>	<b>242,821,866</b>	<b>273,133,586</b>	<b>302,746,698</b>

Reserve Summary										
	Reserve	Opening Balance	Current Commitments	Pending Contribution	Projected Closing Balance 2024/25	Projected Closing Balance 2025/26	Projected Closing Balance 2026/27	Projected Closing Balance 2027/28	Future Commitments	Projected Uncommitted (As of 2027/28)
	<b>TOTAL RISK RESERVES:</b>	13,802,816	(2,600,563)	752,042	11,954,295	12,145,595	12,339,895	12,537,295	-	12,537,295
	<b>TOTAL OBLIGATION RESERVE:</b>	119,001,376	(50,820,257)	34,321,368	102,502,487	122,982,104	89,876,987	52,177,378	52,177,378	-
	<b>TOTAL OPPORTUNITY RESERVE:</b>	298,212,504	(95,640,741)	14,513,564	217,085,327	242,821,866	273,133,586	302,746,698	261,405,162	41,341,536
	<b>TOTAL RESERVE</b>	<b>431,016,696</b>	<b>(149,061,561)</b>	<b>49,586,974</b>	<b>331,542,109</b>	<b>377,949,565</b>	<b>375,350,468</b>	<b>367,461,371</b>	<b>313,582,540</b>	<b>53,878,831</b>

# **Attachment #7**

**Aged Accounts Receivable as at December 31, 2024**



**Aged Accounts Receivable  
December 31, 2024**

**Property Taxes & Capital Charges**

	Total	Current	0 - 1 Yrs	1 - 2 Yrs	2 - 3 Yrs	3 - 4 Yrs	4 + Yrs	Interest	Adj/Credits
Commercial Property Taxes	\$ 14,457,816	\$ 899,292	\$10,834,447	1,228,095	340,779	132,151	238,980	\$ 784,072	(8,548,986)
Residential Property Taxes	\$ 30,964,207	\$ 3,312,184	22,771,573	2,122,970	424,656	184,998	669,113	\$ 1,478,713	(19,422,989)
Residential/Commercial Mix Property Taxes	\$ 1,131,567	\$ 182,869	867,956	42,881	887	0	0	\$ 36,974	(1,264,054)
Resource Property Taxes	\$ 2,301,095	\$ 92,849	957,520	220,689	159,232	65,611	428,563	\$ 376,631	(1,363,616)
<b>Total Property Taxes</b>	<b>\$ 48,854,685</b>	<b>\$ 4,487,194</b>	<b>\$ 35,431,496</b>	<b>\$ 3,614,635</b>	<b>\$ 925,554</b>	<b>\$ 382,760</b>	<b>\$ 1,336,656</b>	<b>\$ 2,676,390</b>	<b>\$ (30,599,645)</b>
Total Local Improvement Charges	\$ 10,815,419	\$ 10,105,394	\$ 309,834	\$ 71,129	\$ 47,139	\$ 25,997	\$52,655	\$ 217,858	\$ (14,587)
<b>Total Taxes &amp; Capital Charges</b>	<b>\$ 59,670,104</b>	<b>\$ 14,592,588</b>	<b>\$ 35,741,330</b>	<b>\$ 3,685,764</b>	<b>\$ 972,693</b>	<b>\$ 408,757</b>	<b>\$ 1,389,311</b>	<b>\$ 2,894,248</b>	<b>\$ (30,614,232)</b>
Payments-in-Lieu of Taxes (PILT)	\$ 16,501,607	\$ -	\$16,548,889	\$ 30,745	\$ 2,541	\$ -	\$ -	\$ 38,502	\$ (119,070)
<b>Total Property Taxes &amp; PILTS</b>	<b>\$ 76,171,711</b>	<b>\$ 14,592,588</b>	<b>\$ 52,290,219</b>	<b>\$ 3,716,509</b>	<b>\$ 975,234</b>	<b>\$ 408,757</b>	<b>\$ 1,389,311</b>	<b>\$ 2,932,750</b>	<b>\$ (30,733,302)</b>

**General Revenue (Non-Lienable)**

	Total	Current	1-30 Days	31-60 Days	61-90 Days	91- 120 Days	120 + Days	Interest	Adj/Credits
Miscellaneous Billings & Recoveries	\$ 6,489,720	\$ 2,539,366	\$ 1,360,118	\$ 944,686	\$ 473,307	\$ 134,750	\$ 889,367	\$ 148,126	\$ (1,648,381)
Rents	\$ 334,203	\$ 236	\$ 8,936	\$ 8,145	\$ -	\$ 8,037	\$ 226,768	\$ 82,081	\$ (435,626)
Agencies, Boards & Commissions (ABC'S)	\$ 3,972,455	\$ 1,746,125	\$ 816,039	\$ 269,105	\$ 238,655	\$ -	\$ 899,789	\$ 2,742	\$ (80,229)
<b>Total</b>	<b>\$ 10,796,378</b>	<b>\$ 4,285,727</b>	<b>\$ 2,185,093</b>	<b>\$ 1,221,936</b>	<b>\$ 711,962</b>	<b>\$ 142,787</b>	<b>\$ 2,015,924</b>	<b>\$ 232,949</b>	<b>\$ (2,164,236)</b>

**Total Aged Accounts Receivable, December 31, 2024**

**\$ 86,968,089**

# **Attachment #8**

**Halifax Regional Municipality Capital Projection Summary  
Projected to March 31, 2025**

**Capital Projection Summary**  
**For the Third Quarter Ending December 31, 2024**

Budget Category	Budget					Expenditures			Projections	
	Budget Remaining at March 31, 2024	Commitments at March 31, 2024	Budget 2024/25	Budget Increases/ (Decreases)**	Budget Available at December 31, 2024	2024/25 Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures & Commitments	Projected Spending Jan-Mar 2025	Projected Work to Progress into 2025/26
<b>BUILDINGS/FACILITIES</b>	102,777,785	62,341,571	51,700,000	(1,963,000)	152,514,785	34,107,640	69,396,664	103,504,304	23,181,166	90,624,299
<b>BUSINESS/INDUSTRIAL PARKS</b>	25,166,439	2,429,829	15,500,000	(9,558,804)	31,107,635	18,163,526	3,180,234	21,343,760	2,510,000	7,934,109
<b>BUSINESS SYSTEMS</b>	29,060,732	5,399,655	13,160,000	(895,960)	41,324,772	8,774,066	6,667,566	15,441,632	6,579,846	19,339,764
<b>DISTRICT CAPITAL FUNDS</b>	1,562,143	129,766	1,504,000	-	3,066,143	1,362,819	653,513	2,016,332	489,967	1,213,357
<b>OUTDOOR RECREATION</b>	15,276,730	14,243,099	12,945,000	384,322	28,606,052	11,918,640	17,665,249	29,583,889	3,429,423	13,257,989
<b>ROADS, ACTIVE TRANSPORTATION &amp; BRIDGES</b>	110,611,147	48,936,503	119,903,000	19,039,406	249,553,553	123,249,028	42,807,358	166,056,386	47,045,036	76,155,432
<b>TRAFFIC &amp; STREETLIGHTS</b>	2,521,941	2,471,802	6,175,000	-	8,696,941	4,814,827	1,723,123	6,537,950	1,154,433	2,987,644
<b>VEHICLES, VESSELS &amp; EQUIPMENT</b>	133,255,418	364,052,896	66,594,000	277,350	200,126,768	81,874,178	353,399,927	435,274,105	59,361,515	55,855,921
<b>OTHER ASSETS</b>	35,714,281	15,162,542	18,940,000	-	54,654,281	13,201,698	20,010,536	33,212,234	4,919,954	36,521,290
<b>GRAND TOTAL</b>	<b>455,946,616</b>	<b>515,167,663</b>	<b>306,421,000</b>	<b>7,283,314</b>	<b>769,650,930</b>	<b>297,466,422</b>	<b>515,504,170</b>	<b>812,970,592</b>	<b>148,671,340</b>	<b>303,889,805</b>

