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Item No. 6
Committee of the Whole on Budget
December 10, 2024

TO: Chair and Members of Budget Committee (Standing Committee of the Whole on Budget)

FROM: Brad Anguish, Acting Chief Administrative Officer

DATE: November 15, 2024

SUBJECT: **Capital Program Update & Advanced Tenders**

ORIGIN

This report originates as a preliminary update on the current capital program in preparation to receive the draft 2025/26 Capital Plan for deliberation.

EXECUTIVE SUMMARY

This report is a precursor to the 2025/26 Capital Budget deliberation scheduled for February 5, 2025. It provides an overview of staff's process to prepare the annual capital budget recommendation presented to Budget Committee, as well as a status summary of the capital program's progress at September 30, 2024. The update provides a basis of what work activity is occurring in the moment and how much work will continue into 2025/26 before new projects are added in the budget process.

There are 20 capital projects which were approved by Council in-principle in the 2024/25 capital plan which will be most effective for residents if work can occur immediately in April 2025. In this report, Budget Committee is being asked to approve these project budgets (\$69M total) before the rest of the capital budget, so that the administrative tendering process can begin now. The process may take 8 to 12 weeks and if these budgets are not approved until February, it may be June before work can begin, losing optimal seasonal timing, vendor availability and increasing supply chain timelines.

This report also requests direction to increase the total project budget for the Lockview High School Park All Weather Field project. The increase is due to higher tender responses and project scope will need to be reduced if not approved.

RECOMMENDATION

It is recommended that Budget Committee recommend Halifax Regional Council:

1. Approve the schedule of 2025/26 Advanced Tender Requests as per Attachment 1; and
2. Increase Capital Account CP240001 Lockview High School Park All Weather Field by \$2,300,000 for a total 2025/26 budget of \$4,200,000.

BACKGROUND

In preparation for updating the capital plan for the 2025/26 budget, a progress update is provided to Budget Committee on previously approved projects, as well as an overview of the key drivers being considered for the capital plan update.

DISCUSSION

Annually, the capital budget process begins by reviewing the status of previously approved projects currently in-progress and assessing the impacts on next year's capacity to deliver. Next, staff consult asset condition inspections and service plans to assess whether projects scheduled in the existing ten-year capital plan need to be amended.

Using a standardized prioritization process implemented in 2019 as an asset management best practice, the consolidated corporate list of projects is evaluated to guide decisions on choosing proposed investments will provide the optimal long-term service benefits and low-cost asset lifecycle. The portfolio is adjusted within the available funding envelope as defined by Council's direction for external cost-sharing agreements, debt policy, reserve business cases, and annual tax levels.

Additional details of the annual planning process can be found in Attachment 2 of this report.

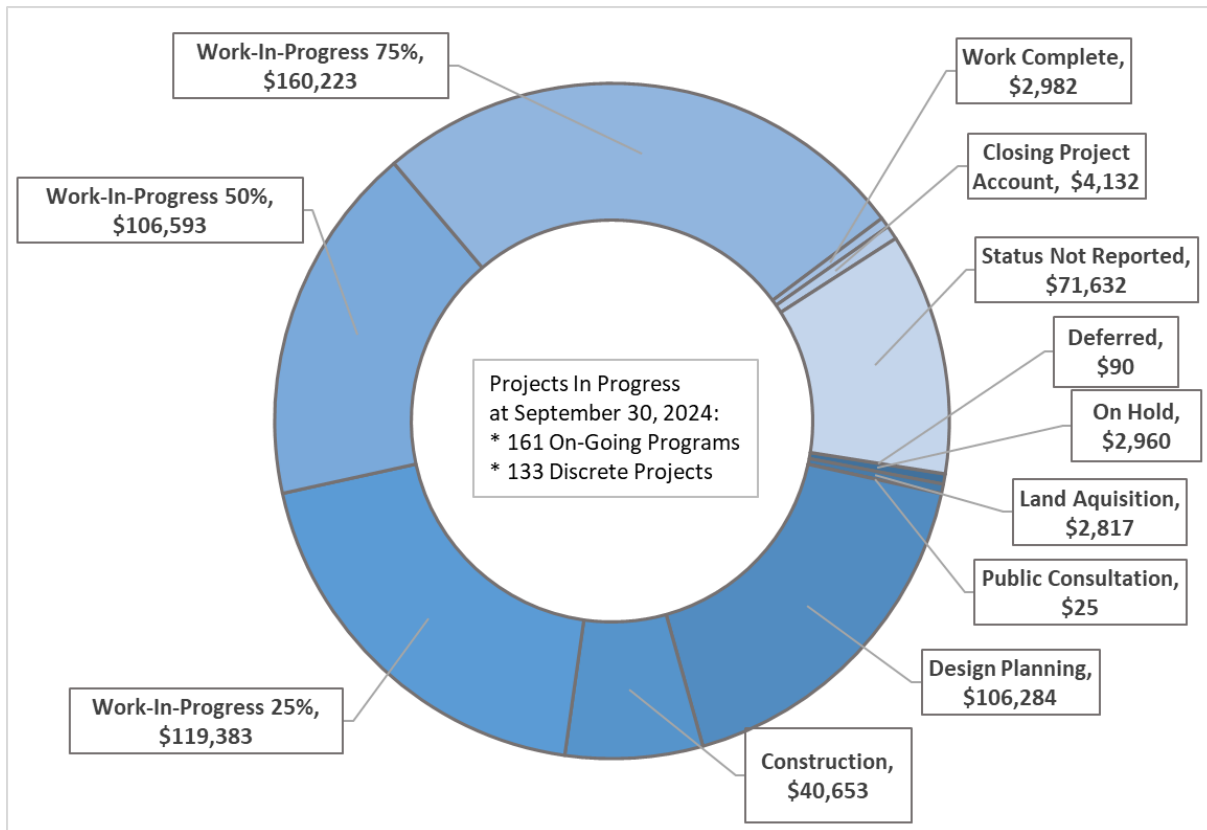
2024/25 Capital Program Progress

As of the most recent financial quarter end reporting period, September 30, 2024, there are a total of 294 active project accounts being managed across eighteen asset categories. The majority of capital projects take longer than twelve months to deliver and therefore are not expected to begin and end with the municipal fiscal year. There are two distinct types of project accounts found in the capital plan which drive work activity and delivery expectations:

1. **Ongoing Programs** contain routine rehabilitation and replacement programs for an entire asset category. These annual budgets are typically predictable and cyclical in nature based on condition assessments and service reliability. Project delivery tends to be seasonal in-nature over an 18-month period on average and the number of assets addressed is managed within the budget envelope. Staff look to fund these projects with stable and predictable sources.
2. **Discrete Projects** are defined by a specific scope of work to a small selection of assets with a start and end date. These projects tend to be larger and more complex outside of routine work with a longer project schedule. The total project cost of each discrete project is allocated across the expected implementation schedule with each year's budget request equal to the expected work activity; this type of cashflow budgeting results in funding fluctuation needs from year-to-year. The nature of these larger scope investments allows funding to be sourced from debt and external cost sharing.

The status of current projects as of second financial quarter end, September 20, 2024, is demonstrated in Figure 1 below. Further detail by individual project can be found in Attachment 3 of this report.

Figure 1 – 2024/25 Capital Projects Work-in-Progress (Thousands)



In 2022/23, the capital program investment almost doubled from previous activity. The initial driver of the increase was the implementation of the Strategic Initiatives Program, recognizing the significant capital investment associated with Council-directed transformative municipal plans such as the Integrated Mobility Plan and the HalifACT Climate Action Plan. By categorizing these investments separately, accountability on the strategic plans' progress can be more clearly reported without detriment to responsible state of good repair investment.

