



P.O. Box 1749  
Halifax, Nova Scotia  
B3J 3A5 Canada

**Item No. 21.5**  
**Halifax Regional Council**  
**December 2, 2025**

**TO:** Mayor Fillmore and Members of Halifax Regional Council

**FROM:** Councillor Cathy Deagle Gammon, Chair, Audit and Finance Standing Committee

**DATE:** November 25, 2025

**SUBJECT:** Second Quarter 2025/26 Financial Report

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**INFORMATION REPORT**

**ORIGIN**

November 25, 2025 meeting of Audit and Finance Standing Committee, Item 13.2.6.

**BACKGROUND**

Audit and Finance Standing Committee received a staff recommendation report dated November 5, 2025 to consider the Second Quarter 2025/26 Financial Report and forward the report to Halifax Regional Council for their information.

For further information refer to the attached staff report dated November 5, 2025.

**DISCUSSION**

Audit and Finance Standing Committee considered the staff report dated November 5, 2025 and passed a motion to forward the Second Quarter 2025/26 Financial Report to Halifax Regional Council for their information.

**FINANCIAL IMPLICATIONS**

Financial implications are outlined in the attached staff report dated November 5, 2025.

**RISK CONSIDERATION**

Risk consideration is outlined in the attached staff report dated November 5, 2025.

### **COMMUNITY ENGAGEMENT**

Meetings of the Audit and Finance Standing Committee are open to public attendance and members of the public are invited to address the Standing Committee for up to five (5) minutes during the Public Participation portion of the meeting. Meetings are live webcast on Halifax.ca. The agenda, reports, video, and minutes of the Standing Committee are posted on Halifax.ca.

For further information on Community Engagement refer to the attached staff report dated November 5, 2025.

### **ENVIRONMENTAL IMPLICATIONS**

Environmental implications are outlined in the staff report dated November 5, 2025.

### **LEGISLATIVE AUTHORITY**

Legislative Authority is outlined in the attached staff report dated November 5, 2025.

Administrative Order One, *Respecting the Procedures of the Council Administrative Order*, Schedule 2 Audit and Finance Standing Committee Terms of Reference, subsection 2(b) provides:

#### Purpose

(2) The other purposes of the Committee are to:

...

(b) assist the Council in meeting its responsibilities by ensuring the adequacy and effectiveness of financial reporting, risk management and internal controls.

### **ATTACHMENTS**

Attachment 1 – Staff recommendation report dated November 5, 2025.

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Report Prepared by: Dorothy Maponga, Legislative Assistant, Municipal Clerk's Office 902.478.2408

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P.O. Box 1749  
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**Item No. 13.2.6**  
**Audit & Finance Standing Committee**  
**November 25, 2025**

**TO:** Chair and Members of Audit & Finance Standing Committee

**SUBMITTED BY:** Brad Anguish, Acting Chief Administrative Officer

**DATE:** November 5, 2025

**SUBJECT:** **Second Quarter 2025/26 Financial Report**

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**ORIGIN**

Staff has committed to provide Council with quarterly financial reports including:

- a report of the projected General Rate surplus/deficit by area;
- a report detailing District Capital expenditures in accordance with the District Capital Fund Policy approved by Council on July 31, 2007;
- a report detailing District Activity expenditures in accordance with the District Activity Policy approved by Council October 7, 2003;
- a report detailing Recreation Area Rate expenditures in accordance with the Recreation Area Report Policy approved by Council on May 14, 2002; and,

**EXECUTIVE SUMMARY**

This report provides an overview of the financial position and performance of the Halifax Regional Municipality (HRM) for the period ending September 30, 2025. It details the projected outcomes for the fiscal year and highlights areas of financial activity, variances, and projections.

**RECOMMENDATION**

It is recommended that the Audit & Finance Standing Committee forward the Second Quarter 2025/26 Financial Report to Regional Council for their information.

**DISCUSSION**

**Operating Statement:**

At September 30, 2025, HRM has projected a General Rate surplus of \$579,600.

The business units have a projected deficit of \$6.4M and Fiscal Services has a projected surplus of \$6.9M.

The projected surplus is primarily due to a decrease in fuel rates compared to budget, lower RCMP contract costs due to delays in filling new positions and savings from the change in HST and compensation changes

in Fiscal. This is partially offset by an increase in compensation and benefits within the business units, a decrease in Police secondments and extra duty recoveries, a decrease in investment income and an increase in various contract costs.

To provide a better context of reported variances from each business unit the table below shows total budget, projected surplus/(deficit) and the projected surplus/(deficit) as a percentage of their total budget by business unit.

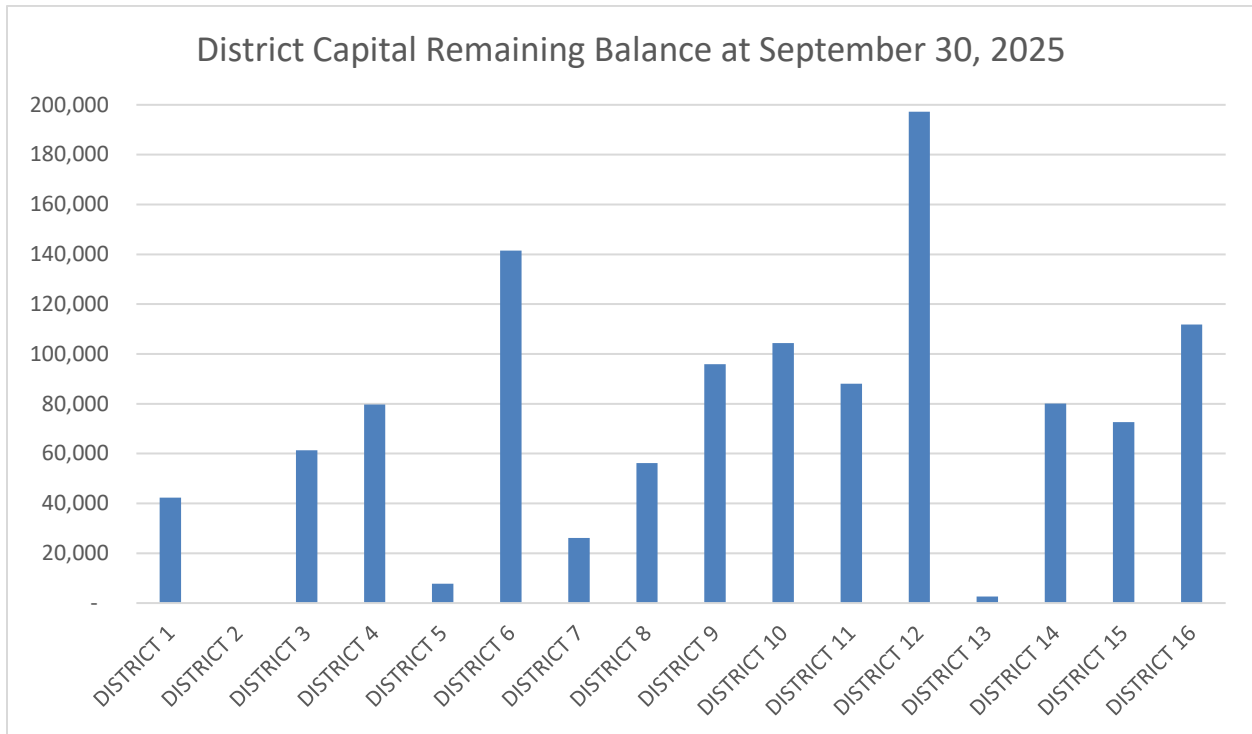
<b>Business Unit &amp; Fiscal Services</b>	<b>Budget</b>	<b>Projected Surplus/(Deficit)</b>	<b>Projected Surplus/(Deficit) as % of Budget</b>
CAO	19,558,500	468,100	2.4%
Community Safety	15,957,800	-	0.0%
Finance & Asset Management	17,971,600	157,500	0.9%
Fire & Emergency	98,189,400	(223,300)	-0.2%
Fiscal	(689,347,600)	6,944,900	-1.0%
Halifax Regional Police	101,255,700	2,681,200	2.6%
Halifax Transit	63,462,600	(1,086,400)	-1.7%
Human Resources	11,755,100	297,558	2.5%
Information Technology	44,738,200	(761,150)	-1.7%
Legal & Legislative Services	7,207,300	250,400	3.5%
Library	28,454,700	(884,800)	-3.1%
Mayors Office	972,300	(40,200)	-4.1%
Office of Major Projects	395,800	(135,210)	-34.2%
Office of the Auditor General	1,342,200	-	0.0%
Outside Police BU (RCMP)	40,127,800	(1,988,500)	-5.0%
Parks & Recreation	48,648,300	(4,722,075)	-9.7%
Planning & Development	7,654,700	(399,600)	-5.2%
Property, Fleet & Environment	62,509,500	(141,500)	-0.2%
Public Works	117,554,600	853,500	0.7%
Strategic Infrastructure & Transportation Planning	1,591,500	(690,800)	-43.4%
<b>Total</b>	<b>-</b>	<b>579,623</b>	

A detailed explanation of variances by business unit is included in [Attachment #2](#).

**District Capital Funds:**

The report of expenditures from Councillors' District Capital Funds is included as [Attachment #3](#) and shows that \$1.5M of the \$2.7M budget has been spent or committed.

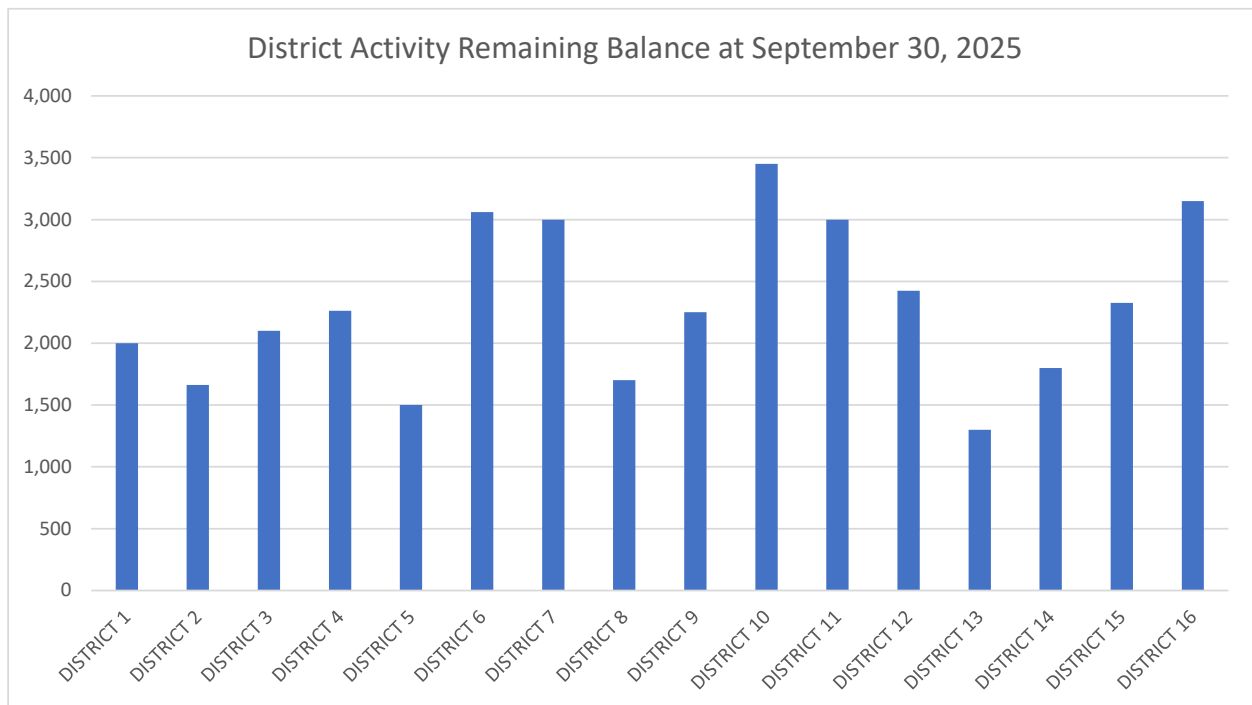
The chart below shows remaining balances at September 30<sup>th</sup> by district.



**District Activity Funds:**

The report of expenditures from Councillors' District Activity Funds is included as [Attachment #4](#) and shows that \$35K of the \$72K budgeted has been committed or spent.

The chart below shows remaining balances at September 30<sup>th</sup> by district.



**Recreation Area Rate Accounts:**

The details of the Recreation Area Rate Accounts are in [Attachment #5](#). These accounts began the year with a surplus of \$1M. \$908K has been spent, against revenues of \$495K leaving a surplus of \$598K.

**Reserves Statement:**

The reserve balances at September 30, 2025 are \$478M, with projected closing balance at March 31, 2026 of \$374.3M. Of this balance, \$69.3M remains uncommitted. The details are included in [Attachment #6](#).

**Aged Accounts Receivable:**

The Aged Accounts Receivable schedule, included as [Attachment #7](#), represents HRM's gross unconsolidated accounts receivable position which was \$487M at September 30, 2025.

**Capital Projection Summary:**

The Capital Projection Summary is included as [Attachment #8](#). For the six-month period ended September 30, 2025 actual expenditures in these projects were \$147.8M, and there is an additional projected spend \$349.1M on these projects in Fiscal 2025/26, resulting in a projected work in progress at year-end of \$219.9M.

**Mayor, Councillors and CAO's Expenses:**

The report, included as [Attachment #9](#), summarizes the expenses made by the municipality on behalf of or reimbursed to the Mayor, Councillors and CAO for the quarter.

**Council Approvals:**

The report included as Attachment #10 summarizes all in year reports that have been approved by Council that have impacts not accounted for in the approved 25/26 budget but will influence the 26/27 budget.

**FINANCIAL IMPLICATIONS**

Explained in the report.

**RISK CONSIDERATION**

No risks identified.

**COMMUNITY ENGAGEMENT**

No community engagement required.

**ENVIRONMENTAL IMPLICATIONS**

No environmental implications were identified.

**ALTERNATIVES**

1. Audit & Finance Standing Committee may choose not to approve the proposed recommendation.

**LEGISLATIVE AUTHORITY**

Halifax Regional Municipality Council approved, December 11, 2012, that all budget increases are to be presented to the Audit & Finance Standing Committee, prior to submission to Council.

Halifax Charter, section 93(1) - The Council shall make estimates of the sums that are required by the Municipality for the fiscal year; Halifax Charter, section 79A (1), subject to subsections (2) to (4), the Municipality may only spend money for municipal purposes if (a) the expenditure is included in the Municipality's operating budget or capital budget or is otherwise authorized by the Municipality; Halifax Charter, section 35(2)(d)(i) - The CAO can only authorize budgeted expenditures or within the amount determined by Council by policy; Halifax Charter, section 120(6) - The Municipality may maintain other reserve funds for such purposes as the Council may determine; Halifax Regional Municipality policy on Changes to Cost Sharing for Capital Projects - Changes requiring Council approval; and the Halifax Regional Municipality Administrative Order 2014-015 Respecting Reserve Funding Strategies - No reserve funds will be expended without the CAO's recommendation and Council approval.

### **ATTACHMENTS**

1. Halifax Regional Municipality Operating Results Projected to March 31, 2026.
2. Explanations of Projected Operating Results.
3. Report of Expenditures in the Councillors' District Capital Funds to September 30, 2025.
4. Report of Expenditures in the Councillors' District Activity Funds to September 30, 2025.
5. Report of Changes in the Recreation Area Rate Accounts to September 30, 2025.
6. Halifax Regional Municipality Reserve Funds Projected to March 31, 2026.
7. Accounts Receivable as at September 30, 2025.
8. Capital Projection Summary Projected to March 31, 2026.
9. Mayor, Councillors' and CAO's Expense Summary, July 1, 2025 to September 30, 2025.
10. Council Approvals April 1, 2025 to September 30, 2025.