\*\*Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.



Zatzman Sportsplex Revitalization	CB000006	115,892	-	-	-	115,892	-	-	-	-	-
<b>TOTAL BUILDINGS/FACILITIES</b>		<b>102,777,785</b>	<b>62,341,571</b>	<b>51,700,000</b>	<b>(1,963,000)</b>	<b>152,514,785</b>	<b>34,107,640</b>	<b>69,396,664</b>	<b>103,504,304</b>	<b>23,181,166</b>	<b>90,624,299</b>

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary  
For the Third Quarter Ending December 31, 2024

BUSINESS/INDUSTRIAL PARKS	Project Number	Budget				Expenditures			Projections				
		Budget Remaining at March 31, 2024	Commitments at March 31, 2024	Budget 2024/25	Budget Increases/ (Decreases)**	Budget Available December 31, 2024	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending Jan-Mar 2025	Projected Work to Progress into 2025/26	Project Status	Estimated Project Completion Date
Aerotech Business Park	CQ220001	2,558,804	0	8,000,000	(9,558,804)	1,000,000	0	0	0	0	1,000,000	Deferred	
Burnside & City of Lakes Industrial Park	CQ220002	21,036,296	2,380,881	5,000,000	0	26,036,296	18,000,804	3,136,035	21,136,839	2,500,000	5,535,492	Work-In-Progress 75%	
Industrial Land Acquisition and Lot Repurchase	CQ240001	0	0	2,500,000	0	2,500,000	0	0	0	0	0		
Ragged Lake Business Park	CQ220003	1,571,339	48,948	0	0	1,571,339	162,722	44,199	206,921	10,000	1,398,617	Work-In-Progress 50%	
<b>TOTAL BUSINESS/INDUSTRIAL PARKS</b>		<b>25,166,439</b>	<b>2,429,829</b>	<b>15,500,000</b>	<b>(9,558,804)</b>	<b>31,107,635</b>	<b>18,163,526</b>	<b>3,180,234</b>	<b>21,343,760</b>	<b>2,510,000</b>	<b>7,934,109</b>		

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary  
For the Third Quarter Ending December 31, 2024