Due to the immediate increase in the capital program size, project delivery has lagged expectations while both internal and external resource capacity has been built. Delivery has increased, demonstrated by the historic high 2023/24 total capital expenditures of \$230M.

External resource capacity continues to present a challenge in many trade sectors due to the large demand of projects in both private and public industries. The rapid population growth in Nova Scotia, hitting the 2014 Regional Plan for 2031 in 2022 which was eight years ahead of expectation, has now put great pressure on the infrastructure gap required to meet new municipal service levels.

Next Steps for Advanced Tenders

Regional Council will receive the 2025/26 Draft Capital Plan book, containing the details of every project proposed for the four-year capital plan for review in mid January 2025. This will allow time for Council's review before staff return to present the capital budget recommendation to Budget Committee on February 5, 2025.

The advanced tenders list of project requests is a subset of the total upcoming fiscal's draft capital budget list which is put forward for Council's approval each December to assist with the front-end administrative

work to tender key work activity which is dependent on maximizing seasonal opportunities or significant supply chain lead times. The complete tender process from creation, through posting, evaluation and then award may average eight to twelve weeks.

The projects put forth are routine in nature and were approved in-principle in the previous year's capital plan, making Council's approval of this recommendation minimal risk. The benefit for work delivery and ability to secure industry resourcing early in the season far outweighs delaying this recommended approval.

Project Number CP240001 Lockview High School Park All Weather Field

Lockview High School, in the community of Fall River, is comprised of a school building, parking areas, open space, and a grass sports field with a gravel track. Over the past several years, the HRM Northern Suburban Area Community Turf Committee (Turf Committee) developed a proposal for HRM to undertake a redevelopment of the existing grass field to an all-weather turf field. The proposal included project cost estimates and a financial contribution from the Turf Committee that would come from the community and corporate fundraising.

In the Fall 2022, the Provincial Government identified to HRM that the Lockview project had provincial financial support. Subsequently, on November 8, 2022, Reginal Council approved the project with a total budget of \$4.9M that was submitted by the Investing in Canada Infrastructure Program (ICIP). This includes:

- A maximum contribution of \$1,127,000 from HRM;
- A minimum contribution of \$213,000 from the community; and
- The remainder to be contributed through the Investing in Canada Infrastructure Program (ICIP) (\$1,960,000 federal and \$1,640,000 provincial).

The approved 2024/25 Capital Budget included \$4,900,000 from Project Number CP240001 Lockview High School Park All Weather Field for a new all-weather field. The project consists of site works/grading, servicing, paving, field and walkway lighting (RFT No. 2024-0405), a monitoring, washroom and storage building (RFT No. 2024-0440) and all-weather turf (RFP scheduled for fall 2024/winter 2025).

Request for Tender No. 2024-0405 Lockview High School Park All Weather Field – Site Works closed on September 19, 2024 and was awarded in October 2024 to the highest scoring proponent for a total tender price of \$3,503,655.03 (net HST included). Request for Tender No. 2024-0440 Construction Services – Lockview Fieldhouse closed October 8, 2024, at a total tender price of \$1,088,538 (net HST included) - this tender has not been awarded. The approved budget is \$4,900,000, and the total of the two tenders is \$4,592,193.03 which excludes the turf.

The tender prices are higher than anticipated due to work associated with servicing (sewer, water and power). In addition, the original \$4,900,000 budget estimate was not prepared by HRM staff or developed from a detailed design.

If additional funding is not approved (\$7,200,000 vs \$4,900,000), a reduced scope will be considered. The project component that could be reduced without compromising the project's core purpose would be the fieldhouse (RFT No. 2024-0440) and walking path/lighting (included with RFT No. 2024-0405).

Financial support from the Canada Infrastructure Program may be impacted but this is not anticipated as a revised fieldhouse could be secured.

FINANCIAL IMPLICATIONS

Approval of the Advanced Tenders schedule in Attachment 1 provides the authority for project managers to engage in procurement activities on \$69,324,000 of work to begin in April 2025. The schedule of 20 projects were approved in-principle in the 2024/25 capital plan by Council and the \$69M being requested

to start the early administrative procurement process is only a portion of the 2025/26 budget amounts for these projects.

The \$69M Advanced Tender Request is 20% of the total current draft 2025/26 capital budget for almost 300 projects being finalized for deliberation on February 5, 2025. Last year, the Advanced Tender schedule totalled \$107M which was 27% of the total recommended draft budget, and previous five fiscal years, the average Advanced Tender total request equated to 35% on average of the total capital budget. Therefore the 2025/26 is a reasonable level compared to past practice.

If the second recommendation of this report is approved, HRM will need to contribute an additional \$2.3M in debt funding for the Lockview High School All Weather Field project. The previously approved \$4.9M project budget is supported by a cost sharing agreement where HRM is contributing \$1.1M of the total. If the recommendation is not approved, the original project scope will be redesigned for total work activity to be accommodated in the existing budget.

RISK CONSIDERATION

The Advanced Tender process is intended to mitigate seasonal weather, supply chain and market competitiveness risk by beginning the upfront administrative tendering process of construction work ahead of the April 1st new fiscal year. The risk to Council in approving 20% of the 2025/26 capital budget to begin the administrative process early is minimal as projects on the schedule (Attachment 1) are still subject to debate during the February 5th capital budget presentation and the authority to spend for these accounts is not granted until the new fiscal year.

COMMUNITY ENGAGEMENT

No community engagement was required for this report. The 2025/26 budget consultation process seeks to solicit public comment by inviting members of the public to provide feedback following each public budget and business plan presentation. The draft 2025/26 Capital Plan is scheduled to be debated by the Committee of the Whole on Budget on February 5, 2025,

ENVIRONMENTAL IMPLICATIONS

Any environmental implications associated with a particular capital project are assessed during project planning and management.

ALTERNATIVES

Budget Committee could choose to:

1. Alter any of the projects and/or amounts contained in Attachment 1, or
2. Not approve the recommendation

LEGISLATIVE AUTHORITY

Pursuant to the Halifax Charter:

Section 35(1) The Chief Administrative Officer shall (b) ensure that the annual operating and capital budgets are prepared and submitted to the Council

Section 79A (1) Subject to subsections (2) to (4), the Municipality may only spend money for municipal purposes if

- (a) the expenditure is included in the Municipality's operating budget or capital budget or is otherwise authorized by the Municipality;
- (b) the expenditure is in respect of an emergency under the Emergency Management Act; or
- (c) the expenditure is legally required to be paid.

