



P.O. Box 1749
Halifax, Nova Scotia
B3J 3A5 Canada

Item No. 21.6
Halifax Regional Council
May 27, 2025

TO: Mayor Fillmore and Members of Halifax Regional Council

FROM: Councillor Cathy Deagle Gammon, Chair, Audit and Finance Standing Committee

DATE: May 21, 2025

SUBJECT: Investment Activities – Quarter ending December 31, 2024

INFORMATION REPORT

ORIGIN

May 21, 2025 meeting of Audit and Finance Standing Committee, Item 13.1.1.

BACKGROUND

Audit and Finance Standing Committee received a staff recommendation report dated April 23, 2025 to consider the investment activities, quarter ending December 31, 2024.

For further information refer to the attached staff report dated April 23, 2025.

DISCUSSION

Audit and Finance Standing Committee considered the staff report dated April 23, 2025 and approved a motion to forward the report to Halifax Regional Council for information.

FINANCIAL IMPLICATIONS

Financial implications are outlined in the attached staff report dated April 23, 2025.

RISK CONSIDERATION

Risk consideration is outlined in the attached staff report dated April 23, 2025.

COMMUNITY ENGAGEMENT

Meetings of the Audit and Finance Standing Committee are open to public attendance and members of the public are invited to address the Standing Committee for up to five (5) minutes during the Public Participation portion of the meeting. Meetings are live webcast on Halifax.ca. The agenda, reports, video, and minutes of the Standing Committee are posted on Halifax.ca.

For further information on Community Engagement refer to the attached staff report dated April 23, 2025.

ENVIRONMENTAL IMPLICATIONS

Environmental implications are outlined in the staff report dated April 23, 2025.

LEGISLATIVE AUTHORITY

Legislative Authority is outlined in the attached staff report dated April 23, 2025.

Administrative Order One, *Respecting the Procedures of the Council Administrative Order*, Schedule 2 Audit and Finance Standing Committee Terms of Reference, subsection 1(1) and (2)(b) provide:

Purpose

- (1) The purpose of the Audit and Finance Standing Committee is to provide advice to the Council on matters relating to audit and finance.
- (2) The other purposes of the Committee are to:
 - ...
 - (b) assist the Council in meeting its responsibilities by ensuring the adequacy and effectiveness of financial reporting, risk management and internal controls

ATTACHMENTS

Attachment 1 – Staff recommendation report dated April 23, 2025.

Report Prepared by: Dorothy Maponga, Legislative Assistant, Municipal Clerk's Office 902.478.2408



P.O. Box 1749
Halifax, Nova Scotia
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Item No.13.1.1
Audit & Finance Standing Committee
May 21, 2025

TO: Chair and Members of Audit & Finance Committee

SUBMITTED BY: Cathie O'Toole, Chief Administrative Officer

DATE: April 23, 2025

SUBJECT: **Investment Activities – Quarter ending December 31, 2024**

ORIGIN

Quarterly report of investment performance and adherence to approved Investment Policy.

EXECUTIVE SUMMARY

For the quarter ending December 31, 2024, the operating fund investment income was \$3,673,618, versus a budgeted amount of \$4,000,000, and provided an annual return of 5.10%. This compares favourably to the benchmark rate of 3.47%. The cumulative incremental year-to-date operating investment compared to budget resulted in a favorable variance of \$2,577,594. There was no loss of capital and sufficient liquidity, therefore, staff maintains that the objectives of the Investment Policy have been met.

RECOMMENDATION

It is recommended that the Audit and Finance Standing Committee forward this report to Halifax Regional Council as an information item.

BACKGROUND

The Halifax Regional Municipality Investment Policy (the Policy) was adopted by Council April 23, 2002, and was approved by the Minister of Service Nova Scotia and Municipal Relations on May 14, 2002. This Ministerial position was later reorganized and now has the title the Minister of Municipal Affairs (the Minister).

The mandate of the Investment Policy Advisory Committee (the Committee) is to recommend an investment policy to Council as well as provide ongoing monitoring of investment activities as stated in Section A (Terms of Reference) of the *Investment Policy*. Following adoption and approval of the Policy, the activities of the Committee have shifted to a monitoring role as well as annual reviews of the Policy.