BUSINESS SYSTEMS	Project Number	Budget				Expenditures			Projections				
		Budget Remaining at March 31, 2024	Commitments at March 31, 2024	Budget 2024/25	Budget Increases/ (Decreases)**	Budget Available December 31, 2024	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending Jan-Mar 2025	Projected Work to Progress into 2025/26	Project Status	Estimated Project Completion Date
Access & Privacy Project	C1210011	74,387	63,873	-	-	74,387	29,487	34,386	63,873	-	44,900	Work-In-Progress 75%	06/30/2025
Application Recapitalization	C190009	374,085	99,937	200,000	-	574,085	47,511	77,101	124,612	50,000	441,574	-	-
Business Intelligence Program	C190010	254,057	29,101	300,000	-	554,057	142,621	28,517	171,138	50,000	361,436	Work-In-Progress 25%	-
Contact Center Telephony Solution	C1990017	83,383	25,737	-	-	83,383	-	-	25,737	-	-	Work Complete	-
Corporate Cashiering	C1240007	450,000	-	-	-	450,000	-	-	-	120,000	330,000	Design Planning	08/31/2025
Corporate Scheduling	C1210019	1,549,216	1,329,864	2,900,000	-	4,449,216	1,345,330	2,458,621	3,803,951	1,300,000	1,803,886	Work-In-Progress 50%	01/30/2026
Council Chamber Technology Refresh	C1240006	655,000	-	500,000	(500,460)	654,540	466,846	14,791	481,637	7,551	180,143	Work-In-Progress 75%	01/31/2025
Council Chamber's Technology Upgrade	C1990019	8,554	3,518	-	-	8,554	-	3,518	3,518	-	-	Work Complete	-
CRM Software Replacement	C1990020	650,092	-	-	-	650,092	-	-	-	-	650,092	-	12/31/2025
Cyber Security	C1200005	298,629	-	250,000	-	548,629	41,714	-	41,714	-	121,915	Work-In-Progress 75%	-
Cyber Security Program (AG Recommendations)	C1240004	-	-	2,630,000	-	2,630,000	916,293	330,994	1,247,287	700,000	1,013,707	Work-In-Progress 75%	03/31/2026
Digital Services	C1000001	543,679	54,152	275,000	-	818,679	98,622	62,707	161,329	80,000	540,057	Work-In-Progress 25%	-
E-Agenda Software	C1220001	200,000	-	-	-	200,000	-	15,356	15,356	35,000	165,000	Work-In-Progress 50%	07/31/2025
Enterprise Content & Records Mgmt.	C1990018	936,876	205,192	-	-	936,876	247,712	461,264	708,976	110,000	200,000	Work-In-Progress 50%	06/30/2025
Finance & HR Business Foundations	C1200002	9,527,892	249,204	-	(450,000)	9,077,892	604,948	301,396	906,344	500,000	7,972,944	Work-In-Progress 25%	12/31/2027
Fixed Route Planning, Scheduling, & Operations	CM210013	1,357,147	549,582	-	-	1,357,147	430,081	568,444	998,525	-	-	Closing Project Account	-
Fleet Management Solution	C1240001	-	-	1,270,000	-	1,270,000	-	98,550	98,550	23,000	647,000	Design Planning	04/30/2027
Fleet SAP Interface Upgrades	C1990003	1,005,000	-	-	-	1,005,000	-	-	-	-	-	Closing Project Account	-
GIS Service Management	C1230002	85,451	-	100,000	-	185,451	79,056	-	79,056	31,000	75,395	Work-In-Progress 75%	-
HRFE AVL Devices	C1990004	104,060	-	-	-	104,060	-	-	-	-	-	Closing Project Account	-
HRFE Dispatch Systems	C1990027	274,426	-	-	-	274,426	-	-	-	-	274,426	-	12/31/2025
HRFE FDM Review/Enhance	C1210012	200,000	-	-	-	200,000	846	-	846	-	-	Closing Project Account	-
HRFE Fire Department Management Review	C1990028	32,841	-	-	-	32,841	-	-	-	-	-	Closing Project Account	-
HRFE Intelligent Dispatching	C1990005	125,000	-	-	-	125,000	-	-	-	-	125,000	-	12/31/2027
HRFE Mobile Data Terminal (MDT) Refresh	C1240005	-	-	575,000	-	575,000	490,459	-	490,459	84,541	-	Work-In-Progress 25%	03/31/2025
HRFE Power & Backhaul Upgrades	C1210020	59,811	604,733	-	-	59,811	52,585	-	52,585	-	-	Closing Project Account	-
HRFE Station Alerting	C1210013	1,618,686	312,858	1,410,000	-	3,028,686	1,130,992	733,652	1,864,644	1,897,694	-	Work-In-Progress 50%	12/31/2025
HRM Enterprise Service Management	C1240003	-	-	300,000	-	300,000	-	-	-	-	60,000	Work-In-Progress 25%	03/31/2026
HRP Cybersecurity Program	C1200006	52,359	-	-	-	52,359	-	-	-	-	-	-	-
HRP Interview Room Recording System	C1210018	97,124	48,430	-	-	97,124	73,860	10,941	84,801	23,264	-	-	03/31/2026
HRP Intranet Refresh	C1220002	350,000	-	-	-	350,000	-	-	-	-	350,000	-	-
HRP Records Mgmt. Optimization	C1990023	738,945	11,263	-	-	738,945	17,916	50,179	68,095	50,000	671,029	-	03/31/2026
HRP Security Monitoring Video Surveillance	C1210016	27,558	1,375	-	-	27,558	19,791	1,375	21,166	-	7,767	-	-
IT Business Tools	C1200004	789,229	438,638	300,000	-	1,089,229	140,951	188,044	328,995	148,659	244,619	-	-
IT Infrastructure Recap	C1200003	207,852	107,726	600,000	-	807,852	744,077	41,883	785,960	63,775	-	-	-
IT Service Management	C1200001	345,704	31,357	100,000	54,500	500,204	10,741	99,289	110,030	-	-	139,463	-
Municipal Archives	C1210015	200,000	-	175,000	-	375,000	-	100,000	100,000	80,000	295,000	-	07/31/2025
Paratransit Technology	CM210012	379,219	-	-	-	379,219	-	-	-	-	800,000	-	12/31/2025
Parking Technology	C1990031	665,657	362,852	-	-	665,657	298,327	39,423	337,750	-	-	-	06/30/2024
Permitting Licensing & Compliance-Ph 2.	C1230005	524,953	524,953	-	-	524,953	485,641	669	486,310	39,312	-	-	03/31/2025
Permitting, Licensing, Compliance (PLC)	C1990013	290,061	188,323	-	-	290,061	59,756	38,483	98,239	-	-	-	-
Recreation Services Software	C1000005	124,540	20,226	-	-	124,540	-	20,226	20,226	-	-	-	-
Recreation Software Transition Project	C1230001	1,986,968	101,992	-	-	1,986,968	507,913	275,334	783,247	476,050	634,876	-	06/30/2025
Road Disruption Management Solution	C1990008	278,822	-	200,000	-	478,822	41,885	135,469	177,354	50,000	386,937	-	03/31/2026
Salt Scale Solution	C1230003	580,004	-	-	-	580,004	17,731	409,700	427,431	200,000	362,273	-	05/31/2025
Situational Awareness	C1990035	27,221	24,233	-	-	27,221	8,995	8,121	17,116	-	10,105	-	-
Source Management	C1000016	11,147	10,220	-	-	11,147	-	10,220	10,220	-	10,220	-	-
Telus Elements Transition Project	C1240002	-	-	675,000	-	675,000	-	-	-	-	240,000	-	04/30/2025
Transit Fare Management	CM210011	834,172	-	400,000	-	1,234,172	221,379	22,859	244,238	400,000	-	-	09/30/2025
Transit Recording Solution Upgrade	CM210014	74,359	317	-	-	74,359	-	317	317	-	-	-	-
Transit Technology Program	CM210010	6,566	-	-	-	6,566	-	-	-	-	-	-	-
<b>TOTAL BUSINESS SYSTEMS</b>		<b>29,060,732</b>	<b>5,399,655</b>	<b>13,160,000</b>	<b>(895,960)</b>	<b>41,324,772</b>	<b>8,774,066</b>	<b>6,667,566</b>	<b>15,441,632</b>	<b>6,579,846</b>	<b>19,339,764</b>		

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary  
For the Third Quarter Ending December 31, 2024

DISTRICT CAPITAL FUNDS	Project Number	Budget					Expenditures			Projections			
		Budget Remaining at March 31, 2024	Commitments at March 31, 2024	Budget 2024/25	Budget Increases/ (Decreases)**	Budget Available December 31, 2024	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending Jan-Mar 2025	Projected Work to Progress into 2025/26	Project Status	Estimated Project Completion Date
District 1 Project Funds	CCV02701, CCV02801	13,891	13,740	94,000	-	107,891	71,942	2,500	74,442	20,463	15,486	Work-In-Progress	
District 2 Project Funds	CCV02702, CCV02802	6,777	6,777	94,000	-	100,777	66,349	2,727	69,076	31,777	2,651	Work-In-Progress	
District 3 Project Funds	CCV02703, CCV02803	40,787	37,056	94,000	-	134,787	78,597	18,599	97,196	23,599	32,591	Work-In-Progress	
District 4 Project Funds	CCV02704, CCV02804	93,231	18,000	94,000	-	187,231	105,619	5,892	111,511	30,620	50,992	Work-In-Progress	
District 5 Project Funds	CCV02705, CCV02805	33,079		94,000	-	127,079	76,770	46,981	123,751	31,560	18,749	Work-In-Progress	
District 6 Project Funds	CCV02706, CCV02806	161,931		94,000	-	255,931	48,663	80,267	128,930	35,000	172,268	Work-In-Progress	
District 7 Project Funds	CCV02707, CCV02807	3,010		94,000	-	97,010	60,409	-	60,409	20,001	16,600	Work Complete	
District 8 Project Funds	CCV02708, CCV02808	263,439		94,000	-	357,439	52,377	168,278	220,655	40,000	265,062	Work-In-Progress	
District 9 Project Funds	CCV02709, CCV02809	143,378	20,213	94,000	-	237,378	94,608	44,841	139,449	40,000	102,770	Work-In-Progress	
District 10 Project Funds	CCV02710, CCV02810	142,100	3,580	94,000	-	236,100	70,615	64,323	134,938	40,000	125,485	Work-In-Progress	
District 11 Project Funds	CCV02711, CCV02811	106,333		94,000	-	200,333	94,381	52,022	146,403	35,000	70,952	Work-In-Progress	
District 12 Project Funds	CCV02712, CCV02812	344,012		94,000	-	438,012	166,903	66,284	233,187	35,000	236,109	Work-In-Progress	
District 13 Project Funds	CCV02713, CCV02813	27,179		94,000	-	121,179	93,814	289	94,103	20,289	7,076	Work Complete	
District 14 Project Funds	CCV02714, CCV02814	3,680	2,498	94,000	-	97,680	52,426	7,000	59,426	12,748	32,506	Work Complete	
District 15 Project Funds	CCV02715, CCV02815	57,737		94,000	-	151,737	94,698	32,000	126,698	35,000	22,039	Work-In-Progress	
District 16 Project Funds	CCV02716, CCV02816	121,579	27,902	94,000	-	215,579	134,648	61,510	196,158	38,910	42,021	Work-In-Progress	
<b>TOTAL DISTRICT CAPITAL FUNDS</b>		<b>1,562,143</b>	<b>129,766</b>	<b>1,504,000</b>		<b>3,066,143</b>	<b>1,362,819</b>	<b>653,513</b>	<b>2,016,332</b>	<b>489,967</b>	<b>1,213,357</b>		