ATTACHMENTS

- Attachment 1 – 2025/26 Advanced Tender Requests
 - Attachment 2 – Capital Planning Process
 - Attachment 3 – 2024/25 Capital Budget Progress Report
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ATTACHMENT 1**2025/26 Capital Advanced Tender Requests**

Project Name	Project #	Asset Category	2025/26 Proposed Capital Budget	2025/26 Advanced Tender Request	% of Budget
Bridges	CR200003	Bridges	\$ 2,900,000	\$ 1,740,000	60%
HT - Wrights Cove Terminal	CR000007	Buildings/Facilities	4,600,000	4,600,000	100%
PR - Community Rec Facilities Recap	CB210019	Buildings/Facilities	750,000	250,000	33%
PR - Scotiabank Centre	CB200008	Buildings/Facilities	5,250,000	4,625,000	88%
Information Technology Infrastructure Recap	CI200003	Business Systems	564,000	564,000	100%
Park Development - New	CP210013	Parks	1,400,000	950,000	68%
Park Recapitalization	CP200001	Parks	10,025,000	8,340,000	83%
Recreational Trails	CP190002	Parks	100,000	100,000	100%
Shoreline Improvements/Water Access	CP180002	Parks	225,000	150,000	67%
Active Transportation	CR200001	Roads & Active Transportation	3,000,000	800,000	27%
Bus Stop Accessibility/Improvements	CM190002	Roads & Active Transportation	600,000	540,000	90%
Downtown Dartmouth Waterfront Revitalization Project	CR240001	Roads & Active Transportation	450,000	450,000	100%
Infrastructure Maintenance & Ops - State of Good Repair	PW Ops	Roads & Active Transportation	5,600,000	4,580,000	82%
Other Road Related Works	CR200004	Roads & Active Transportation	1,475,000	515,000	35%
Regional Centre AAA Bikeways	CR200007	Roads & Active Transportation	5,420,000	3,820,000	70%
Sidewalk Renewals	CR200002	Roads & Active Transportation	1,045,000	355,000	34%
Street Recapitalization	CR200006	Roads & Active Transportation	52,355,000	33,345,000	64%
Road Safety Improvements	CT190006	Traffic Signalization/Equipment	4,700,000	2,500,000	53%
Municipal Fleet Expansion	CV240001	Vehicles	3,202,000	500,000	16%
Police Fleet Expansion	CV240005	Vehicles	1,165,000	600,000	52%
2025/26 Total Advanced Tender Request			\$ 104,826,000	\$ 69,324,000	66%

ATTACHMENT 2

Capital Planning Process

Capital Plan Purpose

Whereas the operating budget contains the associated revenues and expenditures of delivering municipal service, including the operation, and routine repairs and maintenance of municipally-owned assets, the capital budget contains investment in the purchase, construction, or significant rehabilitation activities. Assets are defined as land, infrastructure, or equipment (not inventory or a consumable) which is used in the delivery of defined municipal services for Halifax Regional Municipality (HRM).

HRM owns assets solely for the sake of delivering services to its communities. Therefore, to determine which assets to invest in and how many of each to own, Halifax Regional Council must first define what municipal services for which it will be responsible to operate and how those services will look in its delivery to users. Aside from the practical and technical requirements of each asset it owns, Regional Council must also consider its vision for Halifax and how it may invest in certain key assets which help shape the unique city-building dynamics and landmarks which differentiate the municipality's quality of living to its residents and visitors.

Enterprise Asset Management

To create the annual Capital Plan, municipal staff first look to Council's strategic vision and then to its municipal service plans and other policy direction to understand changes to operational needs and future assumptions. Municipal asset managers then assess the current state and condition of the existing asset inventory to determine the gap for which capital investment will be required to meet service targets.

In Public Service, requests for investment will always exceed its limited available funding from the taxpayer. Therefore, the challenge for Regional Council is to make ongoing trade-off decisions for which capital investments are approved for implementation. Municipal staff, under the direction of the Chief Administrative Officer (CAO), have been implementing Enterprise Asset Management (EAM) capabilities and practices over recent years to assist with improved confidence and effectiveness in supporting these trade-off decisions. These decisions have significant financial impacts for the municipality, not just for the initial asset investment but for its annual operation and care, sometimes lasting 50 years or more per individual asset.

The endeavor to implement EAM, common among municipalities across Canada and around the world within the past decade, is a significant organizational transition. Although each municipality may undertake a slightly different approach to implementation, there is a common and agreed-upon methodology basis which is iterative and well-known to take many years for maturity to evolve in its practices. Many federal infrastructure programs have begun to require asset management practices from municipalities. For HRM, asset management is defined as "*The practice of managing assets to minimize the total cost of owning and operating assets while delivering the desired service levels*".

Staff Assessment & Readiness

Once staff have assessed the capital asset investment gap against municipal service targets, a multi-year capital plan begins to take shape. Industry trends, standards, and skillsets are referenced as well as local experience, history and engagement. The far-term portion of the HRM Capital Plan, presently at a ten-year outlook horizon, contains broader capital investment outcomes based on variable and higher-level assumptions. The near-term portion of the

HRM Capital Plan benefits from multiple years of discussion, planning and coordination so that the initial broad outcomes begin to take shape into a defined scope of activities and finite deliverables. It is at this stage that staff will bring forward a recommendation to Halifax Regional Council that a project should be approved in the capital budget. Partnership and cost-sharing agreements are expected to be secured at this stage, as are the required resources and land acquisitions, identified funding sources, and any scheduling saturation or conflict issues with service providers have been resolved to best of staff's abilities. Depending on the size and nature of the project, public consultation may be scheduled within the capital budget request or may have been included in a previous operational or service activity.

It is a critical step in sustainable asset management planning to understand that a prioritized project does not mean the same as urgency for its implementation schedule. A key element of project planning for optimal value, is to schedule the project implementation when several major elements can be aligned: partnerships, minimized service disruption, external funding contributions, sequencing with other inter-dependent projects, risk mitigation, cost avoidance, to name a few most frequent reasons. A key initiative for Halifax Regional Council may be directed for staff to implement, however, the associated budget should not be approved until the project work activity can be scoped, planned and coordinated for the optimal timing.

There are two major steps in creating the annual capital plan and budget:

1. Determine project prioritization and optimal timing; and
2. Determine project funding source eligibility and opportunities.

The first step focuses on the project cost, vetting the project's defined outcome, deliverables, purpose or need for investment, and elements such as design and resources. The second step focuses on the sources available to fund the project.

To help digest the large volume of proposed project activities for assets, staff assign a few standard classification categories to summarize, analyze and compare project costs year over year. The classifications commonly presented in reports to Council are:

1. Budget Category;
 - a. Buildings/Facilities
 - b. Business Systems
 - c. Outdoor Recreation
 - d. Roads, Active Transportation & Bridges
 - e. Traffic & Streetlights
 - f. Vehicles, Vessels & Equipment
 - g. Other Assets (including District Capital Funds)
2. Project Type; and
 - a. Asset Renewal
 - b. Service Growth
3. Discrete versus bundled Ongoing Program.
 - a. A Discrete project has specific asset(s) with a scheduled project start and completion date
 - b. An Ongoing Program project has established annual budgets for smaller routine rehabilitation and replacement activities for the full inventory within a defined asset category

Asset Renewal vs. Growth

By implementing the [Strategic Initiatives Funding Plan](#) (January 20, 2021), a new classification category was added:

1. Funding Program
 - a. Base Capital Program;
 - b. Strategic Initiatives Program.

The Base Capital Program reflects the capital investment required to maintain asset inventories required to deliver defined existing and incremental municipal service levels.

The Strategic Initiatives (SI) Program reflect Council-approved Strategic Plans which include significant capital investment for transformative city-building initiatives. These include remaining projects from the 2014 Planned and Potential Significant Capital Projects Council direction, the Integrated Mobility Plan, and HalifACT Climate Action Plan. SI projects are more complex in nature and funding must be sourced with both external cost sharing opportunities and in excess of previous municipal tax level trends. The increased tax levels protect existing municipal infrastructure investment required for adequate rehabilitation and replacement. Due to the large and long-term lifespan related to SI infrastructure, municipal debt is often the main funding source so that taxes required to repay the debt better align with taxpayers receiving benefits from the new infrastructure use.

Directed by Halifax Regional Council in 2019, staff has since prepared the capital plan annually within the parameters of the Asset Investment Framework. From 2019/20 to 2024/25 base capital program, 75% of the total costs were attributed to investment in Asset Renewal activities and 25% were attributed to investment in Service Growth activities. This continued commitment to prioritize safety and trying to maintain an appropriate level of asset condition provides confidence in service delivery excellence, reassuring both staff and municipal service users.