Amendments to the Policy, as recommended by the Committee, were approved by Council and the Minister

in 2005, 2007, 2008, 2010, 2017, 2019, 2022 and 2023. Reviews of the Policy by the Committee in 2012, 2014, 2015, 2020 and 2021 did not result in any recommended changes.

DISCUSSION

The primary focus of this report is to report on compliance with the objectives of the Policy.

The three objectives and three strategies of the Policy, stated in order of priority of importance, are as follows:

Objective:

1. Preservation of Capital
2. Liquidity
3. Competitive Return on Investments

Strategies:

1. Diversification of Investment Portfolio
2. Regular Review of Performance
3. Risk Management Approach

The Sector Weight schedule, used to validate portfolio diversification, is attached.

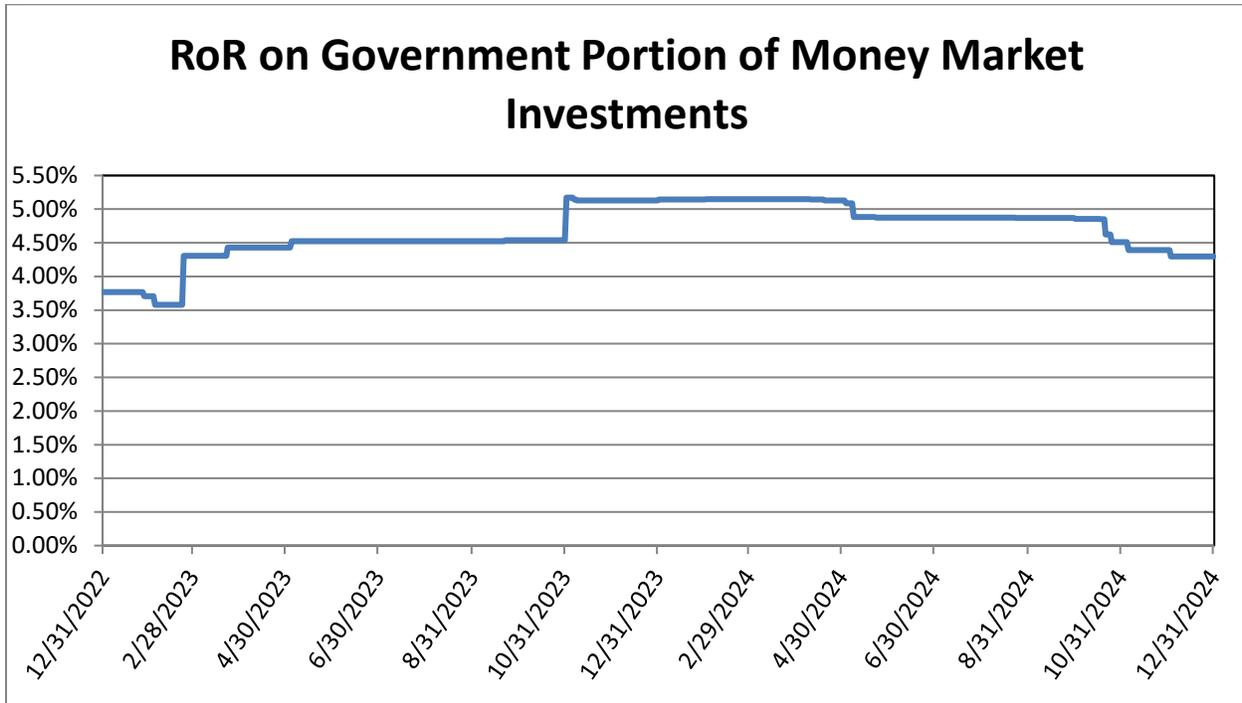
Overall Results

Operating fund investment income was \$3,673,618 for the three months ending December 31, 2024, versus a budgeted amount of \$4,000,000. The negative variance resulted from a slightly lower rate of return than expected as well as lower cash balances over the reporting period. (Please reference Graph A and C below). However, the year-to-date operating investment income has a favorable variance of \$2,577,594 when compared to the year-to-date budget. The portfolio investment income was \$9,288,800 including investment income for operating fund, trusts, reserves, and related entities. The actual rate of return for the quarter was 1.13% versus a projection of 1.18%. The rate of return for the 12 months ending December 31, 2024 met the projection at 5.10%.