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.



Capital Projection Summary  
For the Third Quarter Ending December 31, 2024

OUTDOOR RECREATION	Project Number	Budget				Expenditures			Projections				
		Budget Remaining at March 31, 2024	Commitments at March 31, 2024	Budget 2024/25	Budget Increases/ (Decreases)**	Budget Available December 31, 2024	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending Jan-Mar 2025	Projected Work to Progress into 2025/26	Project Status	Estimated Project Completion Date
Bedford Outdoor Pool	CB210017	157,791	-	-	-	157,791	-	-	-	-	157,791	Design Planning	03/31/2026
Cemetery Upgrades	CP000020	717,538	12,119	950,000	-	1,667,538	475,369	944,545	1,419,914	61,083	1,131,086	Work-In-Progress 25%	
Halifax Common Upgrades	CP200002	45,746	33,947	200,000	-	245,746	1,043	222,115	223,158	72,115	172,588	Design Planning	
Halifax Organics Mgmt Facility (Goodwood) - Community	CW200001	25,000	-	-	-	25,000	-	-	-	-	25,000	Design Planning	03/31/2027
Lockview High School Park All Weather Field	CP240001	-	-	3,000,000	-	3,000,000	-	659,043	659,043	659,043	2,340,957	Work-In-Progress 25%	12/31/2025
Park Development-New	CP210013	1,527,351	3,649,635	2,500,000	130,000	4,157,351	2,021,106	2,220,043	4,241,149	208,163	1,928,082	Design Planning	
Park Land Acquisition	CP200004	4,950,148	40,046	500,000	-	5,450,148	3,216,221	5,788	3,222,009	5,788	2,228,139	Design Planning	
Park Recapitalization	CP200001	5,217,929	8,867,991	5,385,000	-	10,602,929	5,932,692	12,061,801	17,994,493	2,047,161	2,623,076	Design Planning	
Peace and Friendship Park Improvements	CP000011	337,640	251,043	-	-	337,640	251	250,053	250,304	1	337,388	Design Planning	12/31/2026
Recreational Trails	CP190002	522,166	206,845	60,000	(95,777)	486,389	43,789	257,619	301,408	12,551	430,049	Design Planning	
Regional /Wilderness Park Development	CP000014	1,043,133	569,930	-	350,099	1,393,232	78,709	355,575	434,284	269,075	1,045,448	Design Planning	
Shoreline Improvements/Water Access	CP180002	732,288	611,544	350,000	-	1,082,288	149,460	688,667	838,127	94,443	838,385	Design Planning	
<b>TOTAL OUTDOOR RECREATION</b>		<b>15,276,730</b>	<b>14,243,099</b>	<b>12,945,000</b>	<b>384,322</b>	<b>28,606,052</b>	<b>11,918,640</b>	<b>17,665,249</b>	<b>29,583,889</b>	<b>3,429,423</b>	<b>13,257,989</b>		

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary  
For the Third Quarter Ending December 31, 2024