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A copy of this report can be obtained online at [halifax.ca](http://halifax.ca) or by contacting the Office of the Municipal Clerk at 902.490.4210.

Report Prepared by: Dave Harley, Director Accounting & Financial Reporting, Finance & Asset Management,  
902.497.4260

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# **Attachment #1**

**Halifax Regional Municipality  
Operating Results Projected to March 31, 2026**

Halifax Regional Municipality  
Operating Results  
For the Period from April 1, 2025 to September 30, 2025

Business Unit & Fiscal Services	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
CAO	19,558,500	19,090,400	468,100	8,788,552	46.0%	10,301,848	8,213,643
Community Safety	15,957,800	15,957,800	-	7,192,710	45.1%	8,765,090	6,273,200
Finance & Asset Management	17,971,600	17,814,100	157,500	8,597,220	48.3%	9,216,880	7,752,090
Fire & Emergency	98,189,400	98,412,700	(223,300)	48,179,210	49.0%	50,233,490	44,306,915
Fiscal	(689,347,600)	(696,292,500)	6,944,900	(726,354,132)	104.3%	30,061,632	(768,347,671)
Halifax Regional Police	101,255,700	98,574,500	2,681,200	47,023,268	47.7%	51,551,232	48,323,775
Halifax Transit	63,462,600	64,549,000	(1,086,400)	13,328,659	20.6%	51,220,341	14,389,122
Human Resources	11,755,100	11,457,542	297,558	5,211,549	45.5%	6,245,993	4,792,690
Information Technology	44,738,200	45,499,350	(761,150)	26,389,854	58.0%	19,109,496	21,940,008
Legal & Legislative Services	7,207,300	6,956,900	250,400	3,401,258	48.9%	3,555,642	3,468,202
Library	28,454,700	29,339,500	(884,800)	14,482,846	49.4%	14,856,654	11,506,914
Mayors Office	972,300	1,012,500	(40,200)	435,613	43.0%	576,887	436,120
Office of Major Projects	395,800	531,010	(135,210)	412,621	77.7%	118,389	333,298
Office of the Auditor General	1,342,200	1,342,200	-	607,383	45.3%	734,817	566,108
Outside Police BU (RCMP)	40,127,800	42,116,300	(1,988,500)	20,307,571	48.2%	21,808,729	9,599,989
Parks & Recreation	48,648,300	53,370,375	(4,722,075)	26,440,033	49.5%	26,930,342	27,751,146
Planning & Development	7,654,700	8,054,300	(399,600)	4,211,042	52.3%	3,843,258	(507,556)
Property, Fleet & Environment	62,509,500	62,651,000	(141,500)	25,441,124	40.6%	37,209,876	26,700,914
Public Works	117,554,600	116,701,100	853,500	41,491,869	35.6%	75,209,232	43,132,846
Strategic Infrastructure & Transportation Planning	1,591,500	2,282,300	(690,800)	1,092,888	47.9%	1,189,412	108,632
<b>Total</b>	<b>-</b>	<b>(579,624)</b>	<b>579,623</b>	<b>(423,318,862)</b>		<b>422,739,238</b>	<b>(489,259,615)</b>

Halifax Regional Municipality  
Operating Results - Revenue  
For the Period from April 1, 2025 to September 30, 2025

Business Unit Revenue	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
CAO	(4,270,100)	(4,504,300)	234,200	(3,867,695)	85.9%	(636,605)	(3,962,720)
Community Safety	(1,256,200)	(1,308,400)	52,200	391,499	-29.9%	(1,699,899)	(454,974)
Finance & Asset Management	(4,790,300)	(5,194,300)	404,000	(2,396,705)	46.1%	(2,797,595)	(2,662,849)
Fire & Emergency	(1,068,700)	(2,407,200)	1,338,500	(1,543,929)	64.1%	(863,271)	(874,204)
Halifax Regional Police	(13,459,400)	(12,089,700)	(1,369,700)	(6,021,124)	49.8%	(6,068,576)	(6,764,823)
Halifax Transit	(84,395,400)	(84,031,000)	(364,400)	(56,460,269)	67.2%	(27,570,731)	(56,057,402)
Human Resources	(80,000)	(80,000)	-	(40,000)	50.0%	(40,000)	(40,000)
Information Technology	(8,600)	(20,600)	12,000	(5,321)	25.8%	(15,279)	(15,535)
Legal & Legislative Services	(310,200)	(365,600)	55,400	(154,457)	42.2%	(211,143)	(174,054)
Library	(6,206,300)	(6,462,500)	256,200	(3,438,569)	53.2%	(3,023,931)	(3,156,071)
Parks & Recreation	(17,632,300)	(21,051,300)	3,419,000	(11,887,276)	56.5%	(9,164,024)	(11,364,883)
Planning & Development	(21,769,900)	(26,766,200)	4,996,300	(9,711,130)	36.3%	(17,055,070)	(11,338,608)
Property, Fleet & Environment	(3,157,500)	(3,023,000)	(134,500)	(1,435,621)	47.5%	(1,587,379)	(1,097,465)
Public Works	(24,108,600)	(23,710,200)	(398,400)	(9,424,234)	39.7%	(14,285,966)	(9,311,066)
Strategic Infrastructure & Transportation Planning	(5,000)	(74,000)	69,000	(68,923)	93.1%	(5,078)	(860,078)
<b>Total</b>	<b>(182,518,500)</b>	<b>(191,088,300)</b>	<b>8,569,800</b>	<b>(106,063,751)</b>	<b>55.5%</b>	<b>(85,024,549)</b>	<b>(108,134,730)</b>

Fiscal Services Revenue	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
Area Rates for Community, Private Organizations & Roads	(1,654,100)	(1,654,100)	-	(1,506,531)	91.1%	(147,569)	(1,716,987)
Corrections Services	-	-	-	-	0.0%	-	207
Deed Transfer	(70,000,000)	(70,000,000)	-	(35,484,291)	50.7%	(34,515,709)	(37,836,605)
Fire Protection	(11,963,100)	(11,963,100)	-	(11,136,976)	93.1%	(826,124)	(10,153,448)
Government Grants	(3,600,000)	(3,393,300)	(206,700)	(3,393,257)	100.0%	(43)	(3,341,949)
Grants in Lieu	(51,555,000)	(51,555,000)	-	(17,902,830)	34.7%	(33,652,170)	(37,262,766)
Insurance	(500,000)	(2,437,000)	1,937,000	(613,755)	25.2%	(1,823,245)	(789,420)
Investment, Interest and Misc. Revenue	(17,797,500)	(16,997,500)	(800,000)	(8,696,789)	51.2%	(8,300,711)	(14,544,262)
Mandatory Education	(213,213,800)	(213,213,800)	-	(196,188,837)	92.0%	(17,024,963)	(192,786,455)
Metro Housing Authority	-	-	-	-	0.0%	-	121
Other Fiscal Services	(415,000)	(415,000)	-	(110,811)	26.7%	(304,189)	(4,372,861)
Property Tax, Tax Agreements and HW Dividend	(746,539,400)	(746,466,300)	(73,100)	(680,364,798)	91.1%	(66,101,502)	(686,538,662)
Property Valuation Services	(7,977,400)	(7,977,400)	-	(7,328,349)	91.9%	(649,051)	(7,337,155)
Recoverable Debt	(6,006,700)	(4,006,700)	(2,000,000)	(934,456)	23.3%	(3,072,244)	(2,073,549)
Stormwater Right of Way	(6,521,500)	(6,521,500)	-	(6,038,707)	92.6%	(482,793)	(5,379,358)
Supplementary Education	(13,346,100)	(13,346,100)	-	(12,168,082)	91.2%	(1,178,018)	(13,738,700)
<b>Total</b>	<b>(1,151,089,600)</b>	<b>(1,149,946,800)</b>	<b>(1,142,800)</b>	<b>(981,868,468)</b>	<b>85.4%</b>	<b>(168,078,332)</b>	<b>(1,017,871,849)</b>

<b>Grand Total</b>	<b>(1,333,608,100)</b>	<b>(1,341,035,100)</b>	<b>7,427,000</b>	<b>(1,087,932,219)</b>	<b>70.4%</b>	<b>(253,102,881)</b>	<b>(1,126,006,579)</b>
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Halifax Regional Municipality  
Operating Results - Expenses  
For the Period from April 1, 2025 to September 30, 2025

Business Unit Expenses	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
CAO	23,828,600	23,576,300	252,300	12,638,605	53.6%	10,937,695	12,176,363
Community Safety	17,214,000	17,291,300	(77,300)	6,986,958	40.4%	10,304,342	6,728,174
Finance & Asset Management	22,761,900	22,896,400	(134,500)	10,881,494	47.5%	12,014,906	10,414,939
Fire & Emergency	99,258,100	100,723,300	(1,465,200)	49,665,352	49.3%	51,057,948	45,181,119
Halifax Regional Police	114,715,100	110,678,500	4,036,600	53,027,106	47.9%	57,651,394	55,088,598
Halifax Transit	147,858,000	148,580,000	(722,000)	69,744,304	46.9%	78,835,696	70,446,524
Human Resources	11,835,100	11,547,842	287,258	5,282,420	45.7%	6,265,421	4,832,690
Information Technology	44,746,800	45,135,750	(388,950)	26,391,386	58.5%	18,744,364	21,955,543
Legal & Legislative Services	7,517,500	7,321,500	196,000	3,555,487	48.6%	3,766,013	3,642,256
Library	34,661,000	35,802,000	(1,141,000)	17,904,412	50.0%	17,897,588	14,662,985
Mayors Office	972,300	996,300	(24,000)	426,463	42.8%	569,837	446,120
Office of Major Projects	375,800	521,352	(145,552)	410,881	78.8%	110,471	333,298
Office of the Auditor General	1,342,200	1,342,200	-	607,293	45.2%	734,907	566,108
Outside Police BU (RCMP)	40,127,800	42,116,300	(1,988,500)	20,307,571	48.2%	21,808,729	9,599,989
Parks & Recreation	66,229,550	72,173,825	(5,944,275)	37,424,057	51.9%	34,749,768	39,116,029
Planning & Development	29,424,600	32,388,900	(2,964,300)	13,827,450	42.7%	18,561,450	10,831,052
Property, Fleet & Environment	65,667,000	64,552,400	1,114,600	26,214,725	40.6%	38,337,675	27,798,379
Public Works	141,663,200	140,718,350	944,850	50,996,232	36.2%	89,722,118	52,443,912
Strategic Infrastructure & Transportation Planning	1,546,500	2,337,200	(790,700)	1,183,224	50.6%	1,153,976	968,709
<b>Total</b>	<b>871,745,050</b>	<b>880,699,718</b>	<b>(8,954,669)</b>	<b>407,475,419</b>	<b>46.3%</b>	<b>473,224,300</b>	<b>387,232,786</b>

Fiscal Services Expenses	Budget	Current Projection	Projected Surplus/(Deficit)	Current YTD Actual	% Actual to Projection	Projected Budget Available	Prior YTD Actual
Area Rates for Community, Private Organizations & Roads	1,654,100	1,654,100	-	298,193	18.0%	1,355,907	441,780
Capital From Operating	66,033,000	66,033,000	-	66,033,000	100.0%	-	50,700,000
District Activity Fund	72,000	72,000	-	34,091	47.3%	37,909	34,968
Fire Protection	11,963,100	11,963,100	-	5,332,871	44.6%	6,630,229	7,372,785
Grants & Tax Concessions	11,929,000	10,898,800	1,030,200	10,163,537	93.3%	735,263	1,517,917
Halifax Convention Centre	7,564,000	7,564,000	-	3,782,000	50.0%	3,782,000	3,770,000
Insurance	7,382,900	9,097,900	- 1,715,000	7,560,489	83.1%	1,537,411	6,936,729
Investment, Interest and Misc. Revenue	835,000	835,000	-	341,691	40.9%	493,309	298,408
Mandatory Education	213,213,800	213,213,800	-	106,283,194	49.8%	106,930,606	97,209,690
Other Fiscal Services	28,647,900	22,216,300	6,431,600	1,877,195	8.4%	20,339,105	9,162,103
Property Tax, Tax Agreements and HW Dividend	3,690,600	3,690,600	-	1,823,186	49.4%	1,867,414	1,838,737
Property Valuation Services	7,977,400	7,977,400	-	3,966,873	49.7%	4,010,527	5,645,883
Recoverable Debt	5,946,700	3,946,700	2,000,000	384,382	-9.7%	4,331,082	104,564
Retirement, Benefits & Other LTD	3,380,000	3,180,000	200,000	580,443	18.3%	2,599,557	663,516
Stormwater Right of Way	6,521,500	6,521,500	-	4,928,656	75.6%	1,592,844	5,645,246

Supplementary Education	13,346,100	13,346,100	-	6,456,395	48.4%	6,889,705	6,247,744
Tax Supported Debt	42,324,900	42,184,000	140,900	22,306,468	52.9%	19,877,532	36,359,109
Transfers to (from) Reserves	28,260,000	28,260,000	-	14,130,000	50.0%	14,130,000	15,575,000
Valuation Allowance	2,000,000	2,000,000	-	-	0.0%	2,000,000	-
<b>Total</b>	<b>462,742,000</b>	<b>454,654,300</b>	<b>8,087,700</b>	<b>255,513,902</b>	<b>56.2%</b>	<b>199,140,398</b>	<b>249,524,177</b>
<b>Grand Total</b>	<b>1,334,487,050</b>	<b>1,335,354,018</b>	<b>(866,969)</b>	<b>662,989,321</b>	<b>51.2%</b>	<b>672,364,698</b>	<b>636,756,964</b>

# **Attachment #2**

**Halifax Regional Municipality  
Explanations of Projected Operating Results**

**HALIFAX REGIONAL MUNICIPALITY**  
**Explanation of Projected Surplus/(Deficit)**  
**For the Period Ending September 30, 2025**

