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Item No. 7
Committee of the Whole on Budget
February 5, 2025

TO: Chair and Members of Budget Committee (Standing Committee of the Whole on Budget)

FROM: Cathie O'Toole, Chief Administrative Officer

DATE: January 20, 2025

SUBJECT: 2025/26 Multi-Year Capital Plan

ORIGIN

November 19, 2024 Halifax Regional Council motion (Item No.5):

As provided for in section 41 (3) of Administrative Order One, Respecting the Procedures of the Council:
MOVED by Deputy Mayor Deagle Gammon, seconded by Councillor Kent

THAT Halifax Regional Council approve recommendations in the following items:

- 15.1.2 - 2025/26 Business Planning & Budget Schedule.

MOTION PUT AND PASSED UNANIMOUSLY.

January 15, 2025 Board of Police Commissioners motion (Item 10.3.1):

MOVED by Councillor O'Malley, seconded by Councillor Kent

THAT the Board of Police Commissioners for the Halifax Regional Municipality:

1. Suspend the rules of procedure under section 14(2) of Administrative Policy Number One, the *Procedures of the Board of Police Commissioners Administrative Policy*; and
2. Recommend that Regional Council approve the including of funding for the acquisition of an Armored Rescue Vehicle for use by the Halifax Regional Police in the municipality's 2005/26 Capital Budget.

MOTION PUT AND PASSED.

EXECUTIVE SUMMARY

The 2025/26 Capital Budget Recommendation outlines Halifax Regional Municipality's (HRM) strategic approach to infrastructure investment in the face of significant challenges and opportunities. This report emphasizes the importance of balancing asset renewal, service growth, and climate resilience to meet current and future demands while addressing resident feedback on fiscal priorities.

Key highlights include:

- **Economic Growth:** A strong residential and commercial property market underscores the need for infrastructure expansion and adaptation to accommodate further growth and economic activity.
- **Resident Priorities:** Feedback from the 2024 Resident Survey highlights a strong preference for maintaining existing infrastructure over building new assets, tempered by limited support for increased taxes to fund these efforts. This reinforces the need for strategic prioritization of investments to align with community expectations.
- **Capital Allocations:** Approximately 70% of the base program focuses on asset renewal to maintain safe and reliable services, with 30% supporting growth initiatives, to accommodate increasing service requirements.
- **Transitional Planning:** This budget serves as a bridge to an updated Strategic Plan that the newly elected Council will develop in the coming months, shaping future priorities and investments.

The report seeks Council approval for the 2025/26 Capital Budget, with a total proposed investment of \$318.8 million. Funding is secured within existing HRM financial policy thresholds or confirmed cost sharing agreements, apart from \$711,750 for which the report recommendation approvals qualify work proceeding as contingent on those agreements being finalized.

In addition to inherent project planning and delivery risk, the upcoming potential shift in federal political leadership may result in discontinuation or restructuring of infrastructure funding programs which would require mitigation for potential funding gaps and policy realignments.

RECOMMENDATION

It is recommended that Committee of the Whole on Budget recommend Halifax Regional Council to:

1. Approve the schedule of 2025/26 Capital Budget as per Attachment 1 of this report;
2. Approve in-principle, the schedule of 2026/27, 2027/28, 2028/29 Capital Plan as per Attachment 2;
3. Approve the schedule of 2025/26 Capital Reserves Withdrawals as per Attachment 3;
4. Approve the schedule of 2025/26 Multi-year Capital Projects as per Attachment 4.

BACKGROUND

The 2025/26 Capital Budget represents a key component of the Halifax Regional Municipality's (HRM) long-term financial and strategic planning. Building on the established multi-year capital planning framework, this budget aims to align infrastructure investment with Council's priorities while maintaining a sustainable balance between asset renewal and service growth.

HRM's capital planning process is guided by asset management best practices. These practices emphasize proactive evaluation of asset conditions, prioritization based on risk and service impact, and alignment with Council's strategic objectives. The adoption of the Capital Prioritization Framework in 2019 continues to support an evidence-based approach to selecting projects that maximize long-term service delivery benefits and minimize lifecycle costs. The framework includes key evaluation criteria, such as asset condition, strategic alignment, risk mitigation, and financial sustainability.

In recent years, HRM has faced increased demands on its infrastructure due to rapid population growth, evolving service expectations, and the need for climate-resilient infrastructure. These pressures necessitate careful planning to ensure that investment addresses both immediate needs and future challenges. The 2025/26 Capital Budget reflects these realities by prioritizing asset renewal—to maintain the existing

infrastructure in a state of good repair—while also accommodating service growth initiatives to meet the needs of a growing population, within the constraints of available resource capacity.

DISCUSSION

HRM is managing unprecedented pressures stemming from rapid population growth, which has accelerated the need for infrastructure development at a pace beyond available capacity. Vocal public demand for new infrastructure overshadows the extremely important ongoing maintenance and rehabilitation on existing infrastructure, promoting risky deferrals which will result in more complex work plans and higher future costs to the taxpayer. The regional area is facing significant constraints in terms of tradespeople, as municipal, provincial, and private industry sectors are simultaneously demanding skilled labor for numerous construction projects. Internal staff capacity has been similarly stretched and compounded by post-pandemic challenges such as historic high inflation, extraordinarily long supply chain delays, all of which have begun to level out and stabilize recently. The organization's ambitious agenda has presented challenges in addressing a wide range of priorities within the constraints of available resources. This highlights the importance of strategic prioritization and setting realistic expectations to ensure infrastructure projects are delivered effectively.

Economic Context

The 2025/26 Capital Budget is shaped by Halifax's strong and evolving economic landscape. The latest property assessment roll highlights residential property growth, with total residential property assessments reaching \$87.2 billion, reflecting significant increases in demand for housing. Development land values have grown by 10%, while transitional housing developments, including a new tiny home community in Lower Sackville, add 61 dwellings to address housing shortages. These trends underscore the need for sustained investment in residential infrastructure.

Commercial sectors have also seen robust recovery, with industrial parks and hospitality sectors returning to pre-COVID-19 levels. Stabilized interest rates and improved commercial investment sentiment create a favorable environment for commercial infrastructure expansion. These economic indicators reinforce the importance of aligning the capital budget with Halifax's growth trajectory.

The 2024 Resident Survey revealed that a significant majority (84%) prefer that tax dollars focus on fixing and maintaining existing infrastructure over building new assets. However, this sentiment is tempered by lower willingness to support tax increases for maintenance when compared to other pressing needs like homelessness and climate action. This feedback highlights the need to balance renewal efforts with strategic growth, aligning investments with community priorities while recognizing fiscal constraints.