As outlined in the Investment Policy and agreed by the Committee, the benchmark for portfolio performance is the average yield of the three-month Canadian T-bill over the reporting period. For the period of October 1, 2024, to December 31, 2024, the benchmark is set at 3.47% while the one-year return on the HRM portfolio is 5.10%. The rate of return objective of the Investment Policy has been met for this quarter.

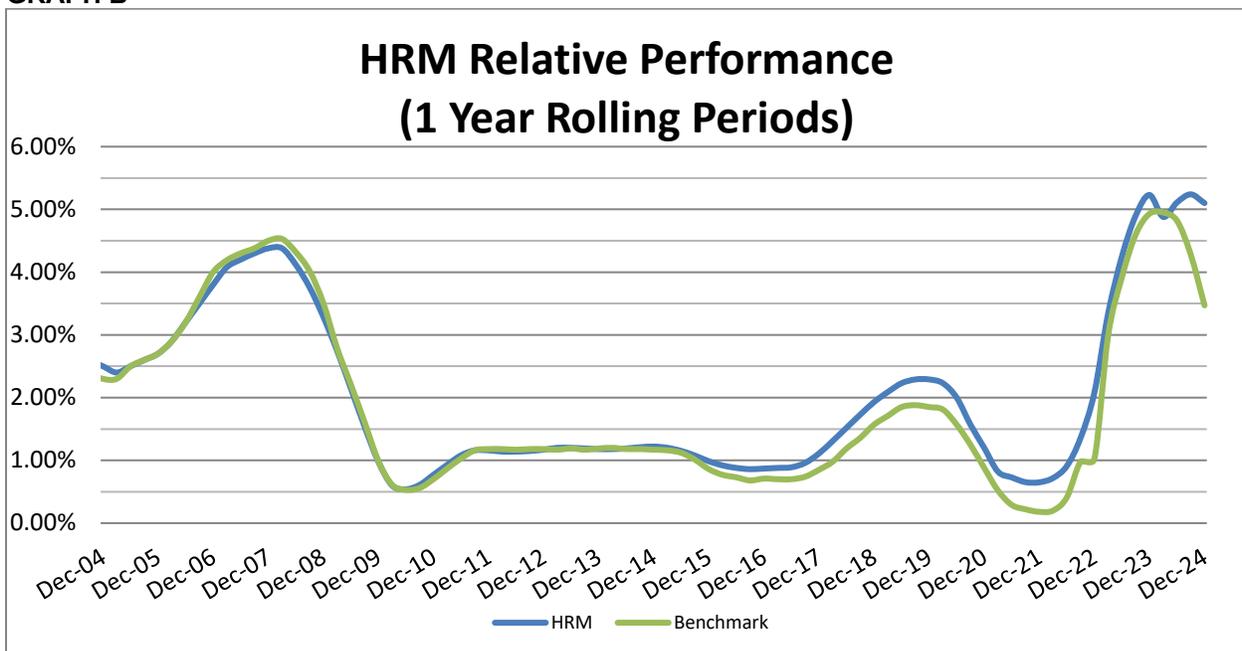
The following graph depicts the increase in the return on money market instruments over the past two years.

GRAPH A



As shown in the graph below, over the longer term HRM investment performance closely matches the benchmark median with fee savings also accruing to HRM.