<b>BUSINESS UNIT VARIANCE ANALYSIS</b>		<b>Net Surplus / (Deficit)</b>
<b>Office of the Auditor General</b>	No changes made.	-
<b>Total Auditor General</b>		-
<b>CAO</b>	Projected surplus in revenue is mainly due to anticipated increase in the recovery from PNS for Xpass cards and bill back for secondments.	234,200
	Projected surplus in compensation and benefit primarily due to vacant positions and structural changes in positions.	505,500
	Projected deficit in office expenses is mainly due to increased Canada Post rates, higher mail volumes and increase in tax bill distribution.	(397,300)
	Projected surplus in external services is mainly due to decision to source legal opinions for BoPC ad hoc situations internally rather than externally as was originally planned.	91,000
	Net impact of immaterial non-compensation adjustment.	34,700
<b>Total CAO</b>		<b>468,100</b>
<b>Community Safety</b>	Net zero impact of changes.	-
<b>Total Community Safety</b>		-
<b>Halifax Regional Fire &amp; Emergency</b>	Projected surplus in revenue related to on the job injury and long term disability recoveries and Heavy Urban Search and Rescue related funding.	597,100
	Projected deficit in office due to increased and unbudgeted cost of courier/postage cost, co-pilot, and paper expenses for all stations.	(46,900)
	Projected deficit in external services primarily due to unbudgeted legal fees, ESRI contracted to develop fire inspection by priority and risk GIS application that is part of the response to the Auditor General recommendation report.	(181,000)
	Projected deficit in supplies due to higher than budgeted medical and first aid supplies and other items.	(57,200)
	Projected deficit related to water shortage resulting from dry weather; additional bulk water was purchased for distribution to various stations and facilities to ensure adequate supply of water for operational personnel.	(33,200)
	Projected deficit in equipment & communication due to unbudgeted fee for training ground septic tank pumping for portable washroom facility and repair & maintenance.	(85,000)
	Projected deficit in goods and services due to estimated cost of out of town travels till the end of the fiscal, facility rentals, unbudgeted training cost for fire inspector/prevention officers and increase in expenses on books/periodicals for publications and new International Fire Service Training Association training manuals to be acquired.	(379,500)
	Net impact of immaterial non-compensation adjustments.	(37,600)
<b>Total Halifax Regional Fire &amp; Emergency</b>		<b>(223,300)</b>
<b>Finance &amp; Asset Management</b>	Projected surplus in compensation and benefits due to higher than expected vacancies.	183,500
	Projected surplus in revenue due to higher than budgeted false alarm and tax sale fees.	404,000
	Projected deficit in external services due to increase of files being sent to collections, repair of oil lines at Thornhill and increased legal fees.	(165,000)
	Projected deficit in other goods and services due to estimated dead stock write off.	(306,500)
	Net impact of immaterial adjustments.	41,500
<b>Total Finance &amp; Asset Management</b>		<b>157,500</b>
<b>Human Resources</b>	Projected decrease in compensation and benefits due to increase in vacant positions.	311,800
	Net impact of immaterial non-compensation adjustment	(14,200)
<b>Total Human Resources</b>		<b>297,600</b>
<b>Information Technology</b>	Projected deficit in compensation and benefits due to lower than budgeted vacancies.	(656,500)
	Projected surplus in computer repair & maintenance mainly due to various support costs no longer being required.	213,700
	Projected surplus in telephone services due to charges trending under budget, as well as delays in SIM card requirements for tablets in other business units.	150,900
	Projected deficit in computer software and licenses due to costs being greater than budgeted, as well as an increase in the quantity of some licenses required.	(12,800)
	Projected surplus in contract services mainly due to various contractual increases being less than budgeted.	52,800
	Projected surplus in printing due to usage trending lower than expected this fiscal.	59,000
	Projected deficit in consulting fees due to services rendered for contract cost savings and optimization, as well as penetration testing being underbudgeted.	(238,200)
	Projected deficit related to Digital Evidence Management System technology being moved from HRP to IT. This is offset with a projected surplus in HRP. There is a net projected surplus for this technology due to lower than expected contract costs.	(360,200)
	Net impact of immaterial non-compensation adjustments.	30,100
<b>Total Information Technology</b>		<b>(761,200)</b>

**HALIFAX REGIONAL MUNICIPALITY**  
**Explanation of Projected Surplus/(Deficit)**  
**For the Period Ending September 30, 2025**

<b>BUSINESS UNIT VARIANCE ANALYSIS</b>		<b>Net Surplus / (Deficit)</b>
<b>Legal &amp; Legislative Services</b>	Projected surplus in compensation and benefit due to higher than budgeted savings from vacancies.	168,200
	Projected surplus in revenue due to anticipated recoveries from Halifax Water for compensation expense related to Telephone Claims Officer.	55,400
	Projected surplus in external services is due to lower legal fees and real property disbursement expenses than anticipated.	52,000
	Net impact of immaterial non-compensation adjustments.	(25,200)
<b>Total Legal &amp; Legislative Services</b>		<b>250,400</b>
<b>Public Works</b>	Projected surplus in compensation & benefits primarily due to vacancies and staff being moved from Public Works to Strategic Infrastructure & Transportation Planning and the Major Projects Office; partially offset by staff being moved from Planning and Development to Public Works.	\$1,118,800
	Projected deficit due to new winter maintenance contract, a 30 per cent increase was budgeted, while the estimated amount is currently a 41 per cent increase.	(\$613,700)
	Projected deficit in traffic control, mainly around the asphalt crew. Traffic control costs have increased, and the need for traffic control has also increased. Recent changes to NSTIR's Temporary Workplace Traffic Control Manual have meant that jobs that historically were controlled in-house now require contractor assistance due to the quantity and type of signage and barricades and the complexity of the setup.	(\$363,500)
	Projected deficit due to rental of portable asphalt recycler to support the asphalt crews in the right of way.	(\$38,500)
	Projected deficit in Urban Forestry primarily due to staff training to fulfill the requirements of the Nova Scotia Power safe working practices (\$20.2K), and net miscellaneous adjustments (\$18.3K).	(\$38,500)
	Projected deficit in sale of recyclables revenue (\$515.2K) and beverage deposit refund revenue (\$200K) due to Extended Producer Responsibility (EPR) change in operating model effective Dec 1. This is partially offset by a projected surplus related to a new lease agreement at the Materials Recycling Facility effective Dec 1.	(\$475,200)
	Projected surplus due to decreased operating costs as HRM is no longer responsible for curbside recycling due to EPR in effect Dec 1.	\$849,600
	Projected surplus in parking station and fee revenues primarily due to trends to date.	\$300,000
	Projected surplus in revenue due to the shared micromobility pilot with Bird Canada Scooters Inc.	\$87,900
	Projected surplus related to Otter Lake tonnage, expenses related to compliance plan and adjustment for actual CPI increase.	\$100,000
	Projected deficit due to unexpected repair and maintenance of paint truck.	(\$25,000)
	Net impact of immaterial non-compensation adjustments.	(\$48,400)
<b>Total Public Works</b>		<b>\$853,500</b>
<b>Halifax Transit</b>	Projected deficit in compensation & benefits primarily due to operator overtime.	(4,269,300)
	Projected surplus in fuel expenses due to lower than budgeted fuel costs per litre.	3,561,200
	Projected deficit in fare revenue due to lower than anticipated ridership and increased pass purchases over single tickets.	(364,400)
	Net impact of immaterial non-compensation adjustment.	(13,900)
<b>Total Halifax Transit</b>		<b>(1,086,400)</b>
<b>Mayor's Office</b>	Projected deficit in compensation and benefits due to creation of a new position, position conversions, and wage model variances.	(40,200)
<b>Total Mayor's Office</b>		<b>(40,200)</b>
<b>Planning &amp; Development</b>	Projected deficit in fee revenues due to lower than expected building permit revenue offset partially by slightly higher than expected signs and encroachment and street opening permits.	(1,375,100)
	Projected surplus in compensation and benefits due to positions moving out of Planning & Development to other business units.	354,200
	Projected surplus in vehicle rental expense due to the use of corporate fleet vehicles, partially offset by higher than budgeted monthly parking costs.	90,000
	Projected surplus in interdepartmental costs due to lower than expected Heritage grants payouts and Affordable Housing Grant Program grants to be funded through Housing Accelerator Fund grant funding and reserve withdrawals instead of operating.	500,000
	Net impact of immaterial non-compensation adjustment.	31,300
<b>Total Planning &amp; Development</b>		<b>(399,600)</b>

**HALIFAX REGIONAL MUNICIPALITY**  
**Explanation of Projected Surplus/(Deficit)**  
**For the Period Ending September 30, 2025**

<b>BUSINESS UNIT VARIANCE ANALYSIS</b>		<b>Net Surplus / (Deficit)</b>
<b>Parks &amp; Recreation</b>	Projected increase in various external contracts including RBC & Green Foot Centre operations and others, janitorial costs and field grooming/monitoring.	(2,414,500)
	Projected shortfall in grant payment to Discover Halifax as it was under budgeted in error.	(690,000)
	Projected deficit related to expected write-off of receivable from Nustadia.	(1,500,000)
	Projected increase in revenue due to higher trend in canteen revenue	198,300
	Projected increase in compensation and benefits due to lower than budgeted vacancies, an unbudgeted event resulting in increased casual wages and other adjustments to compensation.	(330,800)
	Projected increase in vehicle rental due to rising cost from the supplier; equipment purchases includes a pool lift for Sackville Pool and vehicle repairs.	(110,900)
	Projected increase in interest from cemetery trust, this amount was unbudgeted.	180,000
	Net impact of immaterial non-compensation adjustment.	(54,200)
<b>Total Parks &amp; Recreation</b>		<b>(4,722,100)</b>
<b>Office of Major Projects</b>	Projected deficit in compensation and benefits due to two positions moving to the Major Projects Office from Public Works. Offsetting surplus projected in Public Works.	(220,000)
	Projected surplus in contract services due to planned office move not occurring. □	68,000
	Net impact of immaterial non-compensation adjustment.	16,800
<b>Total Office of Major Projects</b>		<b>(135,200)</b>
<b>Strategic Infrastructure &amp; Transportation Planning</b>	Projected deficit in compensation and benefits due to position movements into SITP from other business units.	(803,700)
	Projected surplus in revenue related to grant funding for the Young District Infrastructure Plan and for Bike Parking Infrastructure.	100,000
	Projected surplus in consulting fees due to less required than budgeted.	15,000
	Net impact of immaterial non-compensation adjustments.	(2,100)
<b>Total Strategic Infrastructure &amp; Transportation Planning</b>		<b>(690,800)</b>
<b>Halifax Regional Police</b>	Projected decrease in revenue due to secondments ending and decreases in Integrated Emergency Services call transfers, Workers Compensation Board recoveries and external extra duty jobs.	(1,355,400)
	Projected net decrease in compensation and benefits due to attrition and turnover factors.	3,898,800
	Projected increase in office due to audio visual technology upgrades at training facility.	(100,000)
	Projected increase in external services due to facility security access upgrades.	(99,600)
	Projected decrease in equipment and communication due to transfer of Digital Evidence Management Systems (DEMS) and body Worn Camera equipment, software, etc. to Information Technology.	396,700
	Projected increase in building costs due to necessary space deficiencies/expansion in multiple divisions.	(200,000)
	Projected net decrease in other goods and services due to credit adjustments received pertaining to leased facility for operating and maintenance paid over and above expenses in previous year.	317,200
	Projected deficit in interdepartmental due expected lower internal requirements for extra duty jobs.	(176,500)
<b>Total Halifax Regional Police</b>		<b>2,681,200</b>
<b>Properties, Fleet &amp; Environment</b>	Projected decrease in compensation and benefits due to vacancies.	158,700
	Projected decrease in office supplies due to lower security and computer software replacement costs.	30,000
	Projected increase for consulting services for Gray's Arena.	(140,000)
	Projected decrease in external services mostly due to security related to savings from life-cycle equipment management.	121,200
	Projected increase in equipment & communications due to a variety of emergency repairs and replacements in HRM owned buildings.	(711,900)
	Projected decrease in vehicle costs due to lower fuel rates.	217,100
	Projected decrease in other goods and services due to a later occupancy date, reducing facility rental, electricity and municipal tax expenses.	205,000
	Net impact of immaterial non-compensation adjustment.	(21,600)
<b>Total Properties, Fleet &amp; Environment</b>		<b>(141,500)</b>
<b>Outside Police (RCMP)</b>	Projected deficit due to increase in contract costs and number of officers under contract, this is entirely offset by a surplus in Fiscal services where the increase was budgeted for.	(1,988,500)
<b>Total Outside Police (RCMP)</b>		<b>(1,988,500)</b>

**HALIFAX REGIONAL MUNICIPALITY**  
**Explanation of Projected Surplus/(Deficit)**  
**For the Period Ending September 30, 2025**

<b>BUSINESS UNIT VARIANCE ANALYSIS</b>		<b>Net Surplus / (Deficit)</b>
<b>Library</b>	Projected increase in revenue due to bridge funding from the Province Nova Scotia.	256,200
	Projected decrease in compensation and benefits due to lower than expected vacancies.	(1,000,000)
	Projected increase in consulting fees due to compensation review services.	(41,000)
	Projected increase in building costs due to facility failures.	(100,000)
<b>Total Library</b>		<b>(884,800)</b>
<b>TOTAL BUSINESS UNIT VARIANCE</b>		<b>(6,365,300)</b>

<b>FISCAL SERVICES VARIANCE ANALYSIS</b>		
<b>Fiscal Services</b>	Projected deficit after final payment of NS Grant towards HST.	(206,700)
	Projected surplus due to lower payment of non-profit tax relief program than expected.	1,030,200
	Projected surplus in insurance costs (Annapolis litigation, consulting costs, handling fees, vehicle damages, medical expenses) offset by cost recovery from Halifax Water.	222,000
	Projected deficit in investment income due to lower cash balances, lower interest rates and higher than anticipated capital renewal.	(1,800,000)
	Projected surplus due to higher than anticipated summary offense ticket revenue.	1,000,000
	Projected surplus related to contingency releases, HST change, RCMP contract costs (offset by a deficit in Outside Police) and other contracts.	6,431,600
	Projected deficit in tax agreements after final payment, mainly Halifax International Airport Authority.	(73,100)
	Projected surplus in debt services, mainly due to higher than anticipated recoverable debt.	140,900
	Projected surplus due to release of contingencies in retirement incentives, offset by higher benefits expected for long term disability employees.	200,000
<b>TOTAL FISCAL SERVICES PROJECTED SURPLUS/(DEFICIT)</b>		<b>6,944,900</b>
<b>GRAND TOTAL</b>		<b>579,600</b>

# **Attachment #3**

**Report of Expenditures in the Councillors'  
District Capital Funds to September 30, 2025**

## Summary Councillors' District Capital Funds

**April 1, 2025 to September 30, 2025**

	Current Year Budget	Budget Available as of April 1, 2025	Actual Expenditures	Commitments	Total Actual Expenditures & Commitments	Currently Available
DISTRICT 1 - Cathy Deagle-Gammon	94,000	105,827	57,891	5,585	63,476	42,352
DISTRICT 2 - David Hendsbee	94,000	96,277	86,871	9,406	96,277	0
DISTRICT 3 - Becky Kent	94,000	118,189	49,422	7,397	56,819	61,371
DISTRICT 4 - Trish Purdy	94,000	159,082	53,021	26,374	79,395	79,686
DISTRICT 5 - Sam Austin	94,000	105,888	73,819	24,344	98,163	7,725
DISTRICT 6 - Tony Mancini	94,000	274,501	36,133	96,903	133,036	141,465
DISTRICT 7 - Laura White	94,000	128,101	99,421	2,500	101,921	26,180
DISTRICT 8 - Virginia Hinch	94,000	307,019	171,910	78,912	250,822	56,197
DISTRICT 9 - Shawn Cleary	94,000	218,271	68,020	54,341	122,361	95,910
DISTRICT 10 - Kathryn Morse	94,000	193,866	27,613	61,874	89,487	104,378
DISTRICT 11 - Patti Cuttell	94,000	196,153	56,200	51,891	108,091	88,061
DISTRICT 12 - Janet Steele	94,000	288,055	73,181	17,689	90,870	197,186
DISTRICT 13 - Nancy Hartling	94,000	94,289	88,923	2,789	91,713	2,577
DISTRICT 14 - John A. Young	94,000	130,854	30,318	20,500	50,818	80,035
DISTRICT 15 - Billy Gillis	94,000	128,689	21,559	34,500	56,059	72,630
DISTRICT 16 - Jean St.Amand	94,000	162,582	26,684	24,141	50,825	111,757
<b>Total</b>	<b>1,504,000</b>	<b>2,707,643</b>	<b>1,020,987</b>	<b>519,146</b>	<b>1,540,134</b>	<b>1,167,509</b>