Asset Management Practices

HRM owns and manages over \$4 billion in infrastructure assets, including roads, bridges, buildings, parks, and transit systems. Effective asset management practices are critical to ensuring reliable service delivery, minimizing operational costs, and extending asset lifecycles. These practices are grounded in:

1. **Condition Assessment:** Regular inspections and data collection on asset conditions inform decision-making and enable the identification of priority projects.
2. **Risk Management:** Risk evaluations consider factors such as safety, environmental impact, and financial implications to prioritize projects that mitigate significant risks.
3. **Lifecycle Costing:** Investments are planned with a focus on reducing the total cost of ownership over an asset's lifecycle, balancing initial costs with long-term benefits.
4. **Strategic Alignment:** Projects are evaluated against Council's strategic priorities, such as integrated mobility, environmental sustainability, and community well-being.

2025/26 Capital Budget Highlights

The 2025/26 Capital Budget allocates resources across various asset categories, balancing short-term decisions with long-term municipal service impacts. Key highlights include:

1. **Asset Renewal:** Consistent with Council's direction, 70% of the base capital program is dedicated

- to renewing existing infrastructure. This ensures that critical assets, such as roads and buildings, remain in good condition and continue to support service delivery.
2. **Service Growth:** Approximately 30% of the base capital program supports growth projects, addressing increasing demands from population growth and new service requirements. Examples include new transit initiatives and community facilities to meet emerging needs.
 3. **Climate Resilience:** In alignment with the HalifACT Climate Action Plan, the budget includes investments in sustainable and resilient infrastructure, such as fleet electrification, energy-efficient building retrofits, and low-carbon mobility solutions. Many projects in the Base Capital Program have a climate or environmental lens integrated into its design scope, in addition to the specific HalifACT projects in the Strategic Initiatives Program.
 4. **Strategic Initiatives:** The 2025/26 budget advances transformative projects identified in Council's strategic plans. These include the Integrated Mobility Plan, which focuses on enhancing transit and active transportation networks, the Climate Action Plan, where climate adaptation initiatives reduce carbon emissions and improve resilience to climate impacts, and finally Significant Projects which were initially approved by Regional Council in the June 5, 2014 'Planned and Potential Strategic Projects' report.
 5. **Schedule and Cost Adjustments:** Several strategic initiatives have seen substantial changes to their timelines and budgets over the past 3 years due to external pressures and shifting priorities. Notably, the Windsor Street Exchange project, initially forecasted to be completed in 2024 at a cost of \$46.6 million, now has a revised total cost of \$150 million and an estimated completion date of 2027. In 2022/23 budget, the new \$125 million Mill Cove Ferry Service estimated being in operation by 2027. It is now estimated at \$260 million and completion is estimated for 2028, although the land acquisition is still outstanding. The 13 IMP Strategic Mobility Corridors were initially budgeted at \$103 million in 2022/23, all to be completed within 8 years. These 13 Corridors now extend beyond the original 2031 completion date by at least four years with the total cost estimated at \$361 million (not including necessary land acquisitions); only phase 1 of the Bayers Road Corridor which began in 2018 has been completed in full. The Halifax Forum Redevelopment, first recommended in 2012 as part of the Long-term Arena Strategy, has increased in costs from \$50 million in 2019/20 to \$110 million in 2025/26, and is still without an approved design from Council.
 6. **Ongoing Programs with Cost Variations:** Several ongoing programs have experienced significant inflationary cost changes in the 10-year plan between the 2022/23 and 2025/26 capital plans. In the initial pandemic/post-pandemic years, ongoing programs maintained previous budget levels and therefore deliverables needed to be reduced, significantly in some cases. With asset conditions deteriorating and services expanding, most programs have had to increase budgets. For instance, the Green Carts Replacement Program saw an increase from \$562,000 to \$710,000 annually, adjusting for expanded service needs. Similarly, the Active Transportation Program expanded significantly, starting at \$4.4 million in 2022/23 and growing to \$10 million annually in 2025/26. The collected levels of service required for state of good repair of existing infrastructure (pavements, curb, sidewalks, signals etc), new sidewalks, AAA, road safety and transit priority projects would take more capacity than is currently available from internal staff and industry capacity.

Maturing Capital Delivery

The annual capital program doubled in value in 2022/23, the same year that the Strategic Initiatives Program to transform the municipality's transportation network and climate action was implemented. At the same time, unprecedented population growth reaching levels not planned in HRM's 2014 Regional Plan until 2030 immediately rendered the capital plan eight years behind. Although increasing HRM's capacity to deliver has been slow to ramp up, project delivery in the current 2024/25 fiscal year is demonstrating that staff will be able to exceed \$300M for the first time ever.

The HRM Major Projects Office will officially oversee the major, complex project projects of the capital plan as of April 1, 2025. Initially this will include the Cogswell Interchange Redevelopment project, Windsor Street Exchange Redevelopment project, and the Mill Cove Ferry Service project. This change in organization structure is a proactive shift to elevate a different level of project management skill sets, cohesion, and risk management.

An additional organizational structure change in effect for the 2025/26 fiscal year is the creation of the Strategic Infrastructure and Transportation Planning business unit. This team will improve coordination expertise across all municipal service areas to interpret the Regional Plan's strategic growth area into infrastructure capital plans. An improved long-term detailed infrastructure plan, aligned with the timing of the development community, will be better prioritized, sequenced and increase opportunities for partnerships and efficiencies. In addition to better-enabling staff to be future-ready for its growing population, the longer-view in strategic capital planning will position the municipality to prepare optimal financial and resource plans.

Addressing Council Priorities

The 2025/26 budget serves as a transitional budget, recognizing the newly elected Council's upcoming efforts to create an updated Strategic Plan over the coming year. This plan will shape future budget cycles by refining priorities and aligning investments more closely with the updated vision for the municipality. The current budget process incorporates Council's strategic priorities and public input, ensuring that investments reflect community needs and expectations. Regular consultation with Council and stakeholders supports transparency and accountability, while the adoption of a multi-year planning approach provides flexibility to adapt to evolving priorities and financial constraints.