GRAPH B



HRM Investment Activities

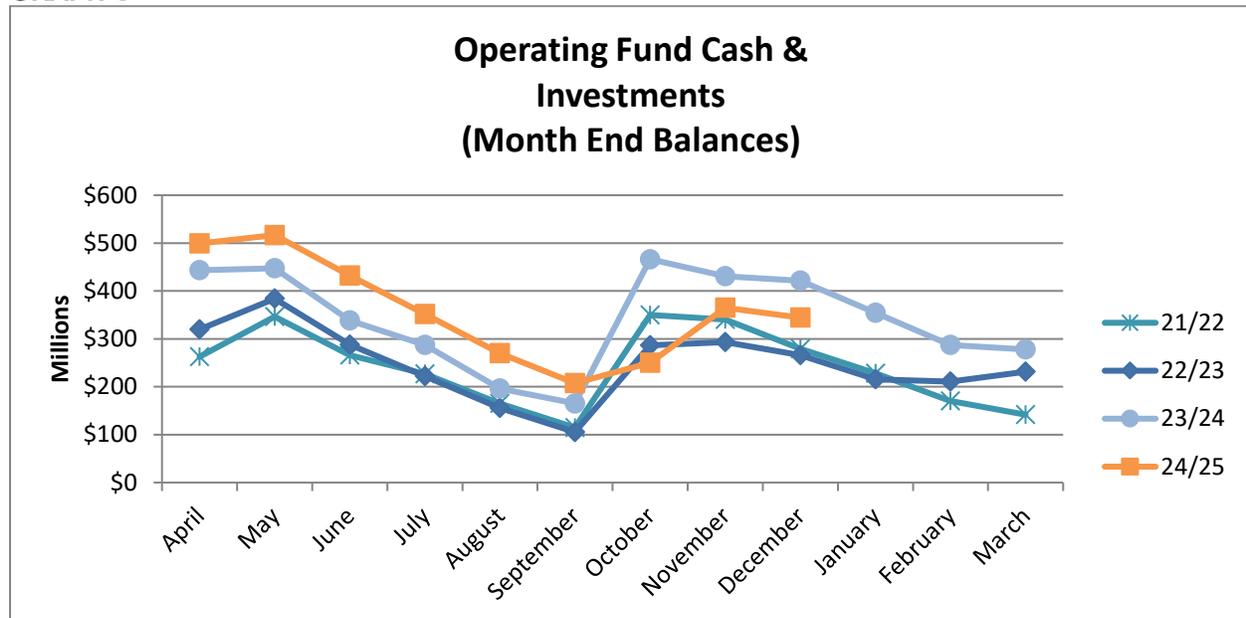
During the quarter, eight new money market investments were made, with six investments carried over from the prior period for a total ending value of \$235,613,882, an average cost of \$16,829,563, and an original average term of 248 days. This compares to the same period last year when eight investments were held at the end of the period at a cost of \$206,850,645 and an original term to maturity of 204 days.

One bond investment was carried over from the last quarter with a face value of \$35,000,000, and an original term of 271 days. This compares to the same period last year when one bond investment was held at the end of the period with a total face value of \$52,684,000 and an average term to maturity of three years.

Funds held in the investment bank accounts, including term deposits and GICs, totaled \$685,532,575 at the end of the quarter. This balance includes operating funds as well as funds for related agencies such as Halifax Water, HRM reserve funds. The income from investment accounts provided a quarterly return of 1.14% for an annualized return of 4.56%. With the cessation on Bankers' Acceptance Market at the end of June 2024, the proxy return was changed to the Canadian Overnight Repo Rate Average ("CORRA"). Using 3.84% as the proxy for the CORRA average annual yield for the quarter, the incremental income in the investment account was \$1,205,786 over CORRA.

Cumulative incremental gross investment income from the 2019 policy change to exclude operational cash requirements from the sector weights and the more recent investment policy change to increase the financial sector to 60% maximum of portfolio amounted to an increase of \$737,872 during the reporting period.