# **Attachment #4**

**Report of Expenditures in the Councillors'  
District Activity Funds to September 30, 2025**

**SUMMARY COUNCILLORS' DISTRICT ACTIVITY FUNDS****April 1, 2025 to September 30,2025**

<b>Orders</b>	<b>Actual Expenditures</b>	<b>Commitments</b>	<b>Total Actual Expenditures &amp; Commitments</b>	<b>Budget</b>	<b>Available</b>
DISTRICT 1 - Cathy Deagle-Gammon	2,500.00	-	2,500.00	4,500.00	2,000.00
DISTRICT 2 - David Hendsbee	2,713.21	125.00	2,838.21	4,500.00	1,661.79
DISTRICT 3 - Becky Kent	2,400.00	-	2,400.00	4,500.00	2,100.00
DISTRICT 4 - Trish Purdy	2,238.21	-	2,238.21	4,500.00	2,261.79
DISTRICT 5 - Sam Austin	3,000.00	-	3,000.00	4,500.00	1,500.00
DISTRICT 6 - Tony Mancini	1,440.00	-	1,440.00	4,500.00	3,060.00
DISTRICT 7 - Laura White	1,500.00	-	1,500.00	4,500.00	3,000.00
DISTRICT 8 - Virginia Hinch	2,800.00	-	2,800.00	4,500.00	1,700.00
DISTRICT 9 - Shawn Cleary	2,250.00	-	2,250.00	4,500.00	2,250.00
DISTRICT 10 - Kathryn Morse	1,050.00	-	1,050.00	4,500.00	3,450.00
DISTRICT 11 - Patti Cuttell	1,500.00	-	1,500.00	4,500.00	3,000.00
DISTRICT 12 - Janet Steele	2,075.00	-	2,075.00	4,500.00	2,425.00
DISTRICT 13 - Nancy Hartling	3,200.00	-	3,200.00	4,500.00	1,300.00
DISTRICT 14 - John A.Young	2,700.00	-	2,700.00	4,500.00	1,800.00
DISTRICT 15 - Billy Gillis	2,175.00	-	2,175.00	4,500.00	2,325.00
DISTRICT 16 - Jean St- Amand	1,350.00	-	1,350.00	4,500.00	3,150.00
<b>Total</b>	<b>34,891.42</b>	<b>125.00</b>	<b>35,016.42</b>	<b>72,000.00</b>	<b>36,983.58</b>

# **Attachment #5**

**Report of Changes in the Recreation Area Rate Accounts  
to September 30, 2025**

Halifax Regional Municipality  
Continuity Schedule of Recreation Area Rated Accounts  
The 2nd Quarter ended September 30, 2025

C/Centre Area Rated Recreation Account		Opening Deficit (Surplus) 1-Apr-25	Revenue April 1, 2025 to 30-Sep-25	Expenditures April 1, 2025 to 30-Sep-25	Current Year's Deficit (Surplus) 30-Sep-25	Accumulated Deficit (Surplus) 30-Sep-25
C101	Frame Subdivision Homeowners Association	\$ -	\$ (1,688)	\$ 4,050	\$ 2,362	\$ 2,362
C105	Sackville Heights Elementary School	\$ (362,662)	\$ (166,854)	\$ 117,356	\$ (49,498)	\$ (412,160)
C107	Glen Arbour Homeowners Association	\$ (65)	\$ (9,371)	\$ 22,000	\$ 12,629	\$ 12,564
C108	White Hills Residents Association	\$ -	\$ -	\$ -	\$ -	\$ -
C111	Lost Creek Community Association	\$ (1,434)	\$ -	\$ -	\$ -	\$ (1,434)
C112	Waterstone Neighbourhood Association	\$ -	\$ -	\$ -	\$ -	\$ -
C114	Ketch Harbour Residents Association	\$ 1,051	\$ (5,790)	\$ 12,948	\$ 7,158	\$ 8,209
C115	Mineville Community Association	\$ -	\$ (4,708)	\$ 11,280	\$ 6,572	\$ 6,572
C117	Three Brooks Homeowners Association	\$ 480	\$ (4,570)	\$ 9,900	\$ 5,330	\$ 5,810
C120	Haliburton Highbury Homeowners Association	\$ (152,018)	\$ (28,813)	\$ 168,700	\$ 139,887	\$ (12,131)
C130	Highland Park Ratepayers Association	\$ (41,179)	\$ (5,700)	\$ -	\$ (5,700)	\$ (46,879)
C135	Kingswood Ratepayers Association	\$ (157,974)	\$ (28,171)	\$ 11,000	\$ (17,171)	\$ (175,145)
C140	Prospect Road & Area Recreation Association	\$ 587	\$ (58,786)	\$ 140,872	\$ 82,086	\$ 82,673
C145	Westwood Hills Residents Association	\$ 150	\$ (14,896)	\$ 35,778	\$ 20,882	\$ 21,032
C160	Musquodoboit Harbour	\$ (1)	\$ (7,537)	\$ -	\$ (7,537)	\$ (7,538)
C170	Hammonds Plains Common Rate	\$ (140,524)	\$ -	\$ -	\$ -	\$ (140,524)
C180	Grand Lake/Oakfield Community Centre	\$ (3,394)	\$ (15,999)	\$ 38,444	\$ 22,445	\$ 19,051
C190	Maplewood Subdivision	\$ (153,721)	\$ -	\$ -	\$ -	\$ (153,721)
C196	Silversides Residents Association	\$ 100	\$ (6,808)	\$ 16,200	\$ 9,392	\$ 9,492
C198	Fox Hollow at St Margaret's Bay Village Homeowners Association	\$ (60)	\$ (2,605)	\$ -	\$ (2,605)	\$ (2,665)
C200	Waverley Community Area Rate	\$ (35)	\$ (13,889)	\$ 33,100	\$ 19,211	\$ 19,176
C210	Lakeview, Windsor Junction, Fall River Ratepayers Association	\$ -	\$ (119,248)	\$ 286,774	\$ 167,526	\$ 167,526
<b>Totals</b>		<b>(1,010,700)</b>	<b>(495,433)</b>	<b>908,402</b>	<b>412,969</b>	<b>(597,731)</b>

# **Attachment #6**

**Halifax Regional Municipality Reserve Fund Balance  
Projected to March 31, 2026**

Reserve Number	Reserve	SAP Balances as of Sept 30, 2025	Current Commitments	Pending Contribution	Projected Closing Balance as of Sept 30, 2025	Projected Closing Balance 2026/27	Projected Closing Balance 2027/28	Projected Closing Balance 2028/29	Projected Closing Balance 2029/30
<b>Risk Reserve</b>									
Q416	Operating Stabilization Reserve	18,209,207	(1,636,303.33)	2,310,095	18,882,999	19,185,099	19,492,099	19,803,999	20,120,899
<b>TOTAL RISK RESERVES:</b>		<b>18,209,207</b>	<b>(1,636,303.33)</b>	<b>2,310,095</b>	<b>18,882,999</b>	<b>19,185,099</b>	<b>19,492,099</b>	<b>19,803,999</b>	<b>20,120,899</b>
<b>Obligation Reserve</b>									
Q506	Landfill Closure Cost	26,067,603	(3,780,808)	693,406	22,980,202	22,167,801.58	21,982,502	21,768,802	21,526,302
Q511	Municipal Election Reserve	3,308,114	(1,538,614)	446,291	2,215,791	3,114,891.23	4,028,291	4,956,391	5,899,291
Q521	Convention Centre Reserve	11,997,258	(6,840,335)	4,343,517	9,500,439	10,555,638.93	11,627,739	12,717,039	13,823,739
Q546	Multi-District Facilities Reserve	13,566,737	(8,926,636)	628,775	5,268,877	2,921,859.64	3,350,851	3,806,726	4,269,901
Q556	Solid Waste Facilities Reserve	18,843,347	(7,314,086)	339,556	11,868,818	10,062,317.54	8,836,518	8,729,018	8,421,618
Q566	Master Plan Reserve	2,574,341	(275,388)	19,327	2,318,280	2,355,380.36	2,393,080	2,431,380	2,470,280
Q616	Business/Industrial Parks Expansion F	51,545,824	(31,880,453)	16,184,150	35,849,521	46,763,991.10	32,772,091	38,255,491	7,777,991
Q621	Community and Events Reserve	7,927,954	(1,532,255)	1,724,216	8,119,915	9,331,914.76	10,563,315	11,814,415	13,085,515
<b>TOTAL OBLIGATION RESERVE:</b>		<b>135,831,179</b>	<b>(62,088,575)</b>	<b>24,379,238</b>	<b>98,121,842</b>	<b>107,273,795.14</b>	<b>95,554,386</b>	<b>104,479,261</b>	<b>77,274,636</b>
<b>Opportunity Reserve</b>									
Q666	SI Capital	195,435,030	(13,707,506)	14,059,133	195,786,657	222,675,457	249,994,457	277,750,557	305,188,757
Q667	SI Operating Reserve	7,636,980	(1,220,500)	557,785	6,974,265	7,553,165	8,415,665	9,291,965	10,182,365
Q611	Parkland Development Reserve	12,470,110	(1,929,660)	90,840	10,631,290	11,563,390	12,510,390	13,472,590	13,942,190
Q626	Gas Tax Reserve	28,620,500	(36,261,223)	14,744,331	7,103,609	8,561,729	9,106,741	9,660,453	18,046,265
Q640	Density Bonus Reserve	7,094,405	(4,347,439)	36,520	2,783,486	2,827,986	2,873,186	2,919,186	2,965,886
Q421	Options Reserve	23,259,389	(10,194,281)	741,468	13,806,576	14,027,476	14,251,876	14,479,876	14,711,576
Q526	Capital Funds Reserve	49,397,222	(29,474,833)	257,993	20,180,381	19,773,181	18,842,281	17,893,481	17,536,081
<b>TOTAL OPPORTUNITY RESERVE:</b>		<b>323,913,637</b>	<b>(97,135,443)</b>	<b>30,488,070</b>	<b>257,266,264</b>	<b>286,982,384</b>	<b>315,994,596</b>	<b>345,468,108</b>	<b>382,573,120</b>

Reserve Summary											
	Reserve	Opening Balance	Current Commitments	Pending Contribution	Projected Closing Balance 2025/26	Projected Closing Balance 2026/27	Projected Closing Balance 2027/28	Projected Closing Balance 2028/29	Projected Closing Balance 2029/30	Future Commitments	Projected Uncommitted (As of 2029/30)
	<b>TOTAL RISK RESERVES:</b>	18,209,207	(1,636,303)	2,310,095	18,882,999	19,185,099	19,492,099	19,803,999	20,120,899	-	20,120,899
	<b>TOTAL OBLIGATION RESERVE:</b>	135,831,179	(62,088,575)	24,379,238	98,121,842	107,273,795	95,554,386	104,479,261	77,274,636	77,274,636	-
	<b>TOTAL OPPORTUNITY RESERVE:</b>	323,913,637	(97,135,443)	30,488,070	257,266,264	286,982,384	315,994,596	345,468,108	382,573,120	333,417,387	49,155,733
	<b>TOTAL RESERVE</b>	<b>477,954,023</b>	<b>(160,860,321)</b>	<b>57,177,403</b>	<b>374,271,105</b>	<b>413,441,278</b>	<b>431,041,081</b>	<b>469,751,368</b>	<b>479,968,655</b>	<b>410,692,023</b>	<b>69,276,632</b>

# **Attachment #7**

**Aged Accounts Receivable as at September 30, 2025**

**Aged Accounts Receivable  
September 30, 2025**

	<b>Total</b>	<b>Current</b>	<b>0 - 1 Yrs</b>	<b>1 - 2 Yrs</b>	<b>2 - 3 Yrs</b>	<b>3 - 4 Yrs</b>	<b>4 + Yrs</b>	<b>Interest</b>
<b>Property Taxes &amp; Capital Charges</b>								
Commercial Property Taxes	\$ 147,880,317	\$140,839,150.31	\$4,976,490	\$720,766.87	\$212,160.09	\$163,371.42	261,059	\$707,319.73
Residential Property Taxes	\$ 273,288,723	\$257,592,435.97	11,785,184	\$1,532,640.05	\$243,945.68	\$128,175.81	617,394	\$1,388,947.36
Residential/Commercial Mix Property Taxes	\$ 29,782,409	\$28,681,968.43	950,396	\$93,768.32	\$0.00	\$0.00	0	\$56,276.74
Resource Property Taxes	\$ 6,612,408	\$4,997,137.93	567,074	\$153,905.60	\$91,231.21	\$72,937.10	376,994	\$353,128.33
<b>Total Property Taxes</b>	<b>\$ 457,563,857</b>	<b>\$ 432,110,693</b>	<b>\$ 18,279,144</b>	<b>\$ 2,501,081</b>	<b>\$ 547,337</b>	<b>\$ 364,484</b>	<b>\$ 1,255,447</b>	<b>\$ 2,505,672</b>
Total Local Improvement Charges	\$ 9,229,557	\$ 8,573,014	\$ 255,041	\$ 67,541	\$ 39,790	\$ 29,736	\$ 53,773	\$ 210,662
<b>Total Taxes &amp; Capital Charges</b>	<b>\$ 466,793,414</b>	<b>\$ 440,683,707</b>	<b>\$ 18,534,185</b>	<b>\$ 2,568,622</b>	<b>\$ 587,127</b>	<b>\$ 394,220</b>	<b>\$ 1,309,220</b>	<b>\$ 2,716,334</b>
Payments-in-Lieu of Taxes (PILT)	\$ 5,555,405	\$ 5,002,388	\$ 539,821	\$ 10,155	\$ 2,022	\$ -	\$ -	\$ 1,019
<b>Total Property Taxes &amp; PILTS</b>	<b>\$ 472,348,819</b>	<b>\$ 445,686,095</b>	<b>\$ 19,074,006</b>	<b>\$ 2,578,777</b>	<b>\$ 589,149</b>	<b>\$ 394,220</b>	<b>\$ 1,309,220</b>	<b>\$ 2,717,353</b>

	<b>Total</b>	<b>Current</b>	<b>1-30 Days</b>	<b>31-60 Days</b>	<b>61-90 Days</b>	<b>91- 120 Days</b>	<b>120 + Days</b>	<b>Interest</b>
<b>General Revenue (Non-Lienable)</b>								
Miscellaneous Billings & Recoveries	\$5,129,556	\$ 3,120,488	\$ 403,702	\$ 285,354	\$ 99,927	\$ 84,174	\$ 959,482	\$ 176,429
Rents	\$334,992	\$ 5,336	\$ 2,594	\$ 1,367	\$ -	\$ -	\$ 225,675	\$ 100,020
Agencies, Boards & Commissions (ABC'S)	\$8,770,428	\$ 1,182,920	\$ 142,559	\$ 493,727	\$ 115,579	\$ 276,109	\$ 6,559,505	\$ 29
<b>Total</b>	<b>\$ 14,234,976</b>	<b>\$ 4,308,744</b>	<b>\$ 548,855</b>	<b>\$ 780,448</b>	<b>\$ 215,506</b>	<b>\$ 360,283</b>	<b>\$ 7,744,662</b>	<b>\$ 276,478</b>