Four-Year Plan Investment Overview (2025/26 to 2028/29)

The four-year capital investment plan, totaling \$2.05 billion, encompasses infrastructure priorities across all service areas to address Halifax's evolving needs:

- **Transportation and Mobility:** \$720.9 million, reflecting the highest allocation, driven by investments in road maintenance, active transportation, and transit improvements to enhance mobility and connectivity to accommodate the Municipality's growth.
- **Buildings and Facilities:** \$248.7 million, focusing on the modernization and maintenance of municipal buildings, recreation centers, and community infrastructure. New discrete projects include only design and planning costs within the four-year plan; the preliminary estimated construction costs are included in years 5 through 10 until design is complete and staff can more accurately schedule based on available capacity and service coordination.
- **Parks and Open Spaces:** \$183.2 million, ensuring the development and renewal of green spaces to support community well-being and environmental goals.
- **Vehicles, Vessels, and Equipment:** \$263.3 million, including fleet renewal and expanded inventory to meet service demand growth.

A significant portion of investment (\$821.7 million) focuses on transformative city-building projects like Integrated Mobility and HalifACT Climate initiatives. Integrated Mobility alone constitutes \$562.3 million, aimed at enhancing transit and active transportation. Investments in climate adaptation and sustainability total \$181.4 million under the HalifACT program, supporting low-carbon infrastructure and energy efficiency.

These allocations reflect HRM's commitment to balancing state-of-good-repair investments with strategic growth, ensuring that taxpayer dollars are utilized effectively to support both immediate and long-term municipal priorities.

FINANCIAL IMPLICATIONS

The total proposed capital investment for 2025/26 is \$318,846,000, as per Attachment 1 of this report, funded through a combination of municipal taxes, debt financing (future municipal taxes), reserves (past municipal taxes), and external cost-sharing agreements. The main external funding sources include the federal Canada Community-Building Fund (CCBF) and both federal and provincial contributions through the Investing in Canadian Infrastructure Program (ICIP). All 2025/26 capital plan funding allocations are based on eligibility criteria, confirmed contribution agreements, legislation, and fiscal direction from Regional Council.

Approval of the four-year capital plan is restricted on asterisked projects in Attachment 1 and Attachment 2 of this report. They include the Burnside Transit Centre Eco-Rebuild project, Expansion and Replacement Buses projects, and also multiple active transportation work within larger roads project accounts, for which beginning project delivery is contingent on first securing external funding agreements.

Debt funding assigned to capital projects does not impact taxes immediately, but in future operating budgets when repayments of principal and interest are required. These payments do not begin until the fiscal year following completion of each associated capital project and repayment terms range from 10 to 20 years. On average, most average-sized projects have a delivery schedule of 18-36 months. Alternatively, capital renewal funding is taxed in the same year which it is budget and is intended to align with project expenditures as they occur.

The Climate Action Tax has contributed \$18M each year to the Strategic Initiatives (SI) Reserve to-date since 2022/23. As the first \$154 million in capital projects supporting The Climate Action Plan are implemented, debt will be taken and the SI Reserve funds accumulated will be used to make the debt payments. The Climate Action Tax financial strategy acts like a payment plan which lengthens the tax payment period over many years more than the capital project schedule, for the purpose to minimize the annual tax bill impact to residents.

The same financial strategy has been put into place to support most of the Strategic Initiatives projects. For these projects, such as the Halifax Forum Redevelopment or Windsor Street Exchange Redevelopment, which will be wholly or partially funded by debt, current annual contributions to the SI Reserve will be accumulated to fund the future debt repayments once the construction projects are completed. Any future land sales from the new Cogswell District will be deposited into the SI Reserve to fund the debt repayments of the final total Interchange Redevelopment project cost.

The financial implications of the approved capital budget not only impact the capital funding sources for the initial project investment, but also associated operational budgets. New capital assets delivered in 2025/26 estimate a required \$867,000 one-time operating budget expenditure, and permanent \$4.8 million increase (+\$18.06 on the average tax bill, using 2024/25 rates and assessments) to annual business unit budgets for new operating costs, including increased staffing positions, utilities and maintenance costs. The estimated permanent increase to the operating budget as a result of delivering the four-year capital plan is \$23.6 million, or +\$88.01 on the average tax bill, using 2024/25 rates and assessments. All increases in the municipally owned infrastructure inventory also places an obligation on future taxpayers through the capital budget for eventual asset rehabilitation and replacement.

Approval of the 2025/26 Multi-Year Capital Projects schedule in Attachment 4 of this report acknowledges Council's commitment to approving the required annual budgets in future fiscal years to complete the discrete scope of defined work. Approval allows staff to enter into multi-year procurement agreements for the projects, however, the budget is represented based on anticipated cashflow by fiscal year.

RISK CONSIDERATION

Risks related to the recommendations in this report include incorrect assumptions of current asset condition, unforeseen economic fluctuations, resource capacity affecting project delivery, and future level of service delivery demand. Each year, the capital plan is updated for new assumptions to project costs, scheduling and priority. In determining which capital projects are chosen to be included in the capital plan, an evaluation of risk impact for not proceeding with the project in the plan and likelihood of that risk occurring is completed for each proposed project as part of the budget preparation process.

The proposed four-year capital infrastructure plan is subject to risks arising from political influences, particularly federal policy shifts following potential changes in government. Federal programs like the Housing Accelerator Fund (HAF) and Canada Housing Infrastructure Fund (CHIF), which underpin significant portions of HRM's funding strategy, may face discontinuation or restructuring under new

leadership. As federal elections approach, these uncertainties underscore the need for adaptability in capital planning to mitigate potential funding gaps and policy realignments.

COMMUNITY ENGAGEMENT

No community engagement was required. The most recent Resident Survey results were made available to Regional Council through a recommendation report presented on January 14, 2025.

The 2025/26 budget consultation process seeks to solicit public comment by inviting members of the public to provide feedback following each public budget and business plan presentation.

ENVIRONMENTAL IMPLICATIONS

Any project-specific environmental considerations are incorporated in the individual capital project planning. Environmental and climate considerations are also included in the Capital Project Evaluation Framework for portfolio risk evaluations.

ALTERNATIVES

Budget Committee can alter the content of any schedules requesting approval within this report. Addition, removal, or deferral of any project involves implications to resource planning, capacity, funding, potential contracts and various coordination impacts either with stakeholders or other planned projects. Apart from project management implications, changes to proposed projects may have significant impacts to approved municipal services. It is recommended that changes to the budget or plan be put on the Budget Adjustment List (BAL) and information regarding related implications be provided by staff for the BAL session in March 2025. Long-term capital plan implications are primarily driven by Regional Council's approval of municipal services, which define what infrastructure is required for its delivery.