There remains an investment gap for HRM's asset renewal requirements, which will continue to take multiple years to catch up on. The road network infrastructure is Halifax's most advanced asset category in asset management maturity, which is common in most Canadian municipalities due to its critical service requirement and being the most expensive asset category owned. \$2.4B of the \$4.3B total investment book value of HRM-owned assets at March 31, 2024, or 56%, is attributed to the roads' infrastructure.

Capital Prioritization Framework

Municipal staff also prepare the annual Capital Plan since 2019 on Regional Council's direction by applying the different lenses identified in the Capital Project Evaluation Framework. The project ratings resulting from the standardized evaluations are not calculations or finite results. They merely translate project value and impacts into common and relatable perspectives for discussion. The lenses which projects are evaluated under the Framework are:

- Capacity to Deliver (or, Project Readiness);
- Risk;
- Impact to Service Delivery;
- Strategic Alignment with Council's Priorities
- Social Equity (being piloted in 2025/26).

Due to the beginning of a new Council term and the creation of an updated Strategic Plan, staff will request updated direction in 2025 on the priority weightings for incorporation into the 2026/73 capital planning process.

Fiscal Strategy

Specific to the capital planning process, a review of reserves and debt policies is currently underway to increase the confidence in project recommendation to Halifax Regional Council and further evolve HRM's ability to provide a more stable, sustainable and resilient investment in its infrastructure. The significant demand to quickly close the infrastructure gap due to the recent rapid population growth has placed pressure on tax levels that exceed the current economic climate.

Since implementing EAM practices into the capital process in 2019/20, municipal staff have brought forward learnings realized and recommendations to transition the annual one-year HRM capital budget view into a 10-year capital planning process. Presentations describing this change to Budget Committee include:

- [Multi-Year Capital Plan and Asset Investment Framework – July 16, 2019](#)
- [Prioritizing Capital Outcomes \(Capital Project Evaluation Framework\) – July 19, 2019](#)
- [Long-Term Capital Strategy – September 20, 2019](#)
- [Capital Funding Framework – September 24, 2019](#)

In the planning cycles since Regional Council provided direction from these sessions, municipal staff have extended its fully funded capital budget to also include an additional three year fully funded capital outlook in its ten-year capital plan. In total, projects included in this four-year range:

- are more coordinated and collaborative in their planning and scheduling process,
- have a higher profile of risk exposure and mitigation requirements,
- have a greater state of readiness to implement when budgeted and capacity to deliver on time,
- are better scoped to increase the impact to service delivery, and
- are better aligned to Council's key priorities.

These improvements collectively are providing more value for each capital tax dollar invested than in years past. Recognizing recent progress, there is still a great deal of effort and improvement required in the next few years to position Halifax for being optimally proactive, flexible, cost-effective, stable and resilient with its infrastructure management in today's economic landscape.

Implementing the Capital Plan

Once Regional Council provides the capital budget approval, municipal staff can begin work on the directed projects' deliverables. Halifax Regional Council and the public are provided with projects' progress status and changes to anticipated completion dates as part of the HRM Quarterly Financial Package presented at the Audit and Finance Standing Committee.