**Total Aged Accounts Receivable, September 2025** \$ 486,583,795

# **Attachment #8**

**Halifax Regional Municipality Capital Projection Summary  
Projected to March 31, 2026**

**Capital Projection Summary**  
For the Second Quarter Ending September 30, 2025

Budget Category	Budget					Expenditures			Projections	
	Budget Remaining at March 31, 2025	Commitments at March 31, 2025	Budget 2025/26	Budget Increases/ (Decreases)**	Budget Available at September 30, 2025	2025/26 Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures & Commitments	Projected Spending Oct 2025-Mar 2026	Projected Work to Progress into 2026/27
<b>BUILDINGS/FACILITIES</b>	87,935,828	51,013,675	63,885,000	4,582,429	156,403,257	37,417,575	115,267,910	152,685,485	63,408,669	52,873,228
<b>BUSINESS/INDUSTRIAL PARKS</b>	13,561,962	642,887	11,000,000	136,639	24,698,601	2,587,861	2,281,877	4,869,738	1,260,000	20,850,740
<b>BUSINESS SYSTEMS</b>	27,919,395	5,789,966	11,412,000	(1,140,192)	38,191,203	5,721,270	5,611,208	11,332,478	14,021,149	17,446,324
<b>DISTRICT CAPITAL FUNDS</b>	1,203,642	252,156	1,504,000	-	2,707,642	1,020,986	462,342	1,483,328	292,343	1,394,313
<b>OUTDOOR RECREATION</b>	15,315,885	11,632,113	13,875,000	875,000	30,065,885	9,637,251	38,874,003	48,511,254	11,315,750	8,023,671
<b>ROADS, ACTIVE TRANSPORTATION &amp; BRIDGES</b>	100,799,506	19,498,790	151,962,000	49,250,497	302,012,003	56,545,858	75,424,469	131,970,327	194,576,892	39,309,042
<b>TRAFFIC &amp; STREETLIGHTS</b>	3,005,673	1,419,584	6,505,000	(750,000)	8,760,673	2,530,137	2,269,687	4,799,824	3,628,859	2,601,677
<b>VEHICLES, VESSELS &amp; EQUIPMENT</b>	80,753,095	58,027,952	42,623,000	743,780	124,119,875	29,324,797	249,034,370	278,359,167	49,312,974	42,941,200
<b>OTHER ASSETS</b>	38,066,557	16,690,191	11,475,000	(736,535)	48,805,022	3,014,537	28,943,540	31,958,077	11,332,543	34,457,943
<b>GRAND TOTAL</b>	<b>368,561,543</b>	<b>164,967,315</b>	<b>314,241,000</b>	<b>52,961,618</b>	<b>735,764,161</b>	<b>147,800,272</b>	<b>518,169,405</b>	<b>665,969,677</b>	<b>349,149,179</b>	<b>219,898,138</b>

\*\*Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary  
For the Second Quarter Ending September 30, 2025

BUILDINGS/FACILITIES	Project Number	Budget					Expenditures			Projections			
		Budget Remaining at March 31, 2025	Commitments at March 31, 2025	Budget 2025/26	Budget Increases/ (Decreases)**	Available at September 30, 2025	2025/26 Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending Oct 2025-Mar 2026	Projected Work to Progress into 2026/27	Project Status	Estimated Project Completion Date
Alderney Gate 4th Floor Reno	CB250001	-	-	5,600,000	-	5,600,000	235,545	3,461,457	3,697,002	3,378,440	679,065	Construction	31-May-26
Composting/Anaerobic Digestion (AD) Plant	CW190003	22,063	10,856	-	(22,063)	-	-	-	-	-	-	Project Closed	-
Corporate Accommodations	CB190011	3,147,446	5,126,034	2,700,000	-	5,847,446	1,293,366	8,817,373	10,110,739	3,222,345	1,331,735	Construction	Ongoing Program
CS - Operational & EMO Infra Resiliency	CB240001	1,762,531	586,747	-	-	1,762,531	55,311	687,271	742,584	475,000	1,232,218	Work-In-Progress 50%	Ongoing Program
Dartmouth North Community Centre	CB000075	10,034	-	-	-	10,034	-	-	-	10,034	-	Work Complete	-
Energy Efficiency Initiatives	CB190008	103,888	607	-	-	103,888	72,194	7,455	79,649	7,455	24,239	Work-In-Progress 75%	Ongoing Program
Ferry Terminal Pontoon Rehab	CM200002	870,148	-	400,000	-	1,270,148	442,573	280,664	723,237	651,932	175,643	Work-In-Progress 50%	Ongoing Program
Ferry Terminal Upgrades	CB250002	-	-	500,000	-	500,000	366,845	634,451	1,001,296	133,155	-	Design Planning	-
Halifax Ferry Terminal	CB000039	248	-	-	(248)	-	-	-	-	-	-	Project Closed	-
Horizon Recreation Centre	CB220003	1,213	-	-	(1,213)	-	-	-	-	-	-	Project Closed	-
HPL - Alderney Gate Library Renos	CB210004	173,409	-	-	-	173,409	-	46,095	46,095	173,409	-	Work-In-Progress 50%	-
HPL - Bedford/Mill Cove Library	CB190002	500,000	-	-	-	500,000	-	-	-	-	500,000	Design Planning	28-Feb-31
HPL - Halifax North Memorial Library Reno	CB190003	2,832,828	3,354,016	-	-	2,832,828	-	2,312,426	2,312,426	1,250,000	1,582,828	Design Planning	-
HPL - Regional Library Facility Upgrades	CB200009	1,182,226	657,550	350,000	-	1,532,226	638,747	822,347	1,461,094	775,000	118,479	Work-In-Progress 50%	Ongoing Program
Household Special Waste Facilities	CB250003	-	-	60,000	-	60,000	-	-	-	60,000	-	Design Planning	-
HRFE - Facility Recap	CB000088	2,875,662	1,367,962	1,500,000	(67,500)	4,308,162	571,123	6,854,007	7,425,130	1,400,000	2,337,039	Work-In-Progress 50%	Ongoing Program
HRFE - Fire Station 2 University Ave Recap	CB000052	332,600	582,431	-	-	332,600	198,812	58,657	257,469	133,788	-	Construction	-
HRFE - Fuel Depot Upgrades	CB250004	-	-	150,000	-	150,000	-	29,859	29,859	130,000	20,000	Design Planning	-
HRFE - Headquarters and Station 1	CB200014	21,882,006	10,894	5,000,000	-	26,882,006	10,447,346	21,150,080	31,597,426	14,000,000	2,434,660	Work-In-Progress 50%	30-Nov-26
HRFE - New Fire Training Facility	CB230028	250,000	-	-	-	250,000	-	-	-	25,000	225,000	Land Acquisition	-
HRFE - Sheet Harbour Fire Station	CB210018	10,845	9,944,169	9,000,000	4,500,000	13,510,845	65,885	15,939,432	16,005,317	10,000,000	3,444,960	Construction	31-Mar-28
HRP - Police Headquarters	CB000022	440,557	38,794	1,200,000	-	1,640,557	14,785	1,076,825	1,091,610	850,000	775,772	Design Planning	30-Apr-34
HT - Burnside Transit Centre Eco-Rebuild	CB230025	20,822,830	-	-	-	20,822,830	-	-	200,000	-	20,822,830	Design Planning	31-Mar-33
HT - Transit Facility Investment Strategy	CB000016	1,280,431	399,397	-	-	1,280,431	210,071	968,034	1,178,105	640,102	430,258	Work-In-Progress 50%	Ongoing Program
HT - Wrights Cove Terminal	CB000007	292,040	-	3,725,000	-	4,017,040	211,066	4,720,985	4,932,051	608,000	3,197,974	Design Planning	-
Keshen Goodman Library Renovations	CB190010	70,878	45,974	-	-	70,878	50,363	5,843	56,206	20,515	-	Work Complete	-
LeBrun Centre	CB190001	18,263	-	-	-	18,263	-	-	-	18,263	-	Work-In-Progress 75%	-
Materials Recovery Facility Repairs	CW200002	347,550	846	230,000	-	577,550	53,615	47,539	101,154	100,000	423,935	Work-In-Progress 50%	Ongoing Program
Mic Mac Terminal Expansion	CB250005	-	-	400,000	-	400,000	-	400,000	400,000	50,000	350,000	On Hold	-
New Organics Facility	CB230027	1,819,103	16	8,370,000	-	10,189,103	3,509,720	38,896	3,548,616	5,023,952	1,655,431	Work-In-Progress 50%	Ongoing Program
New/Expanded Transit Centre	CB000017	732,440	77,989	-	-	732,440	23,146	110,643	133,789	-	709,294	Design Planning	Ongoing Program
Organic Facilities Decommissioning	CB230029	620,001	-	3,125,000	-	3,745,001	318,837	1,528,080	1,846,917	1,550,000	1,876,164	Work-In-Progress 25%	Ongoing Program
PFE - Accessibility - HRM Facilities	CB190006	249,233	97,532	525,000	-	774,233	97,163	583,729	680,892	660,000	17,070	Work-In-Progress 50%	Ongoing Program
PFE - Alderney Gate Recapitalization	CB190007	1,537,895	888,776	925,000	-	2,462,895	243,620	4,787,246	5,030,866	1,625,000	594,275	Work-In-Progress 50%	Ongoing Program
PFE - Environmental Remed./Blde. Demo	CB190009	315,513	31,722	-	-	315,513	102,746	270,000	372,746	35,000	177,767	Work-In-Progress 25%	Ongoing Program
PFE - Fleet Maintenance Facilities	CB250006	-	-	100,000	-	100,000	-	-	-	10,000	90,000	Land Acquisition	-
PFE - General Building Recapitalization	CB200006	1,341,672	496,941	875,000	-	2,216,672	1,130,832	1,073,212	2,204,044	1,080,000	5,840	Work-In-Progress 50%	Ongoing Program
PFE - Halifax City Hall/Grand Parade	CB180003	89,749	34,269	200,000	-	289,749	35,751	4,282	40,033	60,000	193,998	Design Planning	Ongoing Program
PFE - Heritage Facilities Recap	CB220002	1,073,710	63,169	150,000	-	1,223,710	89,707	748,433	838,140	600,000	534,003	Work-In-Progress 50%	Ongoing Program
PFE - HRM Depot Upgrades	CB200015	687,802	398,439	1,000,000	-	1,687,802	254,535	278,179	532,714	360,000	1,073,267	Work-In-Progress 50%	Ongoing Program
PFE - MetroPark Upgrades	CB000073	196,410	-	50,000	-	246,410	93,916	-	93,916	152,494	-	Work-In-Progress 50%	Ongoing Program
PFE - Roof Recapitalization	CB200005	1,085,053	956,054	750,000	-	1,835,053	264,033	1,014,266	1,278,299	350,000	1,221,020	Work-In-Progress 25%	Ongoing Program
PR - BLT Recreation Centre Recap	CB210021	1,585,261	157,023	8,000,000	-	9,585,261	6,103,078	3,739,114	9,842,192	3,482,183	-	Work-In-Progress 75%	31-Mar-26
PR - Captain William Spry Renovations	CB000023	200,835	-	-	-	200,835	-	-	-	-	-	Deferred	-
PR - Cole Harbour Place	CB000045	592,595	267,206	-	-	592,595	310,596	270,250	580,846	281,999	-	Work-In-Progress 75%	Ongoing Program
PR - Cole Harbour Recreation Renovations	CB240002	993,739	65,327	-	-	993,739	556,259	40,564	596,823	65,000	372,480	Work-In-Progress 75%	-
PR - Community Rec Facilities Recap	CB210019	303,649	391,324	750,000	-	1,053,649	339,577	533,104	872,681	700,000	14,072	Work-In-Progress 50%	Ongoing Program
PR - East Dartmouth CC Renovation	CB220001	649,949	74,683	-	-	649,949	93,500	39,751	133,251	47,000	-	Work Complete	-
PR - Greenfoot Energy Centre	CB200013	289,483	120,613	-	-	289,483	90,994	193,986	284,980	47,000	151,489	Work-In-Progress 50%	Ongoing Program
PR - Halifax Common Pool Reconstruction	CB210020	1,575,207	1,514,129	-	200,000	1,775,207	532,034	1,181,703	1,713,737	1,000,000	243,173	Construction	31-Dec-25
PR - Halifax Forum Redevelopment	CB190013	2,220,131	13,532	-	-	2,220,131	1,158,725	3,540,145	4,698,870	1,061,406	-	Work-In-Progress 25%	31-Dec-30
PR - Multi-District Facilities-Upgrades	CB200001	1,643,594	1,024,704	2,000,000	-	3,643,594	601,583	3,027,079	3,628,662	2,970,000	72,011	Work-In-Progress 50%	Ongoing Program
PR - Multi-Use Rec Facility Spryfield	CB250007	-	-	500,000	-	500,000	-	233,678	233,678	125,000	375,000	Land Acquisition	-
PR - Prospect Rd Community Centre Upgrades	CB230030	308,731	-	-	-	308,731	13,159	193,794	206,953	295,572	-	Work-In-Progress 50%	-
PR - RBC Centre	CB200007	542,842	21,162	-	-	542,842	61,618	460,337	521,955	105,000	376,224	Work-In-Progress 50%	Ongoing Program
PR - Regional Park Washrooms	CB200010	166,295	-	-	-	166,295	24,310	29,041	53,351	70,000	71,985	Design Planning	Ongoing Program
PR - Sackville Sports Stadium	CB000060	2,307,174	471,911	-	-	2,307,174	152,430	552,053	704,483	135,000	2,019,744	Work-In-Progress 25%	Ongoing Program
PR - Scotiabank Centre	CB200008	2,364,495	6,032,140	5,250,000	-	7,614,495	5,451,920	2,257,085	7,709,005	2,160,000	2,575	Work-In-Progress 75%	Ongoing Program
PR - Sheet Harbour Rec Centre (ESLC)	CB000080	894,159	15,587,664	500,000	-	1,394,159	772,628	18,173,449	18,946,077	621,531	-	Construction	31-Mar-28
PR - St. Mary's Boat Club	CB240003	500,000	-	-	-	500,000	-	1,246,284	1,246,284	-	500,000	Design Planning	-
PR - WG Bengal Lancers Arena	CB230031	400,000	6,685	-	-	400,000	18,289	92,133	110,422	90,000	291,711	Design Planning	-
PW - Mackintosh Campus - Phase 2	CB220023	150,000	-	-	-	150,000	-	-	-	22,000	128,000	Design Planning	-
PW - Mackintosh Depot Replacement	CB000089	26,547	-	-	(26,547)	-	-	-	-	-	-	Project Closed	-
Ragged Lake Transit Centre Expansion	CB000125	40,375	-	-	-	40,375	14,115	12,188	26,303	5,000	-	Work-In-Progress 75%	-
Sambro/Harrietsfield Fire Station	CB000079	30,242	-	-	-	30,242	-	-	-	-	-	Closing Project Account	-
South Peninsula School Gym Enhancements	CB000084	460,000	-	-	-	460,000	-	460,000	460,000	460,000	-	Work Complete	-
Wharf Recapitalization	CB000087	659,154	86,269	-	-	659,154	31,105	-	31,105	-	-	Work Complete	Ongoing Program
Woodside Ferry Terminal Upgrades	CB000042	53,094	-	-	-	53,094	-	34,407	34,407	53,094	-	Work Complete	-
<b>TOTAL BUILDINGS/FACILITIES</b>		<b>87,935,828</b>	<b>51,013,675</b>	<b>63,885,000</b>	<b>4,582,429</b>	<b>156,403,257</b>	<b>37,417,575</b>	<b>115,267,910</b>	<b>152,685,485</b>	<b>63,408,669</b>	<b>52,873,228</b>		

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary  
For the Second Quarter Ending September 30, 2025