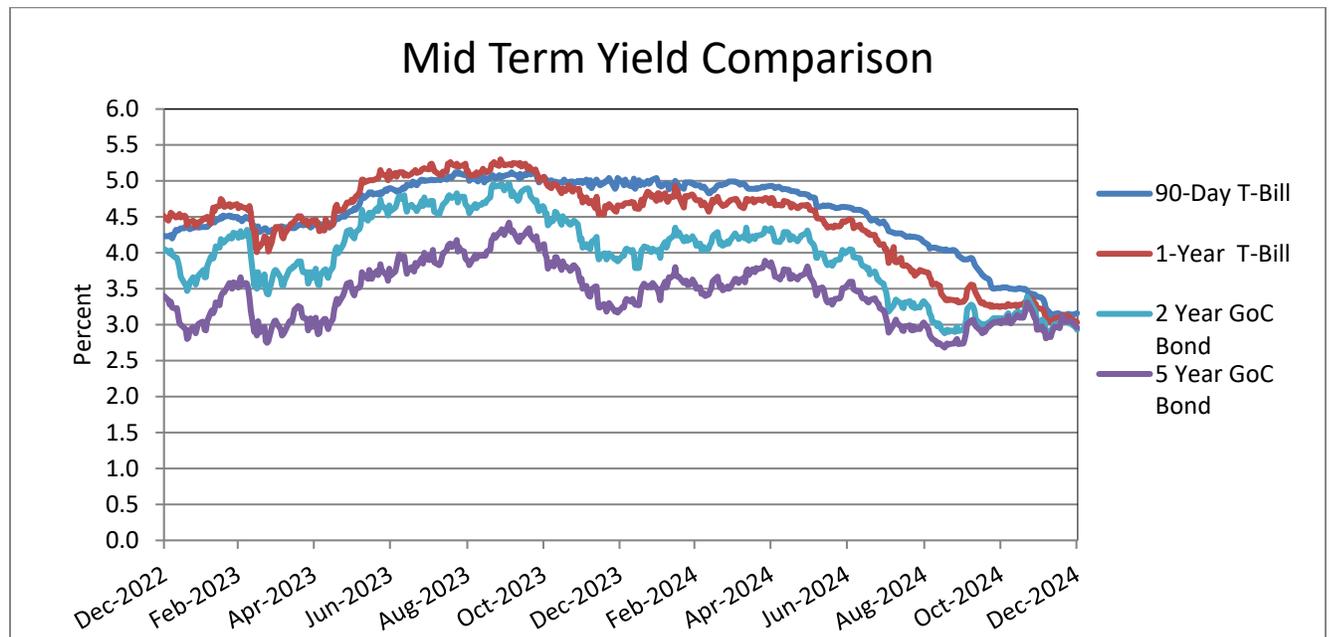
GRAPH C



HRM Long Term Bond Pool

At the end of the quarter, the provincial bond segment of the portfolio had a face value of \$35,000,000. This compares to the same period last year when there were three bond investments with total face value of \$118,600,000. The yield on this bond is 4.68% with a maturity date of February 5th, 2025.

GRAPH D
Government Sector Performance – December 2022 to December 2024



Subsequent to End of Reporting Quarter

The Bank of Canada (BoC) reduced the overnight rate by 25 basis points during its meetings on January 29th and March 12, 2025, resulting in a new rate overnight rate of 2.75%. The economy grew by 2.6% during the quarter, however proposed tariffs initiated by the United States may slow the pace of growth. Inflation continues to slow and now resides in the middle of the BoC preferred band of 1% to 3%. Any uncertainty surrounding tariffs may impact inflation and move it outside of the BoC’s preferred band.

Environmental, Social, and Governance (ESG) Monitoring & Reporting

As proposed by the Committee and approved by Council, Staff has incorporated ESG ratings of each counterparty in the financial institution component of the municipal portfolio. The monitoring process continues with this reporting period. S&P Global was selected as the rating agency for assessing ESG scores. Staff performed a counterparty review on March 28, 2025, revealing that ESG scores of all eligible counterparties were notably higher than the industry average. Throughout the review process, no significant upgrades or downgrades were identified for any of the listed counterparties.

Outlook & Strategy

Staff continue to monitor guidance with respect to the BoC’s overnight rate. Staff anticipate the investment bank accounts and GICs will continue to provide higher overall return when compared to instruments with similar risk. The strategy remains to maximize returns by investing short term surplus cash in high interest savings accounts, keeping in mind their liquidity adds a safety factor.

We continue to balance the portfolio with government sector instruments in the form of provincial treasury bills and bonds. This provides diversification of the portfolio while maintaining a suitable level of risk for the needs of treasury.

Policy Compliance

Objectives:

Preservation of Capital - There was no loss of capital during the quarter.

Liquidity - No overdraft charges were incurred, and sufficient cash was available to meet all requirements.

Competitive Return on Investments - The one-year rate of return for the portfolio was 5.10% before allowing for fees that could have been paid to an external management firm versus the benchmark of 3.47%. Staff maintains that the rate of return objective of the Investment Policy has been met.