ROADS, ACTIVE TRANSPORTATION & BRIDGES	Project Number	Budget				Expenditures			Projections				
		Budget Remaining at March 31, 2024	Commitments at March 31, 2024	Budget 2024/25	Budget Increases/ (Decreases)**	Budget Available December 31, 2024	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending Jan-Mar 2025	Projected Work to Progress into 2025/26	Project Status	Estimated Project Completion Date
Active Transportation	CR200001	5,090,017	3,173,683	11,350,000	0	16,440,017	9,408,386	2,872,634	12,281,020	705,718	6,325,913	Work-In-Progress 75%	
Barrington Street & Active Transportation	CT190007	661,048	-	0	0	661,048	0	0	0	0	0		
Bedford West Road Oversizing	CTU01006	90,865	6,208,221	200,000	0	290,865	81,248	70,542	151,790	0	209,617		
Bridges	CR200003	5,473,048	1,339,687	4,000,000	(1,100,000)	8,373,048	3,709,170	2,644,672	6,353,842	560,590	3,403,288	Work-In-Progress 75%	
Burnside Connection to Hwy 107	CT000013	8,000,000	-	2,780,000	0	10,780,000	4,171,440	0	4,171,440	4,600,000	2,008,560	Work-In-Progress 75%	
Bus Stop Accessibility/Improvements	CM190002	845,396	325,841	500,000	0	1,345,396	228,565	1,076,987	1,305,552	157,921	958,910	Construction	
Cogswell Interchange Redevelopment	CT000007	5,835,232	9,564,480	27,650,000	15,520,500	49,005,732	35,139,422	8,967,554	44,106,976	13,866,310	0	Work-In-Progress 75%	12/31/2025
Dartmouth Infra Renewal-Patuo'qn St	CT240001	0	-	0	4,000,000	4,000,000	0	8,030	8,030	0	4,000,000		03/31/2028
Dartmouth Infra Renewal-Sullivan Daylighting	CT190003	5,892,553	436,194	2,873,000	(7,100,000)	1,665,553	0	648,694	648,694	1	1,665,551	Construction	03/31/2026
Downtown Dartmouth Waterfront Revitalization	CR240001	0	-	350,000	0	350,000	0	0	0	120,000	230,000	Design Planning	10/31/2026
Moving Forward Together Plan Implementation	CM180008	974,054	738,165	0	0	974,054	158,596	679,780	838,376	20,000	795,458		09/30/2025
New Paving Streets - HRM Roads	CR180006	359,314	-	0	0	359,314	0	0	0	0	0	Closing Project Account	
New Paving Subdivisions - Provincial Roads	CR210007	2,129,228	275,000	250,000	0	2,379,228	176,152	106,087	282,239	110,000	500,000	Work-In-Progress 50%	
Non-Accepted Streets Land Title Search	CR210012	389,190	-	0	0	389,190	0	0	0	0	389,190	Work-In-Progress 25%	
Other Road Related Works	CR200004	3,422,266	1,221,052	1,000,000	0	4,422,266	945,764	279,197	1,224,961	166,700	3,309,802	Work-In-Progress 50%	
Port Wallace Roadway Oversizing	CT220002	674,419	-	0	0	674,419	0	0	0	0	674,419		12/31/2029
Railway Crossing Improvements	CT000015	211,153	-	0	0	211,153	0	0	0	0	211,153	Design Planning	
Rainnie/Brunswick Complete Streets	CR210010	235,558	8,697	0	6,660	242,218	55,701	17,002	72,703	20,000	166,517	Design Planning	11/15/2029
Rapid Transit Strategy Project Planning	CM000018	510,214	-	0	0	510,214	0	0	0	25,000	485,214		03/31/2030
Regional Centre AAA Bikeways	CR200007	5,997,593	880,213	3,245,000	307,620	9,550,213	2,542,281	2,854,969	5,397,250	2,656,985	4,350,947	Work-In-Progress 50%	
Road Oversizing - Bedford South CCC	CTX01126	235,671	-	0	0	235,671	0	0	0	0	0	Closing Project Account	
Ross Road Realignment	CT000012	283,888	0	0	0	283,888	3,546	0	3,546	0	0		
Shearwater Connector	CT000016	50,910	154	0	0	50,910	0	154	154	0	50,910		12/31/2031
Shubenacadie Canal Greenway Trail	CDG00493	30,571	-	0	0	30,571	0	0	0	0	0	Closing Project Account	
Sidewalk Renewals	CR200002	1,953,825	694,019	2,000,000	0	3,953,825	1,625,160	1,036,642	2,661,802	913,813	1,414,852	Work-In-Progress 75%	
Strategic Mobility Corridor: Bayers Road	CT200002	600,963	14,876	0	0	600,963	20,313	116,214	136,527	115,000	462,940	Design Planning	03/31/2028
Strategic Mobility Corridor: Bedford Highway	CT190008	119,489	2,024	0	0	119,489	6,571	186	6,757	1	113,256	Design Planning	03/31/2035
Strategic Mobility Corridor: Dutch Village Road	CT200003	1,059,867	29,107	4,000,000	4,600,000	9,659,867	64,307	72,396	136,703	50,000	9,587,948	Construction	12/31/2025
Strategic Mobility Corridor: Portland Street	CT190002	159,839	52,485	0	0	159,839	28,422	0	28,422	0	0		
Strategic Mobility Corridor: Robie Street / Young Street	CT200006	259,451	259,451	0	0	259,451	0	259,451	259,451	0	0	Design Planning	03/31/2033
Strategic Mobility Corridors: Land Acquisition	CT190009	21,193,954	354,025	0	0	21,193,954	6,667,121	207,326	6,874,447	1,205,000	13,321,833		
Strategic Mobility Corridors: Planning & Functional Design	CT220001	1,446,939	742,862	1,650,000	0	3,096,939	610,965	666,912	1,277,877	489,269	1,996,705	Design Planning	
Street Recapitalization	CR200006	27,956,883	19,761,894	57,705,000	3,204,626	88,866,509	56,016,413	18,173,673	74,190,086	19,150,096	13,700,000	Work-In-Progress 75%	
Streetscape Renewal	CT200007	75,109	5,505	50,000	0	125,109	42,878	8,101	50,979	70,632	11,598	Closing Project Account	
Streetscapes - Argyle/Grafton	CD000002	40,591	35,145	0	0	40,591	33,236	0	33,236	0	0	Closing Project Account	
Streetscapes - Spring Garden Rd	CD000001	636,598	367,525	0	(400,000)	236,598	48,786	125,256	174,042	5,000	25,000	Closing Project Account	
Streetscaping	CT190001	774,879	13,478	300,000	0	1,074,879	10,429	606,036	616,465	0	1,064,450	Construction	
Tactical Urbanism	CT200008	469,914	30,282	0	0	469,914	62,072	11,708	73,780	7,000	400,842	Design Planning	
Transit Priority Measures	CM000009	369,087	265,000	0	0	369,087	0	266,775	266,775	30,000	339,087		
West Bedford Park & Ride	CM200009	565,936	157,557	0	0	565,936	4,489	0	4,489	0	0	Closing Project Account	12/31/2024
Windsor Street Exchange	CT190010	5,535,635	1,979,880	0	0	5,535,635	1,387,595	1,030,380	2,417,975	2,000,000	3,981,472	Design Planning	03/31/2028
<b>TOTAL ROADS, ACTIVE TRANSPORTATION &amp; BRIDGES</b>		<b>110,611,147</b>	<b>48,936,503</b>	<b>119,903,000</b>	<b>19,039,406</b>	<b>249,553,553</b>	<b>123,249,028</b>	<b>42,807,358</b>	<b>166,056,386</b>	<b>47,045,036</b>	<b>76,155,432</b>		

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary  
 For the Third Quarter Ending December 31, 2024

TRAFFIC & STREETLIGHTS	Project Number	Budget				Expenditures			Projections				
		Budget Remaining at March 31, 2024	Commitments at March 31, 2024	Budget 2024/25	Budget Increases/ (Decreases)**	Budget Available December 31, 2024	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending Jan-Mar 2025	Projected Work to Progress into 2025/26	Project Status	Estimated Project Completion Date
Controller Cabinet & Detection	CT200004	267,033	251,628	350,000	0	617,033	103,078	154,055	257,133	463,955	50,000	Work-In-Progress	
Opticom Signalization	CT190004	128,552	13,841	75,000	0	203,552	1	0	1	70,000	393,514	Work-In-Progress	
Overhead Sign Structures	CTR00904	141,368	7,249	0	0	141,368	0	7,249	7,249	7,249	134,119	Work-In-Progress	
Road Safety Improvement	CT190006	1,375,250	2,141,597	5,500,000	0	6,875,250	4,572,198	1,561,819	6,134,017	344,586	1,958,466	Work-In-Progress	
Street Lighting	CT200001	59,720	57,488	250,000	0	309,720	106,177	0	106,177	178,543	25,000	Work-In-Progress	
Traffic Signal Re-lamping	CT180003	550,018	-	0	0	550,018	33,373	0	33,373	90,100	426,545	Construction	
<b>TOTAL TRAFFIC &amp; STREETLIGHTS</b>		<b>2,521,941</b>	<b>2,471,802</b>	<b>6,175,000</b>		<b>8,696,941</b>	<b>4,814,827</b>	<b>1,723,123</b>	<b>6,537,950</b>	<b>1,154,433</b>	<b>2,987,644</b>		