BUSINESS/INDUSTRIAL PARKS	Project Number	Budget				Expenditures			Projections				
		Budget Remaining at March 31, 2025	Commitments at March 31, 2025	Budget 2025/26	Budget Increases/ (Decreases)**	Available at September 30, 2025	2025/26 Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending Oct 2025-Mar 2026	Projected Work to Progress into 2026/27	Project Status	Estimated Project Completion Date
Aerotech Business Park	CQ220001	1,000,000	-	-	-	1,000,000	-	-	-	-	1,000,000	Design Planning	Ongoing Program
Burnside & City of Lakes Industrial Park	CQ220002	10,936,913	599,188	11,000,000	136,639	22,073,552	2,569,929	1,925,197	4,495,126	1,050,000	18,453,623	Design Planning	Ongoing Program
Ragged Lake Business Park	CQ220003	1,625,049	43,699	-	-	1,625,049	17,932	356,679	374,611	210,000	1,397,117		Ongoing Program
<b>TOTAL BUSINESS/INDUSTRIAL PARKS</b>		<b>13,561,962</b>	<b>642,887</b>	<b>11,000,000</b>	<b>136,639</b>	<b>24,698,601</b>	<b>2,587,861</b>	<b>2,281,877</b>	<b>4,869,738</b>	<b>1,260,000</b>	<b>20,850,740</b>		

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary  
For the Second Quarter Ending September 30, 2025

BUSINESS SYSTEMS	Project Number	Budget				Expenditures			Projections				
		Budget Remaining at March 31, 2025	Commitments at March 31, 2025	Budget 2025/26	Budget Increases/ (Decreases)**	Available at September 30, 2025	2025/26 Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending Oct 2025-Mar 2026	Projected Work to Progress into 2026/27	Project Status	Estimated Project Completion Date
311 Contact Centre Telephony Accessibility Enhance.	CI250001	-	-	100,000	-	100,000	-	-	-	1,000	99,000	Design Planning	
Access & Privacy Project	CI210011	44,900	-	-	-	44,900	-	-	44,900	-	-	Work-In-Progress 75%	31-Mar-26
Application Recapitalization	CI190009	507,185	16,680	-	-	507,185	28,832	34,245	478,353	-	-	Work-In-Progress 50%	Ongoing Program
Business Intelligence Program	CI190010	379,524	-	50,000	-	429,524	81,261	28,400	348,263	-	-	Work-In-Progress 50%	Ongoing Program
Collision Data Reporting	CI250011	-	-	250,000	-	250,000	-	250,000	250,000	-	-	Design Planning	31-Mar-26
Contact Center Telephony Solution	CI990017	83,383	-	-	(83,383)	-	-	-	-	-	-	Project Closed	
Corporate Cashiering	CI240007	450,000	-	-	-	450,000	-	-	450,000	-	-	Design Planning	30-Jun-26
Corporate Scheduling	CI210019	2,068,969	1,095,632	1,750,000	-	3,818,969	1,086,664	1,714,480	1,378,568	1,353,737	Construction	30-Sep-26	
Council Chamber Technology Refresh	CI240006	178,092	7,240	-	-	178,092	-	7,240	178,092	63,000	55,000	Work-In-Progress 75%	31-Mar-26
CRM Software Replacement	CI990020	650,092	-	-	(90,000)	560,092	-	-	560,092	150,000	410,092	Work-In-Progress 25%	
Cyber Security	CI200005	121,915	-	-	-	121,915	-	-	121,915	-	-	Ongoing Program	
Cyber Security Program (AG Recommendations)	CI240004	1,572,728	45,944	470,000	(35,000)	2,007,728	79,971	726,839	940,000	987,757	Work-In-Progress 25%		
Digital Services	CI000001	668,957	100,206	-	-	668,957	65,405	68,525	453,552	150,000	Work-In-Progress 25%	Ongoing Program	
E-Agenda Software	CI220001	200,000	15,356	-	-	200,000	286	43,428	87,000	-	-	Work-In-Progress 75%	31-Dec-25
Enterprise Content & Records Mgmt.	CI990018	649,293	373,837	-	-	649,293	18,187	45,299	63,486	150,000	481,106	Design Planning	31-Mar-27
Enterprise Project Mgmt & Land Acquisition	CI250002	-	-	500,000	-	500,000	-	-	500,000	260,000	240,000	Design Planning	31-Dec-27
ERP Roadmap Development	CI250003	-	-	250,000	-	250,000	-	-	250,000	250,000	-	Design Planning	31-Mar-26
Finance & HR Business Foundations	CI200002	8,226,627	288,040	-	-	8,226,627	496,539	1,033,788	1,530,327	939,403	6,790,685	Design Planning	
Fixed Route Planning, Scheduling, & Operations	CM210013	609,083	461,197	-	-	609,083	309,253	230,650	539,903	-	-	Design Planning	
Fleet Management Solution	CI240001	1,263,032	98,550	-	-	1,263,032	40,403	76,646	117,049	70,000	1,152,629	Work-In-Progress 50%	31-May-27
Fleet SAP Interface Upgrades	CI190003	1,005,000	-	-	(1,005,000)	-	-	-	-	-	-	Project Closed	
Fuel Management Software Replacement	CI250004	-	-	500,000	-	500,000	-	-	500,000	-	500,000	Design Planning	31-Mar-28
GIS Service Management	CI230002	87,639	-	150,000	-	237,639	15,630	-	15,630	222,009	-	Work-In-Progress 25%	Ongoing Program
HRFE AVL Devices	CI190004	104,060	-	-	(104,060)	-	-	-	-	-	-	Project Closed	
HRFE Dispatch Systems	CI990027	274,426	-	-	-	274,426	-	-	-	-	274,426	On Hold	
HRFE FDM Records Management Replacement	CI250005	-	-	200,000	200,000	400,000	-	-	-	-	400,000	On Hold	31-Mar-27
HRFE Fire Department Management Review	CI990028	32,841	-	-	(32,841)	-	-	-	-	-	-	Project Closed	
HRFE Intelligent Dispatching	CI190005	125,000	-	375,000	-	500,000	-	-	-	-	500,000	On Hold	
HRFE Mobile Data Terminal (MDT) Refresh	CI240005	84,541	-	-	-	84,541	-	-	-	50,000	-	Work-In-Progress 25%	
HRFE Power & Backhaul Upgrades	CI210020	7,226	-	-	(7,226)	-	-	-	-	-	-	Project Closed	
HRFE Station Alerting	CI210013	1,734,205	634,473	800,000	-	2,534,205	585,610	61,890	647,500	1,948,595	-	Design Planning	
HRM Enterprise Service Management	CI240003	300,000	-	10,000	-	310,000	-	-	310,000	120,000	190,000	Design Planning	31-Jan-27
HRP Cybersecurity Program	CI200006	52,359	-	-	-	52,359	-	-	-	-	52,359	Ongoing Program	
HRP Early Intervention Wellness Solution	CI250006	-	-	100,000	-	100,000	-	-	-	100,000	-	On Hold	31-Mar-27
HRP Interview Room Recording System	CI210018	23,264	10,941	595,000	-	618,264	1,115	40,062	41,177	417,149	200,000	Work-In-Progress 25%	31-Oct-26
HRP Intranet Refresh	CI220002	350,000	-	-	-	350,000	-	-	-	-	350,000	Design Planning	
HRP Records Mgmt. Optimization	CI990023	721,029	38,916	-	-	721,029	-	49,973	49,973	-	721,029	On Hold	
HRP Security Monitoring Video Surveillance	CI210016	7,767	-	20,000	-	27,767	3,935	15,441	19,376	23,832	-	Work-In-Progress 75%	31-Mar-26
IPTS SIM Card & Modem Replacement	CI250007	-	-	350,000	-	350,000	320,023	-	320,023	29,977	-	Work-In-Progress 75%	
IT Business Tools	CI200004	267,326	113,295	-	-	267,326	12,969	143,521	156,490	104,493	149,864	Work-In-Progress 25%	Ongoing Program
IT Infrastructure Recap	CI200003	13,958	842,276	1,254,000	800,000	2,067,958	1,164,682	277,374	1,442,056	903,276	-	Work-In-Progress 50%	Ongoing Program
IT Service Management	CI200001	114,239	-	-	-	114,239	-	-	-	114,239	-	Ongoing Program	
ITRON SIM Card Replacement	CI250008	-	-	800,000	-	800,000	-	-	-	-	800,000	Work-In-Progress 25%	30-Jun-26
Municipal Archives	CI210015	375,000	100,000	-	-	375,000	-	-	-	-	-	Work-In-Progress 75%	31-Dec-25
Paratransit Technology	CM210012	379,219	-	390,000	-	769,219	-	-	-	150,000	619,219	Work-In-Progress 25%	1-May-26
Parking Technology	CI990031	367,330	8,763	-	(353,807)	13,523	-	-	-	-	-	Project Closed	
Permitting Licensing & Compliance-Ph 2.	CI230005	673	-	-	(673)	-	-	-	-	-	-	Project Closed	
Permitting, Licensing, Compliance (PLC)	CI990013	170,829	-	-	(170,829)	-	-	-	-	-	-	Project Closed	
Public Wi-Fi	CI000021	33,682	-	-	(33,682)	-	-	-	-	-	-	Project Closed	
Recreation Services Software	CI000005	124,540	-	-	(124,540)	-	-	-	-	-	-	Project Closed	
Recreation Software Transition Project	CI230001	799,057	262,541	48,000	-	847,057	443,747	102,081	545,828	225,100	178,210	Work-In-Progress 75%	31-Dec-25
Road Disruption Management Solution	CI190008	392,735	167,137	-	-	392,735	23,686	139,140	162,826	26,525	342,524	Work-In-Progress 25%	31-Mar-27
Salt Scale Solution	CI230003	405,579	319,154	-	-	405,579	99,966	207,077	307,043	210,000	-	Work-In-Progress 75%	31-Mar-26
Situational Awareness	CI990035	18,226	-	-	(18,226)	-	-	-	-	-	-	Project Closed	
Source Management	CI000016	11,147	-	-	-	11,147	-	-	-	-	-	Closing Project Account	
TMR2 Radio Replacement	CI250009	-	-	1,500,000	-	1,500,000	-	-	-	1,500,000	-	Design Planning	
Transit Fare Management	CM210011	1,781,793	789,786	200,000	-	1,981,793	843,106	108,845	951,951	1,100,000	38,687	Work-In-Progress 50%	1-Jul-26
Transit Recording Solution Upgrade	CM210014	74,359	-	-	(74,359)	-	-	-	-	-	-	Project Closed	
Transit Technology Program	CM210010	6,566	-	-	(6,566)	-	-	-	-	-	-	Project Closed	
Transit Technology Solution Upgrades	CI250010	-	-	750,000	-	750,000	-	-	-	600,000	150,000	Work-In-Progress 50%	Ongoing Program
<b>TOTAL BUSINESS SYSTEMS</b>		<b>27,919,395</b>	<b>5,789,966</b>	<b>11,412,000</b>	<b>(1,140,192)</b>	<b>38,191,203</b>	<b>5,721,270</b>	<b>5,611,208</b>	<b>11,332,478</b>	<b>14,021,149</b>	<b>17,446,324</b>		

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary  
For the Second Quarter Ending September 30, 2025

DISTRICT CAPITAL FUNDS	Project Number	Budget				Expenditures			Projections				
		Budget Remaining at March 31, 2025	Commitments at March 31, 2025	Budget 2025/26	Budget Increases/ (Decreases)**	Available at September 30, 2025	2025/26 Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending Oct 2025-Mar 2026	Projected Work to Progress into 2026/27	Project Status	Estimated Project Completion Date
District 1 Project Funds	CCV02801, CCV02901	11,827	2,622	94,000	-	105,827	57,891	5,585	63,476	32,500	15,436	Work-In-Progress	Ongoing Program
District 2 Project Funds	CCV02802, CCV02902	2,277	500	94,000	-	96,277	86,871	8,722	95,593	5,477	3,929	Work-In-Progress	Ongoing Program
District 3 Project Funds	CCV02803, CCV02903	24,190	30,388	94,000	-	118,190	49,422	7,397	56,819	24,000	44,768	Work-In-Progress	Ongoing Program
District 4 Project Funds	CCV02804, CCV02904	65,082	3,902	94,000	-	159,082	53,021	26,374	79,395	35,000	71,061	Work-In-Progress	Ongoing Program
District 5 Project Funds	CCV02805, CCV02905	11,887	35,421	94,000	-	105,887	73,819	24,344	98,163	22,000	10,068	Work-In-Progress	Ongoing Program
District 6 Project Funds	CCV02806, CCV02906	180,501	47,300	94,000	-	274,501	36,133	96,903	133,036	30,000	208,368	Work-In-Progress	Ongoing Program
District 7 Project Funds	CCV02807, CCV02907	34,101	-	94,000	-	128,101	99,421	2,500	101,921	10,000	18,680	Work-In-Progress	Ongoing Program
District 8 Project Funds	CCV02808, CCV02908	213,019	-	94,000	-	307,019	171,910	20,292	192,202	15,000	120,109	Work-In-Progress	Ongoing Program
District 9 Project Funds	CCV02809, CCV02909	124,270	-	94,000	-	218,270	68,020	56,841	124,861	10,000	140,250	Work-In-Progress	Ongoing Program
District 10 Project Funds	CCV02810, CCV02910	99,866	55,405	94,000	-	193,866	27,613	61,874	89,487	10,000	156,253	Work-In-Progress	Ongoing Program
District 11 Project Funds	CCV02811, CCV02911	102,153	31,707	94,000	-	196,153	56,200	51,892	108,092	13,000	126,953	Work-In-Progress	Ongoing Program
District 12 Project Funds	CCV02812, CCV02912	194,055	456	94,000	-	288,055	73,181	17,689	90,870	30,000	184,874	Work-In-Progress	Ongoing Program
District 13 Project Funds	CCV02813, CCV02913	289	-	94,000	-	94,289	88,923	2,789	91,712	5,366	-	Work-In-Progress	Ongoing Program
District 14 Project Funds	CCV02814, CCV02914	36,854	7,000	94,000	-	130,854	30,318	20,500	50,818	13,000	87,536	Work-In-Progress	Ongoing Program
District 15 Project Funds	CCV02815, CCV02915	34,689	32,000	94,000	-	128,689	21,559	34,500	56,059	15,000	92,130	Work-In-Progress	Ongoing Program
District 16 Project Funds	CCV02816, CCV02916	68,582	5,454	94,000	-	162,582	26,684	24,140	50,824	22,000	113,898	Work-In-Progress	Ongoing Program
<b>TOTAL DISTRICT CAPITAL FUNDS</b>		<b>1,203,642</b>	<b>252,156</b>	<b>1,504,000</b>	<b>-</b>	<b>2,707,642</b>	<b>1,020,986</b>	<b>462,342</b>	<b>1,483,328</b>	<b>292,343</b>	<b>1,394,313</b>		

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Capital Projection Summary  
For the Second Quarter Ending September 30, 2025