LEGISLATIVE AUTHORITY

Pursuant to the Halifax Charter:

Section 35(1) The Chief Administrative Officer shall (b) ensure that the annual operating and capital budgets are prepared and submitted to the Council

ATTACHMENTS

Attachment 1 – 2025/26 Capital Budget
Attachment 2 – 2026/27-2028/29 Multi-Year Capital Plan
Attachment 3 – 2025/26 Capital Reserve Withdrawals
Attachment 4 - 2025/26 Capital Multi-Year Projects

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ATTACHMENT 1
2025/26 Capital Budget

Project #	Project Name	Budget Category	Estimated Work-in-Progress @ March 31, 2025	2025/26 Budget	HRM Funding			External Funding	
					Reserves	Capital Renewal	Debt	Federal/Provincial Programs	Other External
Build 26	Alderney Gate 4th Floor Reno	Buildings / Facilities	-	5,600,000	-	-	-	-	5,600,000
CW190005	Burnside Composting Facility Repairs	Buildings / Facilities	350,000	-	-	-	-	-	-
CB190011	Corporate Accommodations	Buildings / Facilities	1,363,000	2,700,000	-	1,850,000	850,000	-	-
CB240001	CS - Operational & EMO Infra Resiliency	Buildings / Facilities	740,000	-	-	-	-	-	-
CM200002	Ferry Terminal Pontoon Rehab	Buildings / Facilities	801,000	400,000	-	400,000	-	-	-
Transit28	Ferry Terminal Upgrades	Buildings / Facilities	-	500,000	-	-	-	500,000	-
Build 24	Household Special Wastes Facilities	Buildings / Facilities	-	60,000	60,000	-	-	-	-
CB210004	HPL - Alderney Gate Library Renos	Buildings / Facilities	130,000	-	-	-	-	-	-
CB190002	HPL - Bedford/Mill Cove Library	Buildings / Facilities	500,000	-	-	-	-	-	-
CB190003	HPL - Halifax North Memorial Library Reno	Buildings / Facilities	2,100,000	-	-	-	-	-	-
CB200009	HPL - Regional Library Facility Upgrades	Buildings / Facilities	990,000	350,000	-	350,000	-	-	-
CB000088	HRFE - Facility Recap	Buildings / Facilities	2,000,000	1,500,000	-	1,050,000	450,000	-	-
CB000052	HRFE - Fire Station 2 University Ave Recap	Buildings / Facilities	288,000	-	-	-	-	-	-
Build 28	HRFE - Fuel Depot Upgrades	Buildings / Facilities	-	150,000	-	150,000	-	-	-
CB200014	HRFE - Headquarters and Station 1	Buildings / Facilities	15,400,000	5,000,000	-	-	-	5,000,000	-
CB230028	HRFE - New Fire Training Facility	Buildings / Facilities	150,000	-	-	-	-	-	-
CB210018	HRFE - Sheet Harbour Fire Station	Buildings / Facilities	300,000	9,000,000	8,000,000	-	1,000,000	-	-
CB000016	HT - Transit Facility Investment Strategy	Buildings / Facilities	135,000	-	-	-	-	-	-
CR000007	HT - Wrights Cove Terminal	Buildings / Facilities	21,000	3,725,000	-	-	-	3,725,000	-
CW200002	Materials Recovery Facility Repairs	Buildings / Facilities	10,000	230,000	230,000	-	-	-	-
Build 25	Mic Mac Terminal Expansion	Buildings / Facilities	-	400,000	-	-	400,000	-	-
CB230027	New Organics Facility	Buildings / Facilities	500,000	8,370,000	-	8,370,000	-	-	-
CB230029	Organic Facilities Decommissioning	Buildings / Facilities	-	3,125,000	3,125,000	-	-	-	-
CB190006	PFE - Accessibility - HRM Facilities	Buildings / Facilities	250,000	525,000	-	262,500	262,500	-	-
CB190007	PFE - Alderney Gate Recapitalization	Buildings / Facilities	1,315,000	925,000	-	462,500	462,500	-	-
CB190009	PFE - Environmental Remed./Bldg. Demo	Buildings / Facilities	280,000	-	-	-	-	-	-
Build 21	PFE - Fleet Maintenance Facilities	Buildings / Facilities	-	100,000	-	-	100,000	-	-
CB200006	PFE - General Building Recapitalization	Buildings / Facilities	870,000	875,000	-	700,000	175,000	-	-
CB180003	PFE - Halifax City Hall/Grand Parade	Buildings / Facilities	90,000	200,000	-	100,000	100,000	-	-
CB220002	PFE - Heritage Facilities Recap	Buildings / Facilities	1,000,000	150,000	-	75,000	75,000	-	-
CB200015	PFE - HRM Depot Upgrades	Buildings / Facilities	250,000	1,000,000	-	800,000	200,000	-	-
CB000073	PFE - Metropark Upgrades	Buildings / Facilities	86,500	50,000	50,000	-	-	-	-
CB200005	PFE - Roof Recapitalization	Buildings / Facilities	655,000	750,000	-	-	750,000	-	-
CB210021	PR - BLT Recreation Centre Recap	Buildings / Facilities	725,000	8,000,000	-	-	4,468,269	3,531,731	-
CB000045	PR - Cole Harbour Place	Buildings / Facilities	700,000	-	-	-	-	-	-
CB240002	PR - Cole Harbour Recreation Renovations	Buildings / Facilities	480,000	-	-	-	-	-	-
CB210019	PR - Community Rec Facilities Recap	Buildings / Facilities	190,000	750,000	-	750,000	-	-	-
CB220001	PR - East Dartmouth CC Renovation	Buildings / Facilities	540,000	-	-	-	-	-	-
CB200013	PR - Greenfoot Energy Centre	Buildings / Facilities	460,000	-	-	-	-	-	-
CB210020	PR - Halifax Common Pool Reconstruction	Buildings / Facilities	1,200,000	-	-	-	-	-	-
CB200001	PR - Multi-District Facilities-Upgrades	Buildings / Facilities	1,460,000	2,000,000	625,000	1,000,000	375,000	-	-
Build 29	PR - Multi-Use Rec Facility Spryfield	Buildings / Facilities	-	500,000	-	500,000	-	-	-
CB230030	PR - Prospect Rd Community Centre Upgrades	Buildings / Facilities	325,000	-	-	-	-	-	-
CB200007	PR - RBC Centre	Buildings / Facilities	470,000	-	-	-	-	-	-
CB200010	PR - Regional Park Washrooms	Buildings / Facilities	150,000	-	-	-	-	-	-
CB200008	PR - Scotiabank Centre	Buildings / Facilities	690,000	5,250,000	600,000	-	4,650,000	-	-
CB000080	PR - Sheet Harbour Rec Centre (ESLC)	Buildings / Facilities	1,000,000	500,000	-	-	135,000	365,000	-