ATTACHMENT 3

2024/25 Capital Budget Progress Report

Project Name	Project #	Budget Available September 30, 2024	Outstanding Commitments at September 30, 2024	Projected Spending to March 31, 2025	Project Status at September 30, 2024	Estimated Project Completion Date
PFE - Halifax City Hall/Grand Parade	CB180003	\$ 89,749	\$ 4,394	\$ -	Deferred	Ongoing Program
Industrial Land Acquisition and Lot Repurchase	CQ240001	2,500,000	-	-	On Hold	Ongoing Program
Park Land Acquisition	CP200004	2,233,927	5,788	-	Land Aquisition	Ongoing Program
Aerotech Business Park	CQ220001	10,558,804	-	-	Design Planning	Ongoing Program
Environmental Monitoring Site Work 101 Landfill	CW190004	4,086,780	62,545	469,000	Design Planning	Ongoing Program
HalifACT - Critical Infrastructure Projects	CZ230600	5,264,440	1,005,660	675,140	Design Planning	Ongoing Program
HalifACT - Fleet Electrification	CZ230300	10,514,220	3,870,236	302,000	Design Planning	Ongoing Program
Halifax Common Upgrades	CP200002	244,703	222,115	100,000	Design Planning	Ongoing Program
ISO 50001 # Energy Management System	CZ230101	532,854	51,504	52,000	Design Planning	Ongoing Program
Organic Facilities Decommissioning	CB230029	862,007	272,547	457,435	Design Planning	Ongoing Program
PFE - Alderney Gate Recapitalization	CB190007	1,698,436	304,469	380,000	Design Planning	Ongoing Program
PFE - Environmental Remed./Bldg. Demo	CB190009	378,087	71,037	95,000	Design Planning	Ongoing Program
PR - Sackville Sports Stadium	CB000060	2,384,149	212,399	45,000	Design Planning	Ongoing Program
Railway Crossing Improvements	CT000015	211,153	-	-	Design Planning	Ongoing Program
Regional /Wilderness Park Development	CP000014	964,424	355,617	281,356	Design Planning	Ongoing Program
Shoreline Improvements/Water Access	CP180002	955,708	900,142	220,897	Design Planning	Ongoing Program
Strategic Mobility Corridors: Planning & Functional Design	CT220001	2,733,498	782,331	1,150,000	Design Planning	Ongoing Program
Tactical Urbanism	CT200008	427,000	48,189	25,000	Design Planning	Ongoing Program
Transit Priority Measures	CM000009	369,087	266,775	119,087	Design Planning	Ongoing Program
Burnside & City of Lakes Industrial Park	CQ220002	18,834,499	11,705,688	-	Construction	Ongoing Program
Bus Stop Accessibility/Improvements	CM190002	1,301,100	1,252,354	1,169,172	Construction	Ongoing Program
Cemetery Upgrades	CP000020	1,199,860	957,691	335,200	Construction	Ongoing Program
HalifACT - Public Charging Infrastructure	CZ230200	5,431,401	5,710,313	2,448,600	Construction	Ongoing Program
HT - Transit Facility Investment Strategy	CB000016	1,507,813	204,060	947,813	Construction	Ongoing Program
Streetscaping	CT190001	1,074,879	616,464	676,001	Construction	Ongoing Program
Access-A-Bus Replacement	CM200001	5,181,769	3,610,054	3,610,769	Work-In-Progress 25%	Ongoing Program
Bus Maintenance Equipment Replacement	CM200005	830,509	340,150	445,509	Work-In-Progress 25%	Ongoing Program
Corporate Accommodations	CB190011	3,490,067	6,169,491	1,595,000	Work-In-Progress 25%	Ongoing Program
CS - Operational & EMO Infra Resiliency	CB240001	2,745,656	64,567	275,000	Work-In-Progress 25%	Ongoing Program
Ferry Terminal Pontoon Rehab	CM200002	956,689	55,632	155,632	Work-In-Progress 25%	Ongoing Program
HalifACT - Municipal Building Retrofits	CZ230100	12,761,945	8,042,618	6,400,000	Work-In-Progress 25%	Ongoing Program
HalifACT - Small Projects Bundle	CZ230700	2,941,987	1,080,708	592,210	Work-In-Progress 25%	Ongoing Program
Heavy Urban Search & Rescue Equipment	CE200005	1,054,470	31,099	40,000	Work-In-Progress 25%	Ongoing Program
HPL - Regional Library Facility Upgrades	CB200009	1,565,201	300,415	575,000	Work-In-Progress 25%	Ongoing Program
HRFE - Facility Recap	CB000088	3,781,364	1,453,171	1,750,000	Work-In-Progress 25%	Ongoing Program
IT Business Tools	CI200004	981,105	220,870	476,531	Work-In-Progress 25%	Ongoing Program
Municipal Fleet Replacement	CV240002	6,852,260	5,015,038	2,200,000	Work-In-Progress 25%	Ongoing Program
New Organics Facility	CB230027	6,654,084	-	5,730,000	Work-In-Progress 25%	Ongoing Program
New Paving Subdivisions - Provincial Roads	CR210007	2,203,076	106,087	364,250	Work-In-Progress 25%	Ongoing Program
Opticom Signalization	CT190004	203,551	-	80,001	Work-In-Progress 25%	Ongoing Program
PFE - Accessibility - HRM Facilities	CB190006	858,116	388,278	600,000	Work-In-Progress 25%	Ongoing Program
PFE - General Building Recapitalization	CB200006	2,446,888	857,144	1,575,000	Work-In-Progress 25%	Ongoing Program
PFE - Heritage Facilities Recap	CB220002	1,117,205	278,776	125,000	Work-In-Progress 25%	Ongoing Program
PFE - HRM Depot Upgrades	CB200015	807,263	651,222	550,000	Work-In-Progress 25%	Ongoing Program
PFE - Metropark Upgrades	CB000073	211,585	-	125,000	Work-In-Progress 25%	Ongoing Program
PFE - Roof Recapitalization	CB200005	1,331,483	1,311,294	675,000	Work-In-Progress 25%	Ongoing Program
PR - Cole Harbour Place	CB000045	830,953	124,536	110,000	Work-In-Progress 25%	Ongoing Program
PR - Community Rec Facilities Recap	CB210019	1,041,254	613,801	850,000	Work-In-Progress 25%	Ongoing Program
PR - Greenfoot Energy Centre	CB200013	521,940	57,043	60,001	Work-In-Progress 25%	Ongoing Program
PR - Multi-District Facilities-Upgrades	CB200001	2,404,624	2,358,723	945,000	Work-In-Progress 25%	Ongoing Program
PR - RBC Centre	CB200007	544,250	43,304	75,000	Work-In-Progress 25%	Ongoing Program
PR - Regional Park Washrooms	CB200010	215,397	52,201	65,000	Work-In-Progress 25%	Ongoing Program
Recreational Trails	CP190002	582,166	254,395	41,981	Work-In-Progress 25%	Ongoing Program
Traffic Signal Re-lamping	CT180003	523,157	-	500,000	Work-In-Progress 25%	Ongoing Program
Transit Radio Communications Refresh	CE240007	500,000	-	50,000	Work-In-Progress 25%	Ongoing Program
Transit Support Vehicle Replacement	CM200003	429,989	251,610	429,989	Work-In-Progress 25%	Ongoing Program
Active Transportation	CR200001	13,381,916	8,742,919	4,645,487	Work-In-Progress 50%	Ongoing Program
Application Recapitalization	CI190009	549,641	54,527	200,000	Work-In-Progress 50%	Ongoing Program
Bridges	CR200003	7,013,277	4,536,486	3,368,036	Work-In-Progress 50%	Ongoing Program
Business Intelligence Program	CI190010	449,944	28,517	300,000	Work-In-Progress 50%	Ongoing Program
Controller Cabinet & Detection	CT200004	531,326	242,308	448,000	Work-In-Progress 50%	Ongoing Program
Cyber Security	CI200005	506,915	-	-	Work-In-Progress 50%	Ongoing Program
Digital Services	CI000001	772,011	104,969	283,332	Work-In-Progress 50%	Ongoing Program
District 1 Project Funds	CCV02701	463	463	463	Work-In-Progress 50%	Ongoing Program
District 1 Project Funds	CCV02801	44,726	40,100	40,000	Work-In-Progress 50%	Ongoing Program
District 10 Project Funds	CCV02710	84,505	66,544	60,000	Work-In-Progress 50%	Ongoing Program
District 10 Project Funds	CCV02810	91,780	37,600	40,000	Work-In-Progress 50%	Ongoing Program
District 11 Project Funds	CCV02711	52,021	52,022	52,021	Work-In-Progress 50%	Ongoing Program
District 11 Project Funds	CCV02811	53,931	37,600	40,000	Work-In-Progress 50%	Ongoing Program
District 12 Project Funds	CCV02712	205,157	70,727	60,000	Work-In-Progress 50%	Ongoing Program
District 12 Project Funds	CCV02812	71,780	37,600	40,000	Work-In-Progress 50%	Ongoing Program
District 13 Project Funds	CCV02713	289	289	289	Work-In-Progress 50%	Ongoing Program
District 13 Project Funds	CCV02813	62,619	62,600	40,000	Work-In-Progress 50%	Ongoing Program
District 14 Project Funds	CCV02714	2,748	2,748	2,748	Work-In-Progress 50%	Ongoing Program
District 14 Project Funds	CCV02814	45,254	44,600	40,000	Work-In-Progress 50%	Ongoing Program
District 15 Project Funds	CCV02715	32,000	32,000	32,000	Work-In-Progress 50%	Ongoing Program
District 15 Project Funds	CCV02815	41,042	37,600	41,042	Work-In-Progress 50%	Ongoing Program
District 16 Project Funds	CCV02716	23,910	23,910	23,910	Work-In-Progress 50%	Ongoing Program
District 16 Project Funds	CCV02816	75,283	46,859	40,000	Work-In-Progress 50%	Ongoing Program
District 2 Project Funds	CCV02702	1,777	1,777	1,777	Work-In-Progress 50%	Ongoing Program
District 2 Project Funds	CCV02802	38,101	38,100	38,101	Work-In-Progress 50%	Ongoing Program
District 3 Project Funds	CCV02703	23,599	23,599	23,599	Work-In-Progress 50%	Ongoing Program
District 3 Project Funds	CCV02803	69,091	52,600	40,000	Work-In-Progress 50%	Ongoing Program
District 4 Project Funds	CCV02704	18,694	8,475	18,694	Work-In-Progress 50%	Ongoing Program
District 4 Project Funds	CCV02804	70,992	37,600	40,000	Work-In-Progress 50%	Ongoing Program