Strategies:

Diversification of Investment Portfolio - Staff believe that diversification has been adequately maintained under the constraints of the Policy.

Regular Review of Performance - Performance data continues to be reported to the Investment Policy Advisory Committee.

Risk Management Approach - In implementing investment decisions, staff seeks a balance between the objectives of the Investment Policy and the risks inherent in markets to look to achieve an optimal rate of return.

FINANCIAL IMPLICATIONS

As discussed above, operating fund investment income for the three months ending December 31, 2024, was \$3,673,618 versus a budgeted amount of \$4,000,000 which resulted in a deficit of \$326,382. The actual rate of return was 1.13% for the period. The cumulative incremental year-to-date operating investment compared to the budget resulted in a favorable variance of \$2,577,594.

RISK CONSIDERATION

No risk considerations were identified

COMMUNITY ENGAGEMENT

No community engagement is required for this report.

ENVIRONMENTAL IMPLICATIONS

No environmental implications were identified.

ALTERNATIVES

The Audit & Finance Standing Committee could decline to approve the recommendation.

LEGISLATIVE AUTHORITY

Halifax Regional Municipality Charter, S.N.S. 2008, c. 39

121 (1) Funds in a sinking fund, capital reserve fund, utility depreciation fund or other fund of the Municipality must be

- (a) deposited in an interest-bearing account at a bank doing business in the Province;
- (b) invested pursuant to an investment policy adopted by the Council and approved by the Minister;
or
- (c) invested in investments in which a trustee is permitted to invest pursuant to the Trustee Act.

(2) Income arising from the investment of a fund is part of that fund unless the Council otherwise provides.

(3) The Council may pledge any investments to the credit of the capital reserve fund as collateral security for a borrowing for a capital purpose.

ATTACHMENTS

Attachment 1 - Sector Weight Schedule @ December 31, 2024 (Schedule A)
Appendix A - Economic Statistics and Central Bank Actions
Appendix B - List of Eligible Investments
Appendix C - DBRS Rating Scale

A copy of this report can be obtained online at halifax.ca or by contacting the Office of the Municipal Clerk at 902.490.4210.

Report Prepared by: Aaron McLean, CFA, Deputy Treasurer, Finance & Asset Management,
902.478.4657