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary  
For the Third Quarter Ending December 31, 2024

VEHICLES, VESSELS & EQUIPMENT	Project Number	Budget				Expenditures			Projections				
		Budget Remaining at March 31, 2024	Commitments at March 31, 2024	Budget 2024/25	Budget Increases/ (Decreases)**	Budget Available December 31, 2024	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending Jan-Mar 2025	Projected Work to Progress into 2025/26	Project Status	Estimated Project Completion Date
Access-A-Bus Replacement	CM200001	3,201,769	-	1,980,000	-	5,181,769	360,000	4,745,726	5,105,726	4,745,726	76,043	Work-In-Progress 50%	
Bus Maintenance Equipment Replacement	CM200005	498,117	95,319	400,000	-	898,117	400,900	6,859	407,759	6,859	490,358	Work-In-Progress 50%	
Computer Table Replacement in Police Vehicles	CE240004	-	-	160,000	-	160,000	146,987	-	146,987	6,570	6,443	-	
Electric Bus Procurement	CV210011	101,642,187	88,879,330	-	-	101,642,187	50,879,767	38,508,236	89,188,003	34,862,420	16,100,000	-	12/31/2025
Ferry and Terminal Security Capital Upgrades	CV210007	49,982	2,587	500,000	-	549,982	33,685	-	33,685	-	518,317	-	
Ferry Overhaul and Capital Upgrades	CM200007	76,291	128,155	750,000	(190,000)	636,291	406,855	55,374	462,229	150,000	79,436	-	
Fire Fleet Expansion	CV220015	1,313,754	159,442	-	-	1,313,754	575,285	652,914	1,228,199	-	738,000	Work-In-Progress 75%	
Fire Fleet Expansion	CV240003	-	-	3,900,000	-	3,900,000	-	4,931,097	4,931,097	2,000,000	2,900,000	Work-In-Progress 50%	
Fire Fleet Replacement	CE200002	10,039,554	4,449,233	-	-	10,039,554	5,229,235	2,554,466	7,783,701	-	4,810,000	Work-In-Progress 50%	
Fire Fleet Replacement	CV240004	-	-	10,470,000	39,645	10,509,645	564,888	30,054,825	30,619,713	2,917,000	7,000,000	Work-In-Progress 50%	
Fire Services Equipment Replacement	CE200004	289,189	312,621	1,200,000	-	1,489,189	791,710	522,386	1,314,096	697,479	-	Work-In-Progress 75%	
Fire Services Water Supply	CE190001	130,895	75,896	250,000	-	380,895	129,379	-	129,379	-	120,621	Work-In-Progress 50%	03/31/2025
Fire/Rescue Boat Replacement	CE190006	3,314	-	-	-	3,314	-	-	-	-	-	-	Closing Project Account
Flood 2023 # Vehicles/Equipment	CN230001	1,611,711	424,281	-	-	1,611,711	452,640	-	452,640	-	-	-	Closing Project Account
Heavy Urban Search & Rescue Equipment	CE200005	381,766	9,249	688,000	(255,000)	814,766	36,296	87,406	123,702	239,000	-	Work-In-Progress 75%	03/31/2027
HRFE Breathing Apparatus	CE230001	341,284	1,510,470	3,950,000	-	4,291,284	4,147,128	-	4,147,128	-	-	-	
HRP Integrated Emergency Services Console/Desk Unit	CE220001	374,360	169,602	240,000	-	614,360	208,191	133,171	341,362	255,111	-	Work-In-Progress 75%	03/31/2025
Ice Resurfacer Replacement	CE190005	186,382	176,660	180,000	-	366,382	331,003	-	331,003	-	35,379	Work-In-Progress 75%	
Mid-Life Ferry Rebuild	CV240007	-	-	140,000	190,000	330,000	-	-	-	330,000	-	-	
Mid-Life Bus Rebuild	CM200004	13,340	-	2,350,000	-	2,363,340	1,310,912	-	1,310,912	1,049,088	3,340	Work-In-Progress 50%	
Mill Cove Ferry Service	CV210013	4,895,593	260,281,323	11,000,000	-	15,895,593	606,131	260,516,102	261,122,233	420,000	14,869,462	Design Planning	10/31/2028
Municipal Fleet Expansion	CV210001	535,035	326,054	-	-	535,035	42,330	-	42,330	-	-	-	
Municipal Fleet Expansion	CV240001	-	-	2,231,000	492,705	2,723,705	887,844	1,384,862	2,272,706	600,000	1,200,000	Work-In-Progress 50%	
Municipal Fleet Replacement	CE200001	1,581,326	1,778,712	-	-	1,581,326	741,954	755,560	1,497,514	380,000	188,000	Work-In-Progress 75%	
Municipal Fleet Replacement	CV240002	-	-	6,861,000	-	6,861,000	213,369	4,902,876	5,116,245	5,000,000	921,000	Work-In-Progress 75%	
New/Replacement Green Carts	CW190001	362,778	106,766	525,000	-	887,778	246,060	25,527	271,587	230,000	411,718	Work-In-Progress 75%	04/01/2025
Operator Safety Barriers	CV230001	3,706,683	3,352,677	-	-	3,706,683	3,423,582	141,878	3,565,460	141,879	141,222	Work-In-Progress 75%	03/31/2025
Police Fleet Expansion	CV240005	-	-	1,525,000	-	1,525,000	966,286	513,939	1,480,225	514,000	44,000	Work-In-Progress 75%	
Police Fleet Replacement	CE200003	168,614	265,241	-	-	168,614	41,637	78,843	120,480	78,800	48,000	Work-In-Progress 75%	
Police Fleet Replacement	CV240006	-	-	4,890,000	-	4,890,000	2,728,578	1,008,349	3,736,927	780,000	1,300,000	Work-In-Progress 75%	
Police Services Equipment Replacement	CE190002	254,601	322,295	1,110,000	-	1,364,601	350,285	483,908	834,193	706,852	-	Work-In-Progress 75%	
Printer Replacement in Police Vehicles	CE240003	-	-	200,000	-	200,000	-	-	-	-	200,000	-	
Rural Depots	CW200003	865,001	849,931	150,000	-	1,015,001	517,773	686	518,459	142,000	355,228	Design Planning	08/31/2025
Security Equipment Replacements	CE240006	-	-	300,000	-	300,000	64,303	12,984	77,287	278,260	-	Work-In-Progress 50%	03/31/2025
Structural Fire Training Prop	CE240005	-	-	1,000,000	-	1,000,000	-	-	-	500,000	500,000	Design Planning	03/31/2027
TMR Radio Replacement	CE240001	-	-	7,324,000	-	7,324,000	4,680,782	710,405	5,391,187	500,000	2,143,218	Work-In-Progress 75%	06/30/2025
Transit Radio Communications Refresh	CE240007	-	-	500,000	-	500,000	-	-	-	50,000	450,000	Design Planning	12/31/2026
Transit Security	CM180006	618	-	-	-	618	-	-	-	-	-	-	Closing Project Account
Transit Strategies/Studies	CV210014	176,653	71,071	-	-	176,653	71,392	22,885	94,277	25,000	80,261	-	
Transit Strategy	CMU01095	65,325	-	-	-	65,325	7,958	-	7,958	20,000	37,367	-	03/31/2026
Transit Support Vehicle Expansion	CV220016	233,043	185,013	90,000	-	323,043	185,013	-	185,013	-	138,030	Work-In-Progress 50%	
Transit Support Vehicle Replacement	CM200003	249,989	120,968	180,000	-	429,989	166,610	112,901	279,511	112,901	150,478	Work-In-Progress 50%	
Wildfire 2023 - Vehicles/Equipment	CN230003	6,264	-	-	-	6,264	-	-	-	-	-	-	Closing Project Account
Wildland Urban Interface Initiatives	CE240002	-	-	1,550,000	-	1,550,000	127,430	475,762	603,192	1,422,570	-	Closing Project Account	
<b>TOTAL VEHICLES, VESSELS &amp; EQUIPMENT</b>		<b>133,255,418</b>	<b>364,052,896</b>	<b>66,594,000</b>	<b>277,350</b>	<b>200,126,768</b>	<b>81,874,178</b>	<b>353,399,927</b>	<b>435,274,105</b>	<b>59,361,515</b>	<b>55,855,921</b>		