CB230031	PR - WG Bengal Lancers Arena	Buildings / Facilities	380,000	-	-	-	-	-	-
CB220023	PW - Mackintosh Campus - Phase 2	Buildings / Facilities	150,000	-	-	-	-	-	-
CW000009	Ragged Lake Composting Recapitalization	Buildings / Facilities	670,000	-	-	-	-	-	-
BT52	311 Contact Center Telephony Accessibility Enhancements	Business Systems	-	100,000	-	100,000	-	-	-
CI190009	Application Recapitalization	Business Systems	315,000	-	-	-	-	-	-
CI190010	Business Intelligence Program	Business Systems	150,000	50,000	-	50,000	-	-	-
CI240007	Corporate Cashiering	Business Systems	275,000	-	-	-	-	-	-
CI210019	Corporate Scheduling	Business Systems	1,791,000	2,250,000	-	2,250,000	-	-	-
CI240006	Council Chamber Technology Refresh	Business Systems	171,000	-	-	-	-	-	-
CI990020	CRM Software Replacement	Business Systems	560,000	-	-	-	-	-	-
CI200005	Cyber Security	Business Systems	125,000	-	-	-	-	-	-
CI240004	Cyber Security Program (AG Recommendations)	Business Systems	464,000	470,000	-	470,000	-	-	-
CI000001	Digital Services	Business Systems	389,000	-	-	-	-	-	-
CI990018	Enterprise Content & Records Mgmt.	Business Systems	150,000	-	-	-	-	-	-
BT41	Enterprise Project Management & Land Acquisition	Business Systems	-	750,000	-	750,000	-	-	-
BT61	ERP Roadmap Development	Business Systems	-	250,000	-	250,000	-	-	-
CI200002	Finance & HR Business Foundations	Business Systems	5,953,000	-	-	-	-	-	-
CI240001	Fleet Management Solution	Business Systems	300,000	1,100,000	-	1,100,000	-	-	-
BT57	Fuel Management Software Replacement	Business Systems	-	750,000	-	750,000	-	-	-
CI230002	GIS Service Management	Business Systems	68,000	150,000	-	150,000	-	-	-
CI990027	HRFE Dispatch Systems	Business Systems	274,000	-	-	-	-	-	-
BT55	HRFE FDM Records Management Replacement	Business Systems	-	743,000	-	743,000	-	-	-
CI210012	HRFE FDM Review/Enhance	Business Systems	200,000	-	-	-	-	-	-
CI190005	HRFE Intelligent Dispatching	Business Systems	125,000	375,000	-	375,000	-	-	-
CI210013	HRFE Station Alerting	Business Systems	-	1,200,000	-	1,200,000	-	-	-
CI240003	HRM Enterprise Service Management	Business Systems	240,000	260,000	-	260,000	-	-	-
BT59	HRP Early Intervention Wellness Solution	Business Systems	-	100,000	-	100,000	-	-	-
CI210018	HRP Interview Room Recording System	Business Systems	97,000	595,000	-	595,000	-	-	-
CI220002	HRP Intranet Refresh	Business Systems	350,000	-	-	-	-	-	-
CI990023	HRP Records Mgmt. Optimization	Business Systems	660,000	-	-	-	-	-	-
CI210016	HRP Security Monitoring Video Surveillance	Business Systems	26,000	20,000	-	20,000	-	-	-
BT46	IPTS SIM Card & Modem Replacement	Business Systems	-	350,000	-	350,000	-	-	-
CI200003	IT Infrastructure Recap	Business Systems	800,000	1,254,000	-	1,254,000	-	-	-
BT47	iTron SIM Card Replacement	Business Systems	-	800,000	-	800,000	-	-	-
CI210015	Municipal Archives	Business Systems	275,000	-	-	-	-	-	-
CM210012	Paratransit Technology	Business Systems	79,000	390,000	-	390,000	-	-	-
CI230001	Recreation Software Transition Project	Business Systems	452,000	48,000	-	48,000	-	-	-
CI190008	Road Disruption Management Solution	Business Systems	337,000	-	-	-	-	-	-
CI230003	Salt Scale Solution	Business Systems	212,000	-	-	-	-	-	-
BT60	TMR2 Radio Replacement	Business Systems	-	1,500,000	-	1,500,000	-	-	-
CM210011	Transit Fare Management	Business Systems	1,416,000	200,000	-	200,000	-	-	-
BT38	Transit Technology Solution Upgrades	Business Systems	-	750,000	-	750,000	-	-	-
CP000020	Cemetery Upgrades	Outdoor Recreation	1,170,000	-	-	-	-	-	-
CP200002	Halifax Common Upgrades	Outdoor Recreation	150,000	-	-	-	-	-	-
CW200001	Halifax Organics Mgmt Facility (Goodwood) - Community Integration Fund	Outdoor Recreation	25,000	-	-	-	-	-	-
CP240001	Lockview High School Park All Weather Field	Outdoor Recreation	2,200,000	4,200,000	-	-	2,697,000	1,440,000	63,000
CP210013	Park Development-New	Outdoor Recreation	1,700,000	1,100,000	-	700,000	400,000	-	-
CP200004	Park Land Acquisition	Outdoor Recreation	2,300,000	-	-	-	-	-	-
CP200001	Park Recapitalization	Outdoor Recreation	1,600,000	8,200,000	2,500,000	-	5,400,000	-	300,000
CP000011	Peace and Friendship Park Improvements	Outdoor Recreation	120,000	-	-	-	-	-	-
CP190002	Recreational Trails	Outdoor Recreation	440,000	100,000	-	-	-	-	100,000
CP000014	Regional/Wilderness Park Development	Outdoor Recreation	684,000	150,000	150,000	-	-	-	-
CP180002	Shoreline Improvements/Water Access	Outdoor Recreation	400,000	425,000	225,000	-	200,000	-	-
CR200001	Active Transportation	Roads, Active Transportation & Bridges	5,320,000	3,000,000	-	-	2,653,250	346,750	-
CTU01006	Bedford West Road Oversizing	Roads, Active Transportation & Bridges	200,000	-	-	-	-	-	-
CR200003	Bridges	Roads, Active Transportation & Bridges	1,765,000	2,900,000	1,000,000	-	1,900,000	-	-
CT000013	Burnside Connection to Hwy 107	Roads, Active Transportation & Bridges	1,580,000	6,217,000	-	-	6,217,000	-	-
CM190002	Bus Stop Accessibility/Improvements	Roads, Active Transportation & Bridges	132,000	600,000	-	-	-	600,000	-
Roads 7	Community Planning Studies	Roads, Active Transportation & Bridges	-	2,000,000	-	2,000,000	-	-	-