Project Name	Project #	Budget Available September 30, 2024	Outstanding Commitments at September 30, 2024	Projected Spending to March 31, 2025	Project Status at September 30, 2024	Estimated Project Completion Date
District 5 Project Funds	CCV02705	11,560	11,560	11,560	Work-In-Progress 50%	Ongoing Program
District 5 Project Funds	CCV02805	51,001	37,600	40,000	Work-In-Progress 50%	Ongoing Program
District 6 Project Funds	CCV02706	128,690	80,267	50,000	Work-In-Progress 50%	Ongoing Program
District 6 Project Funds	CCV02806	90,780	37,600	40,000	Work-In-Progress 50%	Ongoing Program
District 7 Project Funds	CCV02707	1	-	1	Work-In-Progress 50%	Ongoing Program
District 7 Project Funds	CCV02807	37,600	37,600	37,600	Work-In-Progress 50%	Ongoing Program
District 8 Project Funds	CCV02708	217,862	178,278	50,000	Work-In-Progress 50%	Ongoing Program
District 8 Project Funds	CCV02808	92,280	37,600	40,000	Work-In-Progress 50%	Ongoing Program
District 9 Project Funds	CCV02709	64,406	44,841	50,000	Work-In-Progress 50%	Ongoing Program
District 9 Project Funds	CCV02809	88,152	37,600	40,000	Work-In-Progress 50%	Ongoing Program
Ferry and Terminal Security Capital Upgrades	CV210007	518,317	-	35,000	Work-In-Progress 50%	Ongoing Program
Ferry Overhaul and Capital Upgrades	CM200007	280,559	90,665	190,665	Work-In-Progress 50%	Ongoing Program
IT Service Management	CI200001	434,963	45,300	84,963	Work-In-Progress 50%	Ongoing Program
Mid Life Ferry Rebuild	CV240007	330,000	290,667	330,000	Work-In-Progress 50%	Ongoing Program
Mid-Life Bus Rebuild	CM200004	1,643,254	-	1,643,254	Work-In-Progress 50%	Ongoing Program
New/Expanded Transit Centre	CB000017	734,510	109,078	109,510	Work-In-Progress 50%	Ongoing Program
New/Replacement Green Carts	CW190001	826,263	210,072	510,072	Work-In-Progress 50%	Ongoing Program
Non-Accepted Streets Land Title Search	CR210012	-	-	389,190	Work-In-Progress 50%	Ongoing Program
Other Road Related Works	CR200004	3,995,312	746,253	1,702,500	Work-In-Progress 50%	Ongoing Program
Park Recapitalization	CP200001	7,945,359	7,893,756	6,375,827	Work-In-Progress 50%	Ongoing Program
PR - Scotiabank Centre	CB200008	6,490,892	5,818,904	5,800,000	Work-In-Progress 50%	Ongoing Program
Ragged Lake Business Park	CQ220003	1,471,471	48,948	-	Work-In-Progress 50%	Ongoing Program
Regional Centre AAA Bikeways	CR200007	8,729,678	4,150,147	4,140,000	Work-In-Progress 50%	Ongoing Program
Road Safety Improvement	CT190006	4,140,992	3,247,272	2,930,992	Work-In-Progress 50%	Ongoing Program
Security Equipment Replacements	CE240006	278,260	18,826	278,000	Work-In-Progress 50%	Ongoing Program
Sidewalk Renewals	CR200002	3,644,348	2,234,441	1,486,757	Work-In-Progress 50%	Ongoing Program
Street Lighting	CT200001	270,576	51,909	220,576	Work-In-Progress 50%	Ongoing Program
Transit Support Vehicle Expansion	CV220016	138,030	-	90,030	Work-In-Progress 50%	Ongoing Program
Destination Signage Program	CTR00904	141,368	2,490	7,201	Work-In-Progress 75%	Ongoing Program
Electric Bus Procurement	CV210011	71,864,594	53,900,117	61,364,594	Work-In-Progress 75%	Ongoing Program
Fire Fleet Replacement	CE200002	7,111,461	103,564	-	Work-In-Progress 75%	Ongoing Program
Fire Services Equipment Replacement	CE200004	986,196	291,249	800,000	Work-In-Progress 75%	Ongoing Program
GIS Service Management	CI230002	134,303	-	66,000	Work-In-Progress 75%	Ongoing Program
Ice Resurfer Replacement	CE190005	189,722	154,343	155,000	Work-In-Progress 75%	Ongoing Program
IT Infrastructure Recap	CI200003	98,688	71,744	98,688	Work-In-Progress 75%	Ongoing Program
Materials Recovery Facility Repairs	CW200002	491,343	121,587	478,168	Work-In-Progress 75%	Ongoing Program
Municipal Fleet Expansion	CV240001	2,032,088	1,995,851	1,425,000	Work-In-Progress 75%	Ongoing Program
Municipal Fleet Replacement	CE200001	1,055,142	814,971	715,000	Work-In-Progress 75%	Ongoing Program
Police Fleet Replacement	CE200003	126,977	78,843	80,000	Work-In-Progress 75%	Ongoing Program
Police Fleet Replacement	CV240006	2,634,476	1,366,508	1,100,000	Work-In-Progress 75%	Ongoing Program
Police Services Equipment Replacement	CE190002	1,106,852	432,872	-	Work-In-Progress 75%	Ongoing Program
Rural Depots	CV200003	548,970	51,289	188,843	Work-In-Progress 75%	Ongoing Program
Street Recapitalization	CR200006	62,743,131	46,254,498	52,256,502	Work-In-Progress 75%	Ongoing Program
Wharf Recapitalization	CB000087	948,681	318,562	150,000	Work-In-Progress 75%	Ongoing Program
Municipal Fleet Expansion	CV210001	492,705	-	-	Work Complete	Ongoing Program
New Paving Streets - HRM Roads	CR180006	359,314	-	-	Closing Project Account	Ongoing Program
Transit Security	CM180006	618	-	-	Closing Project Account	Ongoing Program
Transit Strategies/Studies	CV210014	106,657	24,281	64,281	Closing Project Account	Ongoing Program
Urban Forestry Plan Implementation	CR210011	11,339	3,435	-	Closing Project Account	Ongoing Program
Aerotech Development	CQ000007	-	-	-	Status Not Reported	Ongoing Program
Bedford West Road Oversizing	CTU01006	290,865	70,542	90,001	Status Not Reported	Ongoing Program
Burnside and City of Lakes Development	CQ000008	-	-	-	Status Not Reported	Ongoing Program
Burnside Phase 1-2-3-4-5 Development	CQ300741	-	-	-	Status Not Reported	Ongoing Program
Business Parks Sign Renewal & Maint.	CQ000009	-	-	-	Status Not Reported	Ongoing Program
Computer Table Replacement in Police Vehicles	CE240004	13,013	-	-	Status Not Reported	Ongoing Program
Cultural Assets	CP190001	682,506	129,737	22,000	Status Not Reported	Ongoing Program
Development Consulting	CQ000010	-	-	-	Status Not Reported	Ongoing Program
Fire Fleet Expansion	CV220015	1,313,754	25,000	-	Status Not Reported	Ongoing Program
Fire Fleet Expansion	CV240003	3,351,091	5,631,929	2,040,000	Status Not Reported	Ongoing Program
Fire Fleet Replacement	CV240004	10,464,326	16,880,499	3,000,000	Status Not Reported	Ongoing Program
Fire Services Water Supply	CE190001	253,925	-	90,000	Status Not Reported	Ongoing Program
HRFE Breathing Apparatus	CE230001	210,775	60,549	-	Status Not Reported	Ongoing Program
HRP Cybersecurity Program	CI200006	52,359	-	-	Status Not Reported	Ongoing Program
Industrial Land Acquisition	CQ000012	-	-	-	Status Not Reported	Ongoing Program
Lot Grading:Burnside & Bayers Lake	CQ200409	-	-	-	Status Not Reported	Ongoing Program
Lot Inventory Repurchase	CQ000011	-	-	-	Status Not Reported	Ongoing Program
Park Development-New	CP210013	3,154,736	2,030,474	1,463,863	Status Not Reported	Ongoing Program
Park Sign Renewal & Maintenance	CQ300745	-	-	-	Status Not Reported	Ongoing Program
Police Fleet Expansion	CV240005	597,196	517,347	520,000	Status Not Reported	Ongoing Program
PR - Building Recap Future	CB000048	-	-	-	Status Not Reported	Ongoing Program
Printer Replacement in Police Vehicles	CE240003	200,000	-	-	Status Not Reported	Ongoing Program
Scotiabank Centre	CB000028	-	-	-	Status Not Reported	Ongoing Program
Strategic Mobility Corridors: Land Acquisition	CT190009	15,876,493	259,947	12,000,000	Status Not Reported	Ongoing Program
Streetscape Renewal	CT200007	125,109	41,234	113,734	Status Not Reported	Ongoing Program
Wastewater Oversizing	CT200009	1,449,797	-	-	Status Not Reported	Ongoing Program
Wildland Urban Interface Initiatives	CE240002	1,422,808	440,536	30,000	Status Not Reported	Ongoing Program
Total On-Going Programs		\$ 402,931,057	\$ 234,612,866	\$ 215,970,445		
South Peninsula School Gym Enhancements	CB000084	\$ 460,000	\$ 460,000	\$ -	On Hold	
Strategic Mobility Corridor: Bayers Road	CT200002	583,360	120,279	155,000	Land Aquisition	31-Mar-26
Halifax Organics Mgmt Facility (Goodwood) - Community Integration Fund	CW200001	25,000	-	-	Public Consultation	
Corporate Cashiering	CI240007	450,000	-	175,000	Design Planning	
Downtown Dartmouth Waterfront Revitalization	CR240001	350,000	-	200,000	Design Planning	31-Aug-26
HPL - Bedford/Mill Cove Library	CB190002	500,000	-	-	Design Planning	
HPL - Halifax North Memorial Library Reno	CB190003	5,159,587	3,368,310	250,001	Design Planning	
HRFE - New Fire Training Facility	CB230028	250,000	-	100,001	Design Planning	
HRFE - Sheet Harbour Fire Station	CB210018	585,999	25,471	292,000	Design Planning	
HRP - Police Headquarters	CB000022	443,686	12,514	95,000	Design Planning	
HT - Burnside Transit Centre Eco-Rebuild	CB230025	20,840,000	-	400,000	Design Planning	
HT - Wrights Cove Terminal	CR000007	338,557	-	317,186	Design Planning	
Mill Cove Ferry Service	CV210013	15,828,591	260,721,679	4,000,000	Design Planning	31-Oct-28