OUTDOOR RECREATION	Project Number	Budget				Expenditures			Projections				
		Budget Remaining at March 31, 2025	Commitments at March 31, 2025	Budget 2025/26	Budget Increases/ (Decreases)**	Available at September 30, 2025	2025/26 Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending Oct 2025-Mar 2026	Projected Work to Progress into 2026/27	Project Status	Estimated Project Completion Date
Bedford Outdoor Pool	CB210017	157,791	-	-	-	157,791	-	-	-	125,000	32,791	Design Planning	
Cemetery Upgrades	CP000020	1,178,335	930,711	-	-	1,178,335	34,938	792,834	827,772	789,511	353,886	Construction	Ongoing Program
Halifax Common Upgrades	CP200002	244,703	-	-	-	244,703	85,348	128,532	213,880	119,465	39,890	Design Planning	Ongoing Program
Halifax Organics Mgmt Facility (Goodwood) - Community Integration Fund	CW200001	25,000	-	-	-	25,000	-	-	-	25,000	-	Design Planning	
Lockview High School Park All Weather Field	CP240001	2,288,919	659,043	4,200,000	-	6,488,919	3,494,594	2,548,697	6,043,291	2,224,621	769,704	Work-In-Progress 75%	
Park Development-New	CP210013	2,770,858	1,355,417	800,000	1,000,000	4,570,858	1,832,614	6,784,685	8,617,299	1,122,666	1,615,578	Design Planning	Ongoing Program
Park Land Acquisition	CP200004	2,103,458	45,131	-	-	2,103,458	173,796	70,690	244,486	70,690	1,858,972	Design Planning	Ongoing Program
Park Recapitalization	CP200001	3,921,834	7,880,711	8,200,000	(125,000)	11,996,834	3,617,094	26,678,647	30,295,741	6,236,890	2,142,850	Work-In-Progress 75%	Ongoing Program
Peace and Friendship Park Improvements	CP000011	332,571	4,818	-	-	332,571	-	240,417	240,417	-	240,000	Design Planning	
Recreational Trails	CP190002	314,101	145,293	100,000	-	414,101	36,214	160,503	196,717	50,901	120,000	Work-In-Progress 75%	Ongoing Program
Regional /Wilderness Park Development	CP000014	1,076,409	56,946	150,000	-	1,226,409	200,855	303,903	504,758	232,755	100,000	Design Planning	Ongoing Program
Shoreline Improvements/Water Access	CP180002	901,906	554,043	425,000	-	1,326,906	161,798	1,165,097	1,326,895	318,251	750,000	Design Planning	Ongoing Program
<b>TOTAL OUTDOOR RECREATION</b>		<b>15,315,885</b>	<b>11,632,113</b>	<b>13,875,000</b>	<b>875,000</b>	<b>30,065,885</b>	<b>9,637,251</b>	<b>38,874,003</b>	<b>48,511,254</b>	<b>11,315,750</b>	<b>8,023,671</b>		

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Capital Projection Summary  
For the Second Quarter Ending September 30, 2025

ROADS, ACTIVE TRANSPORTATION & BRIDGES	Project Number	Budget					Expenditures			Projections			
		Budget Remaining at March 31, 2025	Commitments at March 31, 2025	Budget 2025/26	Budget Increases/ (Decreases)**	Available at September 30, 2025	2025/26 Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending Oct 2025-Mar 2026	Projected Work to Progress into 2026/27	Project Status	Estimated Project Completion Date
Active Transportation	CR200001	6,794,381	2,208,754	3,000,000	(400,000)	9,394,381	1,620,205	2,691,693	4,311,898	6,720,000	1,054,176	Work-In-Progress 50%	Ongoing Program
Bedford West Road Oversizing	CTU01006	209,617	-	-	-	209,617	-	70,253	70,253	-	-	Deferred	Ongoing Program
Bridges	CR200003	4,298,184	1,598,794	2,900,000	(750,000)	6,448,184	1,933,922	1,263,202	3,197,124	1,540,500	1,900,000	Design Planning	Ongoing Program
Burnside Connection to Hwy 107	CT000013	6,608,560	-	6,217,000	-	12,825,560	4,171,440	-	4,171,440	7,797,000	-	Closing Project Account	31-Mar-26
Bus Stop Accessibility/Improvements	CM190002	1,061,194	1,020,392	600,000	-	1,661,194	867,840	623,749	1,491,589	526,211	267,143	Work-In-Progress 75%	Ongoing Program
Cogswell Interchange Redevelopment	CT000007	3,303,636	360,624	20,450,000	-	23,753,636	10,204,313	9,598,235	19,802,548	13,549,323	-	Work-In-Progress 75%	31-Oct-26
Community Planning Studies	CT250001	-	-	1,000,000	-	1,000,000	736	-	736	550,000	449,000	-	Ongoing Program
Dart. Infra Renewal-Patou'on St	CT240001	3,991,970	-	-	-	3,991,970	-	-	-	1,650,000	2,341,970	Land Aquisition	31-Mar-28
Dartmouth Infra Renewal Sullivan Daylighting	CT190003	1,665,553	212,500	1,750,000	-	3,415,553	324	648,694	649,018	-	3,415,229	Construction	-
Downtown Dartmouth Waterfront Revitalization	CR240001	264,536	-	450,000	-	714,536	90,843	579,747	670,590	291,346	332,347	Work-In-Progress 25%	1-Dec-26
Moving Forward Together Plan Implementation	CM180008	363,411	490,772	-	-	363,411	205,627	98,100	303,727	157,784	-	Work-In-Progress 75%	-
Mumford Terminal Interim Accessibility Expansion	CB220004	134,825	129,817	50,000	-	184,825	15,807	119,017	134,824	50,000	119,018	Design Planning	-
New Paving Subdivisions - Provincial Roads	CR210007	2,203,076	-	250,000	(1,500,000)	953,076	151,631	-	151,631	-	801,445	Work-In-Progress 75%	Ongoing Program
Non-Accepted Streets Land Title Search	CR210012	389,190	-	-	-	389,190	-	-	-	50,000	339,190	Work-In-Progress 50%	Ongoing Program
Other Road Related Works	CR200004	3,381,071	95,353	1,475,000	-	4,856,071	100,448	1,260,326	1,360,774	1,565,000	2,735,000	Work-In-Progress 50%	Ongoing Program
Port Wallace Roadway Oversizing	CT220002	674,419	-	-	-	674,419	-	-	-	-	674,419	-	-
Railway Crossing Improvements	CT000015	211,153	-	-	-	211,153	-	-	-	-	211,153	Design Planning	Ongoing Program
Rainnie/Brunswick Complete Streets	CR210010	169,885	14,452	-	-	169,885	1,635	109,434	111,069	168,250	-	Construction	-
Rapid Transit Strategy Project Planning	CM000018	447,818	110,118	-	-	447,818	159,049	151,398	310,447	288,769	-	Work-In-Progress 75%	-
Regional Centre AAA Bikeways	CR200007	4,938,842	1,244,018	5,420,000	-	10,358,842	1,226,863	3,974,920	5,201,783	4,970,000	4,161,979	Work-In-Progress 25%	Ongoing Program
Road Oversizing - Bedford South CCC	CTX01126	235,671	-	-	-	235,671	-	-	-	-	-	-	-
Ross Road Realignment	CT000012	107,717	521	400,000	-	507,717	10,070	72,883	82,953	95,000	402,647	Design Planning	-
Shearwater Connector	CT000016	50,910	-	-	-	50,910	-	154	154	-	-	-	-
Shubenacadie Canal Greenway Trail	CDG00493	30,571	-	-	(30,571)	-	-	-	-	-	-	-	Project Closed
Sidewalk Renewals	CR200002	1,892,552	557,524	1,045,000	-	2,937,552	554,642	1,519,889	2,074,531	1,410,000	525,000	Work-In-Progress 50%	Ongoing Program
Strategic Mobility Corridor: Alderney Drive	CT250002	-	-	850,000	-	850,000	-	-	-	-	850,000	-	-
Strategic Mobility Corridor: Bayers Road	CT200002	553,178	91,933	-	-	553,178	135,752	36,291	172,043	35,000	382,426	Design Planning	-
Strategic Mobility Corridor: Bedford Highway	CT190008	119,188	186	750,000	-	869,188	-	186	186	100,000	600,000	Design Planning	-
Strategic Mobility Corridor: Dutch Village Rd	CT200003	9,483,573	16,176	500,000	1,900,000	11,883,573	2,399,957	7,990,742	10,390,699	7,150,000	2,333,616	Construction	-
Strategic Mobility Corridor: Herring Cove Road	CT190005	-	-	750,000	-	750,000	-	1,197,770	1,197,770	150,000	600,000	-	-
Strategic Mobility Corridor: Portland Street	CT190002	120,305	14,066	-	-	120,305	-	14,008	14,008	-	-	-	-
Strategic Mobility Corridor: Robie Street / Young Street	CT200006	259,451	-	1,400,000	-	1,659,451	-	457,582	457,582	450,000	500,000	Design Planning	-
Strategic Mobility Corridors: Land Acquisition	CT190009	14,053,586	62,369	25,000,000	47,500,000	86,553,586	420,873	169,089	589,962	86,132,713	-	-	Ongoing Program
Strategic Mobility Corridors: Planning & Functional Design	CT220001	2,258,620	455,319	500,000	-	2,758,620	148,644	778,527	927,171	1,388,000	1,220,000	-	Ongoing Program
Street Recapitalization	CR200006	25,796,116	9,997,890	52,355,000	2,531,068	80,682,184	27,330,217	36,023,099	63,353,316	39,080,000	7,585,000	Work-In-Progress 50%	Ongoing Program
Streetscape Renewal	CT200007	83,210	-	-	(20,936)	62,274	62,274	-	62,274	-	-	Work Complete	Ongoing Program
Streetscapes - Argyle/Grafton	CD000002	7,355	-	-	-	7,355	-	7,320	7,320	7,355	-	-	-
Streetscapes - Spring Garden Rd	CD000001	231,142	1,258	-	-	231,142	1,258	11,492	12,750	15,000	214,884	Work Complete	-
Streetscaping	CT190001	982,556	520,271	850,000	20,936	1,853,492	682,374	837,559	1,519,933	756,000	415,118	Construction	Ongoing Program
Subdivision Egress Roads	CT250003	-	-	1,500,000	-	1,500,000	-	486,913	486,913	425,000	1,075,000	-	Ongoing Program
Tactical Urbanism	CT200008	407,842	7,490	100,000	-	507,842	22,818	89,490	112,308	62,000	423,024	Work-In-Progress 25%	Ongoing Program
Transit Priority Measures	CM000009	369,087	-	-	-	369,087	-	165,000	165,000	369,087	-	-	Ongoing Program
Transit Terminal Rehabilitation/Upgrades	CT250004	-	-	300,000	-	300,000	222,446	77,554	300,000	77,554	-	Design Planning	Ongoing Program
West Bedford Park & Ride	CM200009	561,447	-	-	-	561,447	-	-	-	-	-	Closing Project Account	Ongoing Program
Windsor Street Exchange	CT190010	2,084,108	288,195	22,100,000	-	24,184,108	3,803,850	4,300,155	8,104,005	17,000,000	3,380,258	Design Planning	31-Dec-27
<b>TOTAL ROADS, ACTIVE TRANSPORTATION &amp; BRIDGES</b>		<b>100,799,506</b>	<b>19,498,790</b>	<b>151,962,000</b>	<b>49,250,497</b>	<b>302,012,003</b>	<b>56,545,858</b>	<b>75,424,469</b>	<b>131,970,327</b>	<b>194,576,892</b>	<b>39,309,042</b>		

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary  
For the Second Quarter Ending September 30, 2025

TRAFFIC & STREETLIGHTS	Project Number	Budget				Expenditures			Projections				
		Budget Remaining at March 31, 2025	Commitments at March 31, 2025	Budget 2025/26	Budget Increases/ (Decreases)**	Available at September 30, 2025	2025/26 Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending Oct 2025-Mar 2026	Projected Work to Progress into 2026/27	Project Status	Estimated Project Completion Date
Controller Cabinet & Detection	CT200004	54,907	-	350,000	-	404,907	9,065	-	9,065	329,100	66,742	Work-In-Progress 25%	Ongoing Program
Destination Signage Program	CTR00904	141,368	-	200,000	-	341,368	-	7,219	7,219	7,368	334,000	Design Planning	Ongoing Program
Opticom Signalization	CT190004	146,872	-	75,000	-	221,872	-	-	-	60,000	161,872		Ongoing Program
Road Safety Improvement	CT190006	2,063,379	1,399,192	5,630,000	(750,000)	6,943,379	2,521,072	2,242,159	4,763,231	2,573,450	1,848,857	Work-In-Progress 50%	Ongoing Program
Street Lighting	CT200001	148,941	20,392	250,000	-	398,941	-	20,308	20,308	308,941	90,000	Work-In-Progress 25%	Ongoing Program
Traffic Signal Re-lamping	CT180003	450,206	-	-	-	450,206	-	-	-	350,000	100,206	Work-In-Progress 25%	Ongoing Program
<b>TOTAL TRAFFIC &amp; STREETLIGHTS</b>		<b>3,005,673</b>	<b>1,419,584</b>	<b>6,505,000</b>	<b>(750,000)</b>	<b>8,760,673</b>	<b>2,530,137</b>	<b>2,269,687</b>	<b>4,799,824</b>	<b>3,628,859</b>	<b>2,601,677</b>		

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary  
For the Second Quarter Ending September 30, 2025