Project #	Project Name	Budget Category	Estimated Work-in-Progress @ March 31, 2025	2025/26 Budget	Reserves	Capital Renewal	Debt	Federal/Provincial Programs	Other External
CT240001	Dart. Infra Renewal-Patuo'qn St	Roads, Active Transportation & Bridges	4,000,000	-	-	-	-	-	-
CT190003	Dartmouth Infra Renewal Sullivan Daylighting	Roads, Active Transportation & Bridges	1,666,000	1,750,000	-	-	-	1,750,000	-
CR240001	Downtown Dartmouth Waterfront Revitalization	Roads, Active Transportation & Bridges	350,000	450,000	-	200,000	250,000	-	-
CM180008	Moving Forward Together Plan Implementation	Roads, Active Transportation & Bridges	749,000	-	-	-	-	-	-
CB220004	Mumford Terminal Interim Accessibility Expansion	Roads, Active Transportation & Bridges	-	50,000	-	-	50,000	-	-
CR210007	New Paving Subdivisions - Provincial Roads	Roads, Active Transportation & Bridges	500,000	250,000	-	-	83,333	-	166,667
CR200004	Other Road Related Works	Roads, Active Transportation & Bridges	2,290,000	1,475,000	-	737,500	737,500	-	-
CT220002	Port Wallace Roadway Oversizing	Roads, Active Transportation & Bridges	676,000	-	-	-	-	-	-
CT000015	Railway Crossing Improvements	Roads, Active Transportation & Bridges	211,000	-	-	-	-	-	-
CR210010	Rainnie/Brunswick Complete Streets	Roads, Active Transportation & Bridges	229,000	-	-	-	-	-	-
CM000018	Rapid Transit Strategy Project Planning	Roads, Active Transportation & Bridges	460,000	-	-	-	-	-	-
CR200007	Regional Centre AAA Bikeways	Roads, Active Transportation & Bridges	4,590,000	5,420,000	-	-	921,400	4,498,600	-
CT000012	Ross Road Realignment	Roads, Active Transportation & Bridges	-	100,000	-	100,000	-	-	-
CT000016	Shearwater Connector	Roads, Active Transportation & Bridges	51,000	-	-	-	-	-	-
CR200002	Sidewalk Renewals	Roads, Active Transportation & Bridges	2,155,000	1,045,000	1,000,000	-	45,000	-	-
CR200006	Street Recapitalization	Roads, Active Transportation & Bridges	11,495,000	52,355,000	19,500,000	-	27,940,000	-	4,915,000
CT190001	Streetscaping	Roads, Active Transportation & Bridges	398,000	850,000	-	850,000	-	-	-
Roads 6	Subdivision Egress Roads	Roads, Active Transportation & Bridges	-	1,500,000	-	-	-	1,500,000	-
CT200008	Tactical Urbanism	Roads, Active Transportation & Bridges	350,000	100,000	-	100,000	-	-	-
CM000009	Transit Priority Measures	Roads, Active Transportation & Bridges	250,000	-	-	-	-	-	-
Transit27	Transit Terminal Rehabilitation/Upgrades	Roads, Active Transportation & Bridges	-	300,000	-	-	-	300,000	-
CT200004	Controller Cabinet & Detection	Traffic & Streetlights	83,000	350,000	-	350,000	-	-	-
CT190004	Opticom Signalization	Traffic & Streetlights	124,000	75,000	75,000	-	-	-	-
CTR00904	Overhead Sign Structures	Traffic & Streetlights	134,000	200,000	-	200,000	-	-	-
CT190006	Road Safety Improvement	Traffic & Streetlights	1,910,000	4,700,000	-	200,000	-	4,500,000	-
CT200001	Street Lighting	Traffic & Streetlights	50,000	250,000	-	250,000	-	-	-
CT180003	Traffic Signal Re-lamping	Traffic & Streetlights	23,000	-	-	-	-	-	-
Transit29	Access-A-Bus Expansion Vehicles	Vehicles, Vessels & Equipment	-	1,125,000	-	-	-	1,125,000	-
CM200001	Access-A-Bus Replacement	Vehicles, Vessels & Equipment	1,571,000	1,180,000	-	1,180,000	-	-	-
CM200005	Bus Maintenance Equipment Replacement	Vehicles, Vessels & Equipment	385,000	420,000	-	420,000	-	-	-
Equip2	Emergency Back-Up Radio System	Vehicles, Vessels & Equipment	-	110,000	-	110,000	-	-	-
CM200007	Ferry Overhaul and Capital Upgrades	Vehicles, Vessels & Equipment	90,000	1,050,000	-	525,000	525,000	-	-
CV240003	Fire Fleet Expansion	Vehicles, Vessels & Equipment	1,900,000	1,250,000	-	-	1,250,000	-	-
CV240004	Fire Fleet Replacement	Vehicles, Vessels & Equipment	5,655,000	-	-	-	-	-	-
Fleet01	Fire Light Fleet Expansion	Vehicles, Vessels & Equipment	-	328,000	-	328,000	-	-	-
Fleet02	Fire Light Fleet Replacement	Vehicles, Vessels & Equipment	-	2,280,000	-	2,280,000	-	-	-
CE200004	Fire Services Equipment Replacement	Vehicles, Vessels & Equipment	186,000	1,600,000	-	1,202,500	397,500	-	-
CE190001	Fire Services Water Supply	Vehicles, Vessels & Equipment	-	350,000	-	350,000	-	-	-
CE200005	Heavy Urban Search & Rescue Equipment	Vehicles, Vessels & Equipment	-	348,000	-	87,000	-	-	-
CE220001	HRP Integrated Emergency Services Console/Desk Unit Refresh	Vehicles, Vessels & Equipment	375,900	240,000	-	-	240,000	-	-
CE190005	Ice Resurfacer Replacement	Vehicles, Vessels & Equipment	35,000	180,000	-	-	180,000	-	-
CV240007	Mid Life Ferry Rebuild	Vehicles, Vessels & Equipment	-	500,000	-	500,000	-	-	-
CM200004	Mid-Life Bus Rebuild	Vehicles, Vessels & Equipment	-	3,480,000	-	3,480,000	-	-	-
CV240001	Municipal Fleet Expansion	Vehicles, Vessels & Equipment	1,050,000	3,202,000	-	2,202,000	1,000,000	-	-
CV240002	Municipal Fleet Replacement	Vehicles, Vessels & Equipment	4,826,000	12,630,000	-	10,015,000	2,615,000	-	-
CW190001	New/Replacement Green Carts	Vehicles, Vessels & Equipment	300,000	370,000	370,000	-	-	-	-
CV240005	Police Fleet Expansion	Vehicles, Vessels & Equipment	560,000	1,165,000	-	1,165,000	-	-	-
Equip 3	Police Fleet Expansion In-Vehicle Technology	Vehicles, Vessels & Equipment	-	60,000	-	60,000	-	-	-
CV240006	Police Fleet Replacement	Vehicles, Vessels & Equipment	800,000	4,755,000	-	4,755,000	-	-	-
CE190002	Police Services Equipment Replacement	Vehicles, Vessels & Equipment	-	1,635,000	-	1,635,000	-	-	-
Equip 4	Print Shop Equipment	Vehicles, Vessels & Equipment	-	360,000	-	360,000	-	-	-
CE240003	Printer Replacement in Police Vehicles	Vehicles, Vessels & Equipment	200,000	-	-	-	-	-	-
CW200003	Rural Depots	Vehicles, Vessels & Equipment	260,000	-	-	-	-	-	-
CE240006	Security Equipment Replacements	Vehicles, Vessels & Equipment	500,000	300,000	-	300,000	-	-	-
CE240005	Structural Fire Training Prop	Vehicles, Vessels & Equipment	-	2,000,000	-	-	2,000,000	-	-
CE240001	TMR Radio Replacement	Vehicles, Vessels & Equipment	2,300,000	-	-	-	-	-	-
CM200003	Transit Support Vehicle Replacement	Vehicles, Vessels & Equipment	-	225,000	-	225,000	-	-	-
CQ220001	Aerotech Business Park	Other Assets	1,000,000	-	-	-	-	-	-
CQ220002	Burnside & City of Lakes Industrial Park	Other Assets	4,891,000	11,000,000	11,000,000	-	-	-	-
CP190001	Cultural Assets	Other Assets	660,000	-	-	-	-	-	-
CCV02901-									
CCV02916	District Capital Accounts	Other Assets	815,700	1,504,000	-	1,504,000	-	-	-
CW190004	Environmental Monitoring Site Work 101 Landfill	Other Assets	3,951,000	-	-	-	-	-	-
CQ220003	Ragged Lake Business Park	Other Assets	1,422,000	-	-	-	-	-	-
PW01	Urban Forest Management Plan Implementation	Other Assets	-	892,000	-	892,000	-	-	-
CT200009	Wastewater Oversizing	Other Assets	1,450,000	800,000	-	-	800,000	-	-
CE240002	Wildland Urban Interface Initiatives	Other Assets	-	2,080,000	-	1,330,000	750,000	-	-
TOTAL BASE CAPITAL BUDGET			\$ 144,132,100	\$ 234,671,000	\$ 48,510,000	\$ 71,868,000	\$ 73,705,252	\$ 29,182,081	\$ 11,405,667
									\$ 234,671,000