Project Name	Project #	Budget Available September 30, 2024	Outstanding Commitments at September 30, 2024	Projected Spending to March 31, 2025	Project Status at September 30, 2024	Estimated Project Completion Date
Mumford Transit Terminal Replacement	CB220004	134,825	3,218	134,825	Design Planning	
PR - Captain William Spry Renovations	CB000023	1,264,835	-	250,001	Design Planning	
PR - Cole Harbour Recreation Renovations	CB240002	1,050,000	59,287	570,000	Design Planning	
PR - Halifax Forum Redevelopment	CB190013	2,347,747	15,016,162	1,000,000	Design Planning	
PR - Prospect Rd Community Centre Upgrades	CB230030	325,000	-	-	Design Planning	
PR - Sheet Harbour Rec Centre (ESLC)	CB000080	1,218,406	38,848	220,000	Design Planning	
PR - St. Mary's Boat Club	CB240003	500,000	-	100,000	Design Planning	
PR - WG Bengal Lancers Arena	CB230031	400,000	-	20,001	Design Planning	
PW - Mackintosh Campus – Phase 2	CB220023	4,500,000	-	100,000	Design Planning	
PW - Mackintosh Depot Replacement	CB000089	1,258,992	225,773	60,000	Design Planning	
Rapid Transit Strategy Project Planning	CM000018	510,214	-	50,000	Design Planning	
Shearwater Connector	CT000016	50,910	154	-	Design Planning	
Strategic Mobility Corridor: Robie Street / Young Street	CT200006	259,451	259,451	-	Design Planning	
Windsor Street Exchange	CT190010	5,531,568	7,209,079	3,050,000	Design Planning	
Dartmouth Infra Renewal Sullivan Daylighting	CT190003	1,665,553	436,194	-	Construction	30-Jun-25
Strategic Mobility Corridor: Dutch Village Rd	CT200003	9,637,949	-	50,001	Construction	31-Dec-25
Bedford Outdoor Pool	CB210017	157,791	-	-	Work-In-Progress 25%	
HalifACT - Shore Rd Resilience Improvements	CZ230400	769,496	-	320,000	Work-In-Progress 25%	31-Mar-26
HPL - Alderney Gate Library Renos	CB210004	173,409	37	45,000	Work-In-Progress 25%	
HRFE - Fire Station 2 University Ave Recap	CB000052	2,686,636	2,412,790	2,400,000	Work-In-Progress 25%	
HRFE - Headquarters and Station 1	CB200014	27,404,915	84,497	12,000,000	Work-In-Progress 25%	
HRFE Mobile Data Terminal (MDT) Refresh	CI240005	452,385	367,844	452,385	Work-In-Progress 25%	31-Mar-25
HRM Enterprise Service Management	CI240003	300,000	-	60,000	Work-In-Progress 25%	31-Mar-26
Municipal Archives	CI210015	375,000	100,000	100,000	Work-In-Progress 25%	31-Jul-25
Peace and Friendship Park Improvements	CP000011	337,428	250,548	130,861	Work-In-Progress 25%	
PR - BLT Recreation Centre Recap	CB210021	9,726,718	426,139	9,000,000	Work-In-Progress 25%	
PR - East Dartmouth CC Renovation	CB220001	1,542,522	922,656	1,000,000	Work-In-Progress 25%	
Salt Scale Solution	CI230003	562,273	479,477	350,000	Work-In-Progress 25%	
Structural Fire Training Prop	CE240005	1,000,000	-	1,000,000	Work-In-Progress 25%	30-Sep-26
TMR Radio Replacement	CE240001	7,324,000	5,187,871	3,000,000	Work-In-Progress 25%	
Cogswell Interchange Redevelopment	CT000007	28,349,995	9,176,011	30,465,188	Work-In-Progress 50%	31-Dec-25
Corporate Scheduling	CI210019	3,838,886	1,712,591	2,048,000	Work-In-Progress 50%	30-Jan-26
Cyber Security Program (AG Recommendations)	CI240004	2,133,866	568,326	1,200,000	Work-In-Progress 50%	
E-Agenda Software	CI220001	200,000	15,356	200,000	Work-In-Progress 50%	31-Mar-25
Enterprise Content & Records Mgmt.	CI990018	722,333	494,432	223,375	Work-In-Progress 50%	31-Jan-25
HRP Records Mgmt. Optimization	CI990023	721,029	11,263	100,263	Work-In-Progress 50%	31-Mar-26
Recreation Software Transition Project	CI230001	1,815,707	294,893	774,319	Work-In-Progress 50%	30-Jun-25
Road Disruption Management Solution	CI190008	436,937	135,469	100,000	Work-In-Progress 50%	31-Mar-25
Transit Fare Management	CM210011	1,015,289	22,859	440,000	Work-In-Progress 50%	30-Sep-25
Access & Privacy Project	CI210011	44,900	34,386	44,900	Work-In-Progress 75%	31-Mar-25
Composting/Anaerobic Digestion (AD) Plant	CW190003	173,486	115,861	173,486	Work-In-Progress 75%	
Council Chamber Technology Refresh	CI240006	1,105,562	262,420	388,476	Work-In-Progress 75%	31-Dec-24
Fixed Route Planning, Scheduling, & Operations	CM210013	1,035,140	676,518	665,000	Work-In-Progress 75%	01-Feb-25
HRFE AVL Devices	CI190004	104,060	-	-	Work-In-Progress 75%	31-Jul-25
Moving Forward Together Plan Implementation	CM180008	974,054	827,560	225,000	Work-In-Progress 75%	
Operator Safety Barriers	CV230001	731,655	590,434	731,655	Work-In-Progress 75%	
Paratransit Technology	CM210012	379,219	-	200,000	Work-In-Progress 75%	01-Sep-25
Permitting Licensing & Compliance-Ph 2.	CI230005	146,623	146,620	146,623	Work-In-Progress 75%	31-Mar-25
PR - George Dixon Community Ctr Recap	CB200004	19,165	-	19,165	Work-In-Progress 75%	
PR - Halifax Common Pool Reconstruction	CB210020	1,882,833	854,679	670,000	Work-In-Progress 75%	
Ragged Lake Composting Recapitalization	CW000009	670,420	-	-	Work-In-Progress 75%	
Ragged Lake Transit Centre Expansion	CB000125	67,275	53,313	67,275	Work-In-Progress 75%	31-May-25
Telus Elements Transition Project	CI240002	675,000	-	-	Work-In-Progress 75%	29-Nov-24
Barrington Street & Active Transportation	CT190007	661,048	-	-	Work Complete	
Contact Center Telephony Solution	CI990017	83,383	25,737	-	Work Complete	18-Oct-24
Council Chamber's Technology Upgrade	CI990019	8,554	3,518	-	Work Complete	
Dartmouth North Community Centre	CB000075	10,034	9,933	10,034	Work Complete	
Findlay Community Centre Recap	CB200003	2,245	2,097	2,201	Work Complete	
Horizon Recreation Centre	CB220003	3,872	3,872	3,872	Work Complete	
Keshen Goodman Library Renovations	CB190010	185,309	184,966	185,309	Work Complete	
LeBrun Centre	CB190001	63,099	32,735	32,736	Work Complete	
Parking Technology	CI990031	398,261	70,354	55,000	Work Complete	30-Jun-24
Recreation Services Software	CI000005	124,540	20,226	5,000	Work Complete	31-Oct-24
Source Management	CI000016	11,147	10,220	-	Work Complete	
Streetscapes - Argyle/Grafton	CD000002	36,550	29,195	36,550	Work Complete	15-Nov-24
Streetscapes - Spring Garden Rd	CD000001	201,756	138,148	139,713	Work Complete	
Transit Recording Solution Upgrade	CM210014	74,359	317	-	Work Complete	
Transit Technology Program	CM210010	6,566	-	-	Work Complete	30-Nov-23
West Bedford Park & Ride	CM200009	565,936	32,310	18,945	Work Complete	
Woodside Ferry Terminal Upgrades	CB000042	53,094	39,314	39,315	Work Complete	
Burnside Transit Centre Roof Repairs	CB000082	733,294	8,494	-	Closing Project Account	
Fire/Rescue Boat Replacement	CE190006	3,314	-	-	Closing Project Account	
Fleet SAP Interface Upgrades	CI190003	1,005,000	-	-	Closing Project Account	
Fort Needham Washrooms	CB210016	78,744	-	-	Closing Project Account	
Halifax Ferry Terminal	CB000039	248	-	-	Closing Project Account	
HRFE FDM Review/Enhance	CI210012	200,000	-	-	Closing Project Account	11-Oct-24
HRFE Fire Department Management Review	CI990028	32,841	-	-	Closing Project Account	
HRFE Power & Backhaul Upgrades	CI210020	7,226	-	-	Closing Project Account	02-Oct-24
PFE - Demolition of 1940 Gottingen Street	CB230026	1,344,323	-	-	Closing Project Account	
Sambro/Harrietsfield Fire Station	CB000079	30,242	-	-	Closing Project Account	
Shubenacadie Canal Greenway Trail	CDG00493	30,571	-	-	Closing Project Account	
St. Andrews Community Ctr. Renovation	CB000011	12,220	-	-	Closing Project Account	
Transit Strategy	CMU01095	57,367	-	40,000	Closing Project Account	
Youth Live Cart Storage Upgrades	CB220024	2,692	-	-	Closing Project Account	
Zatzman Sportsplex Revitalization	CB000006	115,892	-	-	Closing Project Account	
Beazley Field Complex	CP000018	-	-	-	Status Not Reported	
Burnside Composting Facility Repairs	CW190005	399,710	42,140	42,140	Status Not Reported	
Burnside Connection to Hwy 107	CT000013	6,608,560	-	-	Status Not Reported	01-Apr-25
CRM Software Replacement	CI990020	650,092	-	-	Status Not Reported	31-Dec-25
Dart. Infra Renewal-Patuo'qn St	CT240001	4,000,000	8,030	-	Status Not Reported	