VEHICLES, VESSELS & EQUIPMENT	Project Number	Budget				Expenditures			Projections				
		Budget Remaining at March 31, 2025	Commitments at March 31, 2025	Budget 2025/26	Budget Increases/ (Decreases)**	Available at September 30, 2025	2025/26 Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending Oct 2025-Mar 2026	Projected Work to Progress into 2026/27	Project Status	Estimated Project Completion Date
Access-A-Bus Expansion Vehicles	CV250001	-	-	1,125,000	-	1,125,000	-	-	-	1,125,000	-	-	Ongoing Program
Access-A-Bus Replacement	CM200001	4,821,769	4,050,678	1,180,000	-	6,001,769	210,000	4,510,926	4,720,926	4,510,926	1,280,843	Work-In-Progress 25%	Ongoing Program
Bus Maintenance Equipment Replacement	CM200005	497,217	362,068	420,000	-	917,217	373,054	401,349	774,403	401,349	142,814	Work-In-Progress 25%	Ongoing Program
Computer Table Replacement in Police Vehicles	CE240004	6,443	6,570	-	-	6,443	-	-	-	6,443	-	Work-In-Progress 75%	Ongoing Program
Electric Bus Procurement	CV210011	24,754,052	6,698,801	-	(75,766)	24,678,286	8,758,744	6,930,886	15,689,630	5,808,819	10,110,723	Work-In-Progress 75%	Ongoing Program
Emergency Back-Up Radio System	CE250001	-	-	110,000	-	110,000	-	-	-	-	110,000	-	Design Planning
Ferry and Terminal Security Capital Upgrades	CV210007	463,418	-	-	(463,418)	-	-	-	-	-	-	-	Project Closed
Ferry Overhaul and Capital Upgrades	CM200007	187,550	164,059	1,050,000	-	1,237,550	512,928	183,625	696,553	724,622	-	Work-In-Progress 50%	Ongoing Program
Fire Fleet Expansion	CV220015	652,914	627,914	-	-	652,914	620,007	25,000	645,007	32,907	-	Work-In-Progress 75%	Ongoing Program
Fire Fleet Expansion	CV240003	1,898,904	2,914,143	1,250,000	-	3,148,904	2,863,800	21,074	2,884,874	-	280,000	Work-In-Progress 75%	Ongoing Program
Fire Fleet Replacement	CE200002	4,830,318	2,511,657	-	-	4,830,318	2,470,604	1,562,801	4,033,405	-	1,600,000	Work-In-Progress 75%	Ongoing Program
Fire Fleet Replacement	CV240004	8,828,314	30,178,422	-	-	8,828,314	4,150,265	37,960,324	42,110,589	4,600,000	78,000	Work-In-Progress 25%	Ongoing Program
Fire Light Fleet Expansion	CV250002	-	-	328,000	-	328,000	-	301,236	301,236	328,000	-	Work-In-Progress 25%	Ongoing Program
Fire Light Fleet Replacement	CV250003	-	-	2,280,000	-	2,280,000	-	1,107,390	1,107,390	1,400,000	880,000	Work-In-Progress 25%	Ongoing Program
Fire Services Equipment Replacement	CE200004	258,660	288,684	1,600,000	-	1,858,660	720,676	673,593	1,394,269	1,137,984	-	Work-In-Progress 75%	Ongoing Program
Fire Services Water Supply	CE190001	100,464	-	350,000	-	450,464	-	-	-	200,000	150,000	Work-In-Progress 25%	Ongoing Program
Flood 2023 # Vehicles/Equipment	CN230001	1,135,291	-	-	-	1,135,291	-	-	-	-	-	-	Work Complete
Forensic Firearms Laboratory	CE250004	-	-	-	660,000	660,000	-	-	-	660,000	-	-	Design Planning
Heavy Urban Search & Rescue Equipment	CE200005	769,103	217,223	348,000	-	1,117,103	221,036	998	222,034	255,934	640,133	Work-In-Progress 25%	Ongoing Program
HRFE Breathing Apparatus	CE230001	103,495	-	-	-	103,495	-	-	-	-	-	-	Ongoing Program
HRP Integrated Emergency Services Console/Desk Unit Refres	CE220001	400,686	124,074	240,000	-	640,686	6,732	244,183	250,915	333,950	300,000	Work-In-Progress 75%	30-Jun-26
Ice Resurfacer Replacement	CE190005	70,379	-	180,000	-	250,379	-	153,708	153,708	-	250,378	-	Ongoing Program
Mid Life Ferry Rebuild	CV240007	39,333	35,843	500,000	-	539,333	27,575	458,268	485,843	511,758	-	-	Ongoing Program
Mid-Life Bus Rebuild	CM200004	4,761	-	3,480,000	-	3,484,761	573,509	2,099,849	2,673,358	2,911,252	-	Work-In-Progress 25%	Ongoing Program
Mill Cove Ferry Service	CV210013	14,559,383	554,053	-	-	14,559,383	810,665	163,516,734	164,327,399	5,257,517	8,491,201	Design Planning	28-Feb-31
Municipal Fleet Expansion	CV240001	1,198,993	1,309,275	2,602,000	-	3,800,993	240,467	3,215,449	3,455,916	2,950,000	610,000	Work-In-Progress 25%	Ongoing Program
Municipal Fleet Replacement	CE200001	442,167	-	-	-	442,167	(923)	-	(923)	-	-	-	Work Complete
Municipal Fleet Replacement	CV240002	5,624,484	4,172,551	12,630,000	-	18,254,484	4,263,419	16,518,611	20,782,030	8,050,000	5,940,000	Work-In-Progress 50%	Ongoing Program
New/Replacement Green Carts	CW190001	641,718	123,030	370,000	-	1,011,718	122,524	147,946	270,470	392,048	497,146	Work-In-Progress 25%	Ongoing Program
Operator Safety Barriers	CV230001	283,101	18,112	-	(283,101)	-	-	-	-	-	-	-	Project Closed
Police Fleet Expansion	CV240005	41,956	275,059	1,165,000	-	1,206,956	34,724	1,016,528	1,051,252	1,040,000	130,000	-	Ongoing Program
Police Fleet Expansion In-Vehicle Technology	CE250002	-	-	60,000	-	60,000	-	-	-	60,000	-	-	Design Planning
Police Fleet Replacement	CE200003	126,977	-	-	-	126,977	-	-	-	-	-	-	Work Complete
Police Fleet Replacement	CV240006	1,556,903	494,473	4,755,000	-	6,311,903	373,632	2,660,120	3,033,752	1,100,000	4,800,000	Work-In-Progress 25%	Ongoing Program
Police Services Equipment Replacement	CE190002	614,824	449,818	1,635,000	-	2,249,824	602,327	190,462	792,789	1,647,500	-	Work-In-Progress 50%	Ongoing Program
Printer Replacement in Police Vehicles	CE240003	18,772	181,228	-	-	18,772	-	-	-	18,772	-	-	Work-In-Progress 75%
Print Shop Equipment	CE250003	-	360,000	360,000	-	360,000	333,143	-	333,143	-	-	-	Closing Project Account
Rural Depots	CW200003	475,404	686	-	-	475,404	33,513	160,013	193,526	259,643	182,248	Design Planning	Ongoing Program
Security Equipment Replacements	CE240006	118,016	68,916	300,000	463,417	881,433	237,119	79,902	317,021	447,848	196,466	Work-In-Progress 50%	Ongoing Program
Structural Fire Training Prop	CE240005	997,268	827,478	2,000,000	-	2,997,268	11,372	2,958,496	2,969,868	29,607	2,956,289	Design Planning	Ongoing Program
TMR Radio Replacement	CE240001	2,043,344	504,519	-	-	2,043,344	123,903	228,687	352,590	263,961	1,655,480	Work-In-Progress 75%	Ongoing Program
Transit Radio Communications Refresh	CE240007	500,000	29	-	-	500,000	19,644	-	19,644	-	480,356	On Hold	Ongoing Program
Transit Security	CM180006	618	-	-	(618)	-	-	-	-	-	-	-	Project Closed
Alternative Transit Fuel Projects	CV210014	69,620	5,736	-	443,266	512,886	-	469,953	469,953	512,886	-	Work-In-Progress 25%	Ongoing Program
Transit Strategy	CMU01095	27,462	-	-	-	27,462	-	-	-	27,462	-	-	Work Complete
Transit Support Vehicle Expansion	CV220016	138,030	-	-	-	138,030	-	-	-	-	138,030	-	Ongoing Program
Transit Support Vehicle Replacement	CM200003	263,379	27,901	225,000	-	488,379	-	112,786	112,786	112,786	375,593	-	Ongoing Program
Wildland Urban Interface Initiatives	CE240002	1,187,605	474,952	2,080,000	-	3,267,605	610,338	1,123,472	1,733,810	2,194,000	665,500	Work-In-Progress 75%	Ongoing Program
<b>TOTAL VEHICLES, VESSELS &amp; EQUIPMENT</b>		<b>80,753,095</b>	<b>58,027,952</b>	<b>42,623,000</b>	<b>743,780</b>	<b>124,119,875</b>	<b>29,324,797</b>	<b>249,034,370</b>	<b>278,359,167</b>	<b>49,312,974</b>	<b>42,941,200</b>		

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

Capital Projection Summary  
For the Second Quarter Ending September 30, 2025

OTHER ASSETS	Project Number	Budget				Expenditures			Projections				
		Budget Remaining at March 31, 2025	Commitments at March 31, 2025	Budget 2025/26	Budget Increases/ (Decreases)**	Available at September 30, 2025	2025/26 Year-to-Date Expenditures	Year-to-Date Commitments	YTD Expenditures and Commitments	Projected Spending Oct 2025-Mar 2026	Projected Work to Progress into 2026/27	Project Status	Estimated Project Completion Date
Cultural Assets	CP190001	628,168	70,968	-	-	628,168	44,488	109,486	153,974	67,074	516,606	Design Planning	Ongoing Program
Environmental Monitoring Site Work 101 Landfill	CW190004	3,996,880	17	-	-	3,996,880	231,191	1,544,459	1,775,650	1,487,813	2,277,876	Design Planning	Ongoing Program
HalifACT - Critical Infrastructure Projects	CZ230600	9,971,457	2,991,232	350,000	(83,088)	10,238,369	352,685	3,532,749	3,885,434	805,169	9,080,515	Ongoing Program	Ongoing Program
HalifACT - Fleet Electrification	CZ230300	5,419,475	2,570,336	-	-	5,419,475	243,048	10,013,475	10,256,523	1,146,000	4,030,427	Work-In-Progress 25%	Ongoing Program
HalifACT - Flood Inglis/Barrington	CZ230601	-	-	-	83,088	83,088	-	-	-	83,089	-	-	-
HalifACT - Municipal Building Retrofits	CZ230100	9,935,597	5,932,677	5,000,000	-	14,935,597	1,196,044	9,082,631	10,278,675	5,500,000	8,239,553	Work-In-Progress 25%	Ongoing Program
HalifACT - Public Charging Infrastructure	CZ230200	3,285,099	3,854,050	-	-	3,285,099	495,401	3,120,595	3,615,996	275,000	2,514,698	Work-In-Progress 75%	Ongoing Program
HalifACT - Shore Rd Resilience Improvements	CZ230400	523,201	63,981	4,825,000	-	5,348,201	45,299	111,378	156,677	350,000	4,952,902	-	-
HalifACT - Small Projects Bundle	CZ230700	2,392,746	1,136,453	500,000	(786,535)	2,106,211	391,695	1,380,368	1,772,063	270,000	1,444,516	-	Ongoing Program
ISO 50001 # Energy Management System	CZ230101	464,137	70,476	-	-	464,137	14,686	48,398	63,084	48,398	401,053	-	-
Urban Forest Management Plan Implementation	CA250001	-	-	-	50,000	50,000	-	-	-	50,000	-	Work Complete	Ongoing Program
Wastewater Oversizing	CT200009	1,449,797	-	800,000	-	2,249,797	-	-	-	1,250,000	999,797	Work-In-Progress 25%	Ongoing Program
<b>TOTAL OTHER ASSETS</b>		<b>38,066,557</b>	<b>16,690,191</b>	<b>11,475,000</b>	<b>(736,535)</b>	<b>48,805,022</b>	<b>3,014,537</b>	<b>28,943,540</b>	<b>31,958,077</b>	<b>11,332,543</b>	<b>34,457,943</b>		

\*\* Budget adjustments are made up of Council, CAO and Director reports along with reductions requested by the Project Manager.

# **Attachment #9**

**Mayor, Councillors and CAO's Expense Summary  
July 1, 2025 to September 30, 2025**

## Expenses for Reportable Individuals July to September 2025

Name	Local Travel	Out of Town Travel	Development/ Training	Meals & Other Miscellaneous Expenses	Total	YTD Total
Mayor Andy Fillmore	640				640	5,861
Councillor Cathy Deagle-Gammon	1,553	627	400		2,580	7,862
Councillor David Hendsbee	2,796				2,796	4,698
Councillor Becky Kent	459		400		859	1,702
Councillor Trish Purdy					-	3,022
Councillor Sam Austin	31				31	3,129
Deputy Mayor Tony Mancini	674	604			1,277	5,866
Councillor Laura White	24		174	23	221	3,048
Councillor Virginia Hinch	284				284	729
Councillor Shawn Cleary				40	40	4,548
Councillor Kathryn Morse		626			626	3,486
Councillor Patty Cuttell					-	4,322
Councillor Janet Steele					-	2,830
Councillor Nancy Hartling	3,650			-	3,650	4,115
Councillor John A. Young	1,746	186			1,932	5,999
Councillor Billy Gillis	747			24	771	5,885
Councilor Jean St-Amand					-	4,651
CAO Cathie O'Toole	132				132	2,241
<b>Total</b>	<b>12,736</b>	<b>2,043</b>	<b>974</b>	<b>87</b>	<b>15,840</b>	<b>73,995</b>

# **Attachment #10**

**Council Reports Approved with Financial Impact  
April 1, 2025 to September 30, 2025**

Council Approvals April 1 - June 30, 2025.

Item No.	Business Unit	Council Date	Report Title	26/27 Reserve Impact	26/27 Operating Cost	26/27 Capital Cost	Notes
1	Transit/Community Safety	8-Apr-25	Transit Support for Persons Experiencing Homelessness	\$ -	\$ 99,000	\$ -	Estimated reduction in fare revenue if participants would otherwise purchase fare products, which is expected to be rare so revenue reduction likely much lower.
2	Human Resources	29-Apr-25	Review Council Policies	\$ -	\$ 4,017	\$ -	Proposed amendments increase the annual cost of remuneration for the mayor.
3	Finance & Asset Management	13-May-25	Supplementary Report – Proposed Amendments to Administrative Order 10	\$ -	\$ (105,000)	\$ -	Recommended option of \$425K maximum capped value will provide estimated savings of \$105K.
4	Community Safety	27-May-25	One-time Withdrawal from the Options Reserve Q421 for Year 10 (2025/26) Funding for the Halifax Mobile Food Market	\$ 175,500	\$ -	\$ -	One-time withdrawal to fund year 10 of mobile food market.
5	Transit	10-Jun-25	Student Transit Pass Pilot Program Status Update	\$ -	\$ 10,000	\$ -	Expand the student transit pass pilot program to homeschooled students with the cost of the expansion to be borne by the Municipality.
6	Property, Fleet & Environment	24-Jun-25	Land Leases - multiple locations: Block HC-2 Wood Avenue, Halifax (PID 40268534), Block BO Victory Lane, Halifax (PID 00127928); and Block L Imo Lane, Halifax (PID 00035675)	\$ -	\$ 167,000	\$ -	Operating grant provided for 5-year term for existing co-operative housing use.
7	Finance & Asset Management	8-Jul-25	Sustainable Funding and HRM's Reserves	\$ (15,000,000)	\$ 15,000,000	\$ -	Proposed increase to annual reserve contributions aim to strengthen HRM's financial stability by increasing funding for key reserves that are currently below recommended levels.
8	Community Safety	9-Sep-25	Drought Monitoring and Water Delivery	\$ 200,000	\$ -	\$ -	Expected recovery from the Province is \$160K for eligible costs, water supplied above Provincial limits, delivery and additional staff support costs are not reimbursable. Any funds received from reimbursement will be deposited back into the reserve.
9	Public Works	5-Aug-25	Amendments to Streets By-Law S-300	\$ -	\$ 215,000	\$ -	Estimated reduction in annual revenue to ensure fees are evidence-based and applied consistently to all applicants.
10	Public Works	5-Aug-25	Award - RFP 2025-0230 - Winter Maintenance of Streets and Sidewalks WSZ2 (Sackville, Beaver Bank, Fall River, Windsor Junction, and Surrounding Areas)	\$ -	\$ 612,100	\$ -	Increase in winter maintenance contract above what was budgeted.
				<b>\$ (14,624,500)</b>	<b>\$ 16,002,117</b>	<b>\$ -</b>	

Links

- 1 [Transit Support For People Experiencing Homelessness - April 8/25 Regional Council | Halifax.ca](#)
- 2 [Proposed Amendments to Administrative Order 17, Respecting Remuneration for Members of Council - Apr 29/25 Regional Council | Halifax.ca](#)
- 3 [Supplementary Report – Proposed Amendments to Administrative Order 10, Respecting Partial Tax Exemption for Residential Taxation - May 13/25 Regional Council | Halifax.ca](#)
- 4 [One-time Withdrawal from the Options Reserve Q421 for Year 10 \(2025/26\) Funding for the Halifax Mobile Food Market - May 27/25 Regional Council | Halifax.ca](#)
- 5 [Student Transit Pass Pilot Program Status Update - June 10/25 Regional Council | Halifax.ca](#)
- 6 [Less than Market Value Land Lease - Block HC-2 Wood Avenue, Halifax, Block BO Victory Lane, Halifax; and Block L Imo Lane, Halifax - June 24/25 Regional Council | Halifax.ca](#)
- 7 [Proposed Amendments to Administrative Order 2014-015-ADM, Respecting Reserve Funding Strategies - Sustainable Funding and HRM's Reserves - July 8/25 Regional Council | Halifax.ca](#)
- 8 [Drought Monitoring and Water Delivery - Sept 9/25 Regional Council | Halifax.ca](#)
- 9 [Second Reading Proposed By-law S-317, Respecting Streets - Proposed Amendment to AO 15, Respecting License, Permit and Processing Fees - Aug 5/25 Regional Council | Halifax.ca](#)
- 10 [Award - Request for Proposal 2025-0230 – Winter Maintenance of Streets and Sidewalks WSZ2 – Sackville, Beaver Bank, Fall River, Windsor Junction, and Surrounding Areas - Aug 5/25 Regional Council | Halifax.ca](#)

Report does not include In Camera items.