STRATEGIC INITIATIVE - Significant Projects									
CB190013	PR - Halifax Forum Redevelopment	Buildings / Facilities	1,350,000	-	-	-	-	-	-
CB000022	HRP - Police Headquarters	Buildings / Facilities	348,000	1,200,000	-	-	1,200,000	-	-
CT000007	Cogswell Interchange Redevelopment *	Roads, Active Transportation & Bridges	3,500,000	20,450,000	-	-	20,450,000	-	-
STRATEGIC INITIATIVE - Halifax Climate Action Plan									
CZ230600	Halifax - Critical Infrastructure Projects	Other Assets	9,589,000	350,000	-	-	350,000	-	-
CZ230300	Halifax - Fleet Electrification	Other Assets	5,210,000	-	-	-	-	-	-
CZ230100	Halifax - Municipal Building Retrofits	Other Assets	6,350,000	5,000,000	-	-	5,000,000	-	-
CZ230200	Halifax - Public Charging Infrastructure	Other Assets	2,983,000	-	-	-	-	-	-
CZ230400	Halifax - Shore Rd Resilience Improvements	Other Assets	450,000	4,825,000	-	-	1,825,000	-	3,000,000
CZ230700	Halifax - Small Projects Bundle	Other Assets	2,350,000	500,000	500,000	-	-	-	-
CV210011	Electric Bus Procurement	Vehicles, Vessels & Equipment	16,100,000	-	-	-	-	-	-
STRATEGIC INITIATIVE - Integrated Mobility Plan (IMP)									
CB230025	HT - Burnside Transit Centre Eco-Rebuild (Design Phase)	Buildings / Facilities	20,440,000	-	-	-	-	-	-
Mobility6	Strategic Mobility Corridor: Alderney Drive	Roads, Active Transportation & Bridges	-	850,000	-	-	850,000	-	-
CT200002	Strategic Mobility Corridor: Bayers Road	Roads, Active Transportation & Bridges	428,000	-	-	-	-	-	-
CT190008	Strategic Mobility Corridor: Bedford Highway	Roads, Active Transportation & Bridges	113,000	750,000	-	-	750,000	-	-
CT200003	Strategic Mobility Corridor: Dutch Village Rd (** AT only)	Roads, Active Transportation & Bridges	9,588,000	500,000	-	-	500,000	-	-
CT190005	Strategic Mobility Corridor: Herring Cove Road	Roads, Active Transportation & Bridges	-	750,000	-	-	750,000	-	-
CT200006	Strategic Mobility Corridor: Robie Street / Young Street	Roads, Active Transportation & Bridges	260,000	1,400,000	-	-	1,400,000	-	-
CT190009	Strategic Mobility Corridors: Land Acquisition	Roads, Active Transportation & Bridges	12,000,000	25,000,000	-	-	25,000,000	-	-
CT220001	Strategic Mobility Corridors: Planning & Functional Design (** AT only)	Roads, Active Transportation & Bridges	1,350,000	500,000	135,000	-	-	365,000	-
CT190010	Windsor Street Exchange	Roads, Active Transportation & Bridges	2,482,000	22,100,000	-	-	8,339,666	1,710,334	12,050,000
CV210013	Mill Cove Ferry Service	Other Assets	11,829,000	-	-	-	-	-	-
TOTAL STRATEGIC INITIATIVES CAPITAL BUDGET			\$ 106,720,000	\$ 84,175,000	635,000	-	66,414,666	2,075,334	15,050,000
									\$ 84,175,000

TOTAL 2025/26 TOTAL CAPITAL BUDGET \$ 250,852,100 \$ 318,846,000 \$ 49,145,000 \$ 71,868,000 \$ 140,119,918 \$ 31,257,415 \$ 26,455,667 \$ 318,846,000

* If Future Land Sales are less than estimated, project costs will be debt-funded with annual repayments added to the General Rate.