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary  
For the Third Quarter Ending December 31, 2024

OTHER ASSETS	Project Number	Budget					Expenditures			Projections			
		Budget Remaining at March 31, 2024	Commitments at March 31, 2024	Budget 2024/25	Budget Increases/ (Decreases)**	Budget Available December 31, 2024	Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending Jan-Mar 2025	Projected Work to Progress into 2025/26	Project Status	Estimated Project Completion Date
Cultural Assets	CP190001	490,313	128,592	250,000	-	740,313	81,336	127,466	208,802	67,154	591,823	Design Planning	
Environmental Monitoring Site Work 101 Landfill	CW190004	4,105,899	341,940	-	-	4,105,899	40,138	258,052	298,190	240,000	3,825,761	Design Planning	12/31/2025
HalfACT - Critical Infrastructure Projects	CZ230600	2,707,791	79,757	2,600,000	5,000,000	10,307,791	193,532	2,790,278	2,983,810	472,000	9,642,259	Design Planning	
HalfACT - Fleet Electrification	CZ230300	4,103,411	4,092,948	6,850,000	(5,000,000)	5,953,411	439,892	3,985,558	4,425,450	307,000	5,206,519	Design Planning	
HalfACT - Municipal Building Retrofits	CZ230100	14,171,840	3,646,299	6,000,000	-	20,171,840	9,088,245	6,708,711	15,796,956	1,750,000	9,333,595	Work-In-Progress 25%	
HalfACT - Public Charging Infrastructure	CZ230200	3,474,529	5,636,341	2,200,000	-	5,674,529	857,434	5,197,892	6,055,326	1,590,800	3,226,295	Construction	
HalfACT - Shore Rd Resilience Improvements	CZ230400	521,816	-	435,000	-	956,816	386,174	63,981	450,155	83,000	487,642		03/31/2026
HalfACT - Small Projects Bundle	CZ230700	2,927,343	1,035,319	500,000	-	3,427,343	775,872	831,838	1,607,710	380,000	2,271,471	Work-In-Progress 25%	
ISO 50001 # Energy Management System	CZ230101	550,000	-	-	-	550,000	33,872	46,760	80,632	30,000	486,128	Work-In-Progress 50%	03/31/2026
Urban Forestry Plan Implementation	CR210011	11,339	201,346	-	-	11,339	-	-	-	-	-		
Wastewater Oversizing	CT200009	2,650,000	-	105,000	-	2,755,000	1,305,203	-	1,305,203	-	1,449,797		
<b>TOTAL OTHER ASSETS</b>		<b>35,714,281</b>	<b>15,162,542</b>	<b>18,940,000</b>	<b>-</b>	<b>54,654,281</b>	<b>13,201,698</b>	<b>20,010,536</b>	<b>33,212,234</b>	<b>4,919,954</b>	<b>36,521,290</b>		

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

# **Attachment #9**

**Hospitality Expenses Summary  
April 1, 2024 to December 31, 2024**

### Hospitality Expenses October - December 2024

Date	Courtesy Visit or Reception	Item(s)	Total	YTD Total
10/31/2024	Lunch meeting with the Deputy Minister of the province , Office of Priorities and Planning	Meals	\$54.14	
12/13/2024	Lunch meeting with the Deputy Minister of the province, Emergency Management	Meals	\$68.91	
Total			123	4,552

Hospitality expenses are:

Expenses incurred while hosting individuals from outside the municipal government for reasons of diplomacy, protocol, business development or promotional advocacy.

Examples include: gifts, receptions, ceremonies, conferences, performances or other group events.

# **Attachment #10**

**Mayor, Councillors and CAO's Expense Summary  
April 1, 2024 to December 31, 2024**



## Expenses for Reportable Individuals October to December 2024

Name	Local Travel	Out of Town Travel	Development/ Training	Meals & Other Miscellaneous Expenses	Total	YTD Total
Mayor Mike Savage	704	3,340		354	4,397	9,648
Mayor Andy Fillmore	-	-	-	-	-	-
Councillor Cathy Deagle-Gammon	930	735	839	-	2,504	8,894
Councillor David Hendsbee	3,390	-	-	-	3,390	8,824
Councillor Becky Kent	99	-	-	-	99	4,688
Councillor Trish Purdy	-	-	839	-	839	4,790
Councillor Sam Austin	84	-	-	-	84	2,702
Deputy Mayor Tony Mancini	587	-	-	-	587	1,821
Councillor Wayne Mason	-	-	-	-	-	311
Councillor Laura White	-	-	-	-	-	-
Councillor Lindell Smith	-	-	-	-	-	5,692
Councillor Virginia Hinch	119	-	-	-	119	119
Councillor Shawn Cleary	-	-	-	-	-	3,349
Councillor Kathryn Morse	-	-	-	-	-	-
Councillor Patty Cuttell	-	1,860	839	-	2,698	7,459
Councillor Iona Stoddard	-	-	-	-	-	1,655
Councillor Janet Steele	-	-	-	-	-	-
Councillor Pam Lovelace	-	-	-	-	-	2,865
Councillor Nancy Hartling	966	-	-	-	966	966
Councillor Lisa Blackburn	484	-	-	-	484	3,244
Councillor John A. Young	468	-	-	-	468	468
Councillor Paul Russell	-	-	-	-	-	5,344
Councillor Billy Gillis	-	-	-	-	-	-
Councillor Tim Outhit	-	-	-	-	-	-
Councillor Jean St-Amand	-	-	-	-	-	-
CAO Cathie O'Toole	299	1,033	2,994	182	4,508	8,434
<b>Total</b>	<b>8,129</b>	<b>6,968</b>	<b>5,511</b>	<b>535</b>	<b>21,143</b>	<b>81,273</b>