**Total Portfolio
Sector Weights @December 31, 2024**

ATTACHMENT 1
SCHEDULE A

Category Status	Cumulative Amount Invested @ Book Value	Guideline Limit	%	Limit Available	%	
CASH & EQUIVALENTS						
Federal Government & its Guarantees	0	1,029,390,172	100%	1,029,390,172	100%	
Federal Government	0					
Business Development Bank	0					
Canada Mortgage & Housing Corp.	0					
Canadian Wheat Board	0					
Export Development Canada	0					
Farm Credit Corp	0					
Provincial Governments & their Guarantees	130,339,656	1,029,390,172	100%	899,050,516	87%	
Total Alberta (R-1 High)	46,445,480	257,347,543	25%	210,902,063	20%	
Alberta (R-1 High)	46,445,480					
Alberta Capital Finance Authority (R-1 High)	0					
Alberta Treasury Branches (R-1 High)	0					
British Columbia (R-1 High)	61,245,858	257,347,543	25%	196,101,685	19%	
Manitoba (R-1 Mid)	0	257,347,543	25%	257,347,543	25%	
New Brunswick (R-1 Mid)	0	257,347,543	25%	257,347,543	25%	
Nova Scotia (R-1 Mid)	0	257,347,543	25%	257,347,543	25%	
Ontario (R-1 Mid)	0	257,347,543	25%	222,860,293	22%	
Quebec (R-1 Mid)	22,648,318	257,347,543	25%	234,699,225	23%	
Quebec	22,648,318					
Financement Quebec	0					
Hydro Quebec	0					
Saskatchewan (R-1 High)	0	257,347,543	25%	257,347,543	25%	
Municipal Governments & their Guarantees*	0	257,347,543	25%	257,347,543	25%	
Calgary (R-1 High)	0	102,939,017	10%	102,939,017	10%	
Financial Institutions & their Guarantees /Corporations	477,960,572	724,756,086		246,795,514		
	BA's Schedule A					
	Canadian Banks R-1					
Tier 1 - Financial Institutions & their Guarantees	Mid	456,827,361				
Bank of Montreal (R-1 High)	Open	197,249,099	205,878,034	20%	8,628,936	1%
BMO - Instruments		0				
BMO - Account		197,249,099				
Bank of Nova Scotia (R-1 High)	Open	39,676,720	205,878,034	20%	166,201,314	16%
Bank of Nova Scotia Effective Cash		-323,280				
Bank of Nova Scotia - Notice Account		40,000,000				
Canadian Imperial Bank of Commerce (R-1 High)	Open	150,676,392	205,878,034	20%	55,201,642	5%
CIBC - Instruments		40,000,000				
CIBC - Account		110,676,392				
Royal Bank (R-1 High)	Open	44,224,940	205,878,034	20%	161,653,094	16%
RBC - Instruments		30,000,000				
RBC IS		0				
RBC - Account		14,224,940				
Toronto Dominion (R-1 High)	Open	25,000,210	205,878,034	20%	180,877,824	18%
TD - Instruments		25,000,000				
TD - Account		210				
		0				
Tier 2 - Financial Institutions & Corporations	R-1 Mid/High***	21,133,211				
National Bank of Canada (R-1 Mid)	Open	21,133,161	154,408,526	15%	133,275,365	13%
National - Instruments		0				
National - Account		21,133,161				
Custodian Account (Northern Trust)		50				
Total Cash and Equivalents		608,300,228				
Federal Government & its Guarantees						
Money Market	0	205,878,034	100%	205,878,034	20%	
Reserves - Bond Pool	0	205,878,034	100%	205,878,034	20%	
Provincial Government & their Guarantees	0	205,878,034	20%	205,878,034	20%	
Money Market	0	205,878,034	20%	205,878,034	20%	
Alberta	0	205,878,034	20%	159,432,554	15%	
Alberta	0					
Alberta Capital Finance Authority	0					
Alberta Treasury Branches	0					
British Columbia	0	205,878,034	20%	144,632,176	14%	
Manitoba	0	205,878,034	20%	205,878,034	20%	
New Brunswick	0	205,878,034	20%	205,878,034	20%	
Nova Scotia	0	205,878,034	20%	205,878,034	20%	
Ontario	0	205,878,034	20%	171,390,784	17%	
Quebec	0	205,878,034	20%	183,229,716	18%	
Quebec	0					
Financement Quebec	0					
Hydro Quebec	0					
Saskatchewan	0	205,878,034	20%	205,878,034	20%	
Reserves - Bond Pool	34,487,250	205,878,034	20%	171,390,784	17%	
Alberta	0	205,878,034	20%	159,432,554	15%	
Alberta	0					
Alberta Capital Finance Authority	0					
Alberta Treasury Branches	0					
British Columbia	0	205,878,034	20%	144,632,176	14%	
Manitoba	0	205,878,034	20%	205,878,034	20%	
New Brunswick	0	205,878,034	20%	205,878,034	20%	
Nova Scotia	0	205,878,034	20%	205,878,034	20%	
Ontario	34,487,250	205,878,034	20%	171,390,784	17%	
Quebec	0	205,878,034	20%	183,229,716	18%	
Quebec	0					
Financement Quebec	0					
Hydro Quebec	0					
Saskatchewan	0	205,878,034	20%	205,878,034	20%	
Total Fixed		34,487,250				
Equities						
Total Equities		6,410				
Total Investments		642,793,888				
Interest Bearing Bank Accounts - O/S Cheque Coverage		52,000,000 *				
Total Investments and O/S Cheques Coverage		694,793,888				

Appendix A

Economic Statistics	Canada			United States		
	Oct	Nov	Dec	Oct	Nov	Dec
Unemployment Rate	6.6%	6.9%	6.7%	4.3%	4.2%	4.1%
Jobs Created / (Lost) ('000's)	14.5	50.5	179.1	44	261	323
Core Inflation Rate (year over year)	2.0%	1.9%	1.8%	2.6%	2.7%	2.9%