Project Name	Project #	Budget Available September 30, 2024	Outstanding Commitments at September 30, 2024	Projected Spending to March 31, 2025	Project Status at September 30, 2024	Estimated Project Completion Date
Emera Oval	CB180008	-	-	-	Status Not Reported	
Expansion Buses	CV240008	-	-	-	Status Not Reported	
Finance & HR Business Foundations	CI200002	8,860,961	5,386,859	2,908,000	Status Not Reported	31-Dec-26
Fleet Management Solution	CI240001	1,270,000	-	-	Status Not Reported	
Flood 2023 # Vehicles/Equipment	CN230001	1,159,071	32,275	-	Status Not Reported	
HPL - Captain William Spry Library Renos	CB190005	-	-	-	Status Not Reported	
HRFE Dispatch Systems	CI990027	274,426	-	-	Status Not Reported	31-Mar-25
HRFE Intelligent Dispatching	CI190005	125,000	-	-	Status Not Reported	31-Dec-27
HRFE Station Alerting	CI210013	2,953,321	1,775,620	-	Status Not Reported	
HRP Digital Communications Intercept Systems Upgrade	CI210017	-	-	-	Status Not Reported	
HRP Integrated Emergency Services Console/Desk Unit Refresh	CE220001	614,360	334,500	-	Status Not Reported	
HRP Interview Room Recording System	CI210018	23,264	10,941	-	Status Not Reported	
HRP Intranet Refresh	CI220002	350,000	-	-	Status Not Reported	
HRP Security Monitoring Video Surveillance	CI210016	7,767	1,375	-	Status Not Reported	
Lockview High School Park All Weather Field	CP240001	3,000,000	2,660,820	803,862	Status Not Reported	
MacLennan Drive	CTU01365	-	-	-	Status Not Reported	
Permitting, Licensing, Compliance (PLC)	CI990013	230,305	97,959	97,959	Status Not Reported	31-Mar-25
Port Wallace Roadway Oversizing	CT220002	674,419	-	-	Status Not Reported	31-Dec-25
PR - Cultural Spaces Plan	CB000078	-	-	-	Status Not Reported	
PR - Needham Community Centre Recap	CB000009	-	-	-	Status Not Reported	
PR - Regional Heritage Museum	CB000076	-	-	-	Status Not Reported	
Rainnie/Brunswick Complete Streets	CR210010	186,718	33,855	33,855	Status Not Reported	
Road Oversizing -Bedford South CCC	CTX01126	235,671	-	-	Status Not Reported	
Ross Road Realignment	CT000012	280,342	220	280,342	Status Not Reported	
Situational Awareness	CI990035	18,226	8,121	-	Status Not Reported	
Strategic Mobility Corridor: Bedford Highway	CT190008	113,256	524	501	Status Not Reported	
Strategic Mobility Corridor: Herring Cove Road	CT190005	-	-	-	Status Not Reported	
Strategic Mobility Corridor: Portland Street	CT190002	131,417	25,177	150,000	Status Not Reported	
Strategic Mobility Corridor: Windmill Road	CT200005	-	-	-	Status Not Reported	
Wildfire 2023 - Vehicles/Equipment	CN230003	6,264	-	-	Status Not Reported	
Total Discrete Projects		\$ 214,843,114	\$ 325,211,121	\$ 85,215,321		