# **Attachment #11**

**Council Reports Approved with Financial Impact  
April 1, 2024 to December 31, 2024**

Council Approvals April 1 - December 31, 2024.

Item No.	Business Unit	Council Date	Report Title	25/26 Reserve Impact	25/26 Operating Cost	25/26 Capital Cost	Notes
1	Fiscal Services	3-Dec-24	Proposed Amendments to Administrative Order 2022-005-ADM, Respecting the Community Grants Program	\$ -	\$ 170,986	\$ -	Adjustments to HRM tax relief program.
2	Parks & Recreation	3-Dec-24	Funding Envelope for Signature Events from MLSER or other appropriate Funding Reserves	\$ 350,000	\$ -	\$ -	One-time withdrawal from Community and Events Reserve to create one-time sustainability fund to be applied to Signature Events.
3	Parks & Recreation	1-Oct-24	Discovery Centre Contribution Agreement Renewal	\$ -	\$ 200,000	\$ -	Five-year contribution agreement.
4	Property, Fleet & Environment	1-Oct-24	Less Than Market Value Lease Extension and Amending Agreement - Northwood Homecare Incorporated - 409 Glendale Drive		\$ 16,643		Reduction in rental revenue for below market value lease.
5	Fiscal Services	10-Sep-24	Fall 2024 Temporary Borrowing Resolution & Debenture	\$ -	\$ 590,543	\$ -	Year one interest of total \$10.5M with principal payments starting in 2025/26.
6	Public Works	10-Sep-24	Amendments to By-law M-300 to Enable Shared Micromobility Pilot Program	\$ -	\$ 408,500	\$ 186,000	Capital cost would be one time, with operating costs recurring for duration of pilot.
7	Parks & Recreation	3-Sep-24	Less than Market Value Lease: Young Women's Christian Association of Halifax	\$ -	\$ 17,800	\$ -	Reduction in rental revenue for below market value lease.
8	Parks & Recreation	20-Aug-24	Recreation Funding Access Application Process	\$ -	\$ 700,000	\$ -	Estimated reduction in fee revenue for Recreation Access Program extended to MDFs
9	Community Safety	4-Jun-24	Strategic Opportunities to address homelessness	\$ -	\$ 92,600	\$ -	On-going salary cost for additional staff.
10	Parks & Recreation	4-Jun-24	Less Than Market Value Lease: Sackville Rivers Association	\$ -	\$ 6,372	\$ -	Reduction in rental revenue for below market value lease.
11	Parks & Recreation	4-Jun-24	Less Than Market Value Lease: Sackville Seniors Advisory Council	\$ -	\$ 20,124	\$ -	Reduction in rental revenue for below market value lease.
12	Parks & Recreation	4-Jun-24	Less Than Market Value Lease: Early Childhood Interventionists Association of Nova Scotia	\$ -	\$ 16,236	\$ -	Reduction in rental revenue for below market value lease.
13	Parks & Recreation	4-Jun-24	Less Than Market Value Lease: Boys & Girls Clubs of Greater Halifax	\$ -	\$ 25,488	\$ -	Reduction in rental revenue for below market value lease.
14	Fiscal Services	23-Apr-24	Amend AO10 Partial Tax Exemption to Apply to Commercial Properties	\$ -	\$ 70,000	\$ -	Reduction in tax revenue.
15	Property, Fleet & Environment	28-May-24	Property Matter – Africville Heritage Trust	\$ 446,000	\$ -	\$ -	Opportunity cost of reserve contribution.
				\$ 796,000	\$ 2,335,292	\$ 186,000	

Links

- 1 [Proposed Amendments to Admin Order 2024-001-ADM – Tax Relief for Non-Profit Organizations Program: Fiscal Year 2024/2025 - Dec 10/24 Regional Council | Halifax.ca](#)
- 2 [Funding Envelope for Signature Events from Marketing Levy Special Events Reserve or other appropriate Funding Reserves - Dec 3/24 Regional Council | Halifax.ca](#)
- 3 [Less than Market Value Lease and Amending Agreement – Northwood Homecare Incorporated – 409 Glendale Drive - Oct 1/24 Regional Council | Halifax.ca](#)
- 4 [Discovery Centre Contribution Renewal Agreement - Oct 1/24 Regional Council | Halifax.ca](#)
- 5 [Fall 2024 Temporary Borrowing Resolution & Debenture - September 10/24 Regional Council | Halifax.ca](#)
- 6 [Second Reading Proposed By-law M-301, an Amendment to By-law M-300, Respecting Micromobility – Shared Micromobility Pilot Program - September 3/24 Regional Council | Halifax.ca](#)
- 7 <https://cdn.halifax.ca/sites/default/files/documents/city-hall/regional-council/240903rc1531.pdf>
- 8 [Recreation Funding Access Application Process - Aug 20/24 Regional Council | Halifax.ca](#)
- 9 [Strategic Opportunities to Address Homelessness - June 4/24 Regional Council | Halifax.ca](#)
- 10 [Less Than Market Value Lease: Sackville Rivers Association - June 4/24 Regional Council | Halifax.ca](#)
- 11 [Less Than Market Value Lease: Sackville Seniors Advisory Council - June 4/24 Regional Council | Halifax.ca](#)
- 12 [Less Than Market Value Lease: Early Childhood Interventionists Association of Nova Scotia - June 4/24 Regional Council | Halifax.ca](#)
- 13 [Less Than Market Value Lease: Boys & Girls Clubs of Greater Halifax - June 4/24 Regional Council | Halifax.ca](#)
- 14 [Amendments AO 10, Respecting Partial Tax Exemption for Residential Taxation - Commercial Properties – Apr 23/24 Regional Council | Halifax.ca](#)
- 15 [Property Matter – Africville Heritage Trust – Apr 23/24 Regional Council | Halifax.ca](#)

Report does not include In Camera items.