Date	Central Bank	Central Bank Action
Mar 6, 2024	Bank of Canada	Maintained overnight rate at 5.00%
Mar 20, 2024	U.S. Federal Open Market Committee	Maintained target range at 5.25% to 5.50%
Apr 10, 2024	Bank of Canada	Maintained overnight rate at 5.00%
May 1, 2024	U.S. Federal Open Market Committee	Maintained target range at 5.25% to 5.50%
June 5, 2024	Bank of Canada	Lowered overnight rate to 4.75%
June 12, 2024	U.S. Federal Open Market Committee	Maintained target range at 5.25% to 5.50%
July 24, 2024	Bank of Canada	Lowered overnight rate to 4.50%
July 31, 2024	U.S. Federal Open Market Committee	Maintained target range at 5.25% to 5.50%
Sep 4, 2024	Bank of Canada	Lowered overnight rate to 4.25%
Sept 18, 2024	U.S. Federal Open Market Committee	Lowered target range to 4.75% to 5.00%
Oct 23, 2024	Bank of Canada	Lowered overnight rate to 3.75%
Nov 7, 2024	U.S. Federal Open Market Committee	Lowered target range to 4.5% to 4.75%
Dec 11, 2024	Bank of Canada	Lowered overnight rate to 3.25%
Dec 18, 2024	U.S. Federal Open Market Committee	Lowered target range to 4.25% to 4.50%
Jan 29, 2025	U.S. Federal Open Market Committee	Maintained target range to 4.25% to 4.50%
Jan 30, 2025	Bank of Canada	Lowered overnight rate to 3.00%
Mar 12, 2025	Bank of Canada	Lowered overnight rate to 2.75%
Mar 19, 2025	U.S. Federal Open Market Committee	Maintained target range to 4.25% to 4.50%

List of Eligible Investments

The Government of Canada & Its Guarantees:

Federal Government

Business Development Bank

Canada Mortgage & Housing Corporation

Canadian Wheat Board

Export Development Canada

Farm Credit Corporation

Provincial Governments & Their Guarantees:

The Province of Alberta & Its Guarantees

The Province of British Columbia & Its Guarantees

The Province of Manitoba & Its Guarantees

The Province of New Brunswick & Its Guarantees

The Province of Ontario & Its Guarantees

The Province of Quebec & Its Guarantees

The Province of Saskatchewan & Its Guarantees

The Province of Nova Scotia

Municipal Governments & Their Guarantees:

The Municipality of Calgary & Its Guarantees

Financial Institutions & Their Guarantees (Tier 1):

The Bank of Montreal & Its Guarantees

The Bank of Nova Scotia & Its Guarantees

Canadian Imperial Bank of Commerce & Its Guarantees

Royal Bank of Canada & Its Guarantees

Toronto Dominion Bank & Its Guarantees

Financial Institutions & Corporations (Tier 2):

National Bank of Canada

Dominion Bond Rating Service (DBRS) Rating Scale

R-1 (high)

Short-term debt rated R-1 (high) is of the highest credit quality and indicates an entity possessing unquestioned ability to repay current liabilities as they fall due. Entities rated in this category normally maintain strong liquidity positions, conservative debt levels, and profitability that is both stable and above average. Companies achieving an R-1 (high) rating are normally leaders in structurally sound industry segments with proven track records, sustainable positive future results, and no substantial qualifying negative factors. Given the extremely tough definition DBRS has established for an R-1 (high), few entities are strong enough to achieve this rating.

R-1 (middle)

Short-term debt rated R-1 (middle) is of superior credit quality and, in most cases, ratings in this category differ from R-1 (high) credits by only a small degree. Given the extremely tough definition DBRS has established for the R-1 (high) category, entities rated R-1 (middle) are also considered strong credits, and typically exemplify above average strength in key areas of consideration for the timely repayment of short-term liabilities.

R-1 (low)

Short-term debt rated R-1 (low) is of satisfactory credit quality. The overall strength and outlook for key liquidity, debt, and profitability ratios is not normally as favourable as with higher rating categories, but these considerations are still respectable. Any qualifying negative factors that exist are considered manageable, and the entity is normally of sufficient size to have some influence in its industry.