** Proceeding with implementation of these projects is contingent on receipt of sufficient external funding contributions and/or necessary land acquisition.

Capital Funding Sources:	Capital Renewal	Reserves	Debt	Federal/Provincial Programs	Other External
Canada Community-Building Fund	\$ 71,868,000	\$ 32,000,000	\$ 71,868,000	\$ -	\$ -
Reserves	17,145,000	17,145,000	-	-	-
Base Capital Debt	73,705,252	-	73,705,252	-	-
Strategic Initiatives Debt	38,789,666	-	38,789,666	-	-
Cogswell Redevelopment Debt	20,450,000	-	20,450,000	-	-
Climate Action Tax	7,175,000	-	7,175,000	-	-
Cost Sharing - Confirmed	57,001,332	-	-	30,545,665	26,455,667
Projects without Confirmed Funding	711,750	-	-	-	711,750
Total Capital Funding Envelope	\$ 318,846,000	\$ 49,145,000	\$ 71,868,000	\$ 140,119,918	\$ 31,257,415
					\$ 26,455,667

Project #	Project Name	Budget Category	2026/27 Plan	2027/28 Plan	2028/29 Plan	Reserves	Capital Renewal	Debt	Federal/Provincial Programs	Other External
CV240003	Fire Fleet Expansion	Vehicles, Vessels & Equipment	1,500,000	3,300,000	11,445,000	-	-	16,245,000	-	-
CV240004	Fire Fleet Replacement	Vehicles, Vessels & Equipment	7,500,000	28,150,000	22,500,000	-	-	58,150,000	-	-
Fleet01	Fire Light Fleet Expansion	Vehicles, Vessels & Equipment	100,000	100,000	100,000	-	300,000	-	-	-
Fleet02	Fire Light Fleet Replacement	Vehicles, Vessels & Equipment	1,265,000	900,000	1,170,000	-	3,335,000	-	-	-
CE200004	Fire Services Equipment Replacement	Vehicles, Vessels & Equipment	3,330,000	3,935,000	1,353,000	-	7,412,600	1,205,400	-	-
CE190001	Fire Services Water Supply	Vehicles, Vessels & Equipment	350,000	350,000	114,000	-	814,000	-	-	-
CE200005	Heavy Urban Search & Rescue Equipment	Vehicles, Vessels & Equipment	350,000	200,000	250,000	-	200,500	-	-	599,500
CE190005	Ice Resurfacer Replacement	Vehicles, Vessels & Equipment	180,000	180,000	180,000	-	-	540,000	-	-
Transit8	Margens Drive Regional Express	Vehicles, Vessels & Equipment	-	-	200,000	-	-	200,000	-	-
CV240007	Mid Life Ferry Rebuild	Vehicles, Vessels & Equipment	500,000	500,000	500,000	-	1,500,000	-	-	-
CM200004	Mid-Life Bus Rebuild	Vehicles, Vessels & Equipment	3,580,000	3,690,000	3,800,000	-	11,070,000	-	-	-
CV240001	Municipal Fleet Expansion	Vehicles, Vessels & Equipment	1,600,000	1,700,000	1,800,000	-	3,570,000	1,530,000	-	-
CV240002	Municipal Fleet Replacement	Vehicles, Vessels & Equipment	8,700,000	4,000,000	4,100,000	-	15,300,000	1,500,000	-	-
CW190001	New/Replacement Green Carts	Vehicles, Vessels & Equipment	710,000	755,000	805,000	2,270,000	-	-	-	-
CV240005	Police Fleet Expansion	Vehicles, Vessels & Equipment	500,000	500,000	500,000	-	1,500,000	-	-	-
CV240006	Police Fleet Replacement	Vehicles, Vessels & Equipment	2,020,000	1,870,000	2,020,000	-	5,910,000	-	-	-
CE190002	Police Services Equipment Replacement	Vehicles, Vessels & Equipment	1,348,000	1,357,700	1,425,600	-	4,131,300	-	-	-
CW200003	Rural Depots	Vehicles, Vessels & Equipment	-	990,000	-	990,000	-	-	-	-
CE240006	Security Equipment Replacements	Vehicles, Vessels & Equipment	350,000	350,000	350,000	-	1,050,000	-	-	-
CE240007	Transit Radio Communications Refresh	Vehicles, Vessels & Equipment	700,000	-	-	-	700,000	-	-	-
CM200003	Transit Support Vehicle Replacement	Vehicles, Vessels & Equipment	195,000	200,000	205,000	-	600,000	-	-	-
CQ220001	Aerotech Business Park	Other Assets	12,000,000	3,000,000	1,700,000	16,700,000	-	-	-	-
CQ220002	Burnside & City of Lakes Industrial Park	Other Assets	24,000,000	22,000,000	16,000,000	62,000,000	-	-	-	-
CP190001	Cultural Assets	Other Assets	250,000	250,000	250,000	750,000	-	-	-	-
Varied Asset	District Capital Accounts	Other Assets	1,504,000	1,504,000	1,504,000	-	4,512,000	-	-	-
CW190004	Environmental Monitoring Site Work 101 Landfill	Other Assets	1,130,000	500,000	525,000	2,155,000	-	-	-	-
CQ220003	Ragged Lake Business Park	Other Assets	1,000,000	20,000,000	9,000,000	30,000,000	-	-	-	-
PW01	Urban Forest Management Plan Implementation	Other Assets	965,000	990,000	1,015,000	-	2,970,000	-	-	-
CT200009	Wastewater Oversizing	Other Assets	2,320,000	2,310,000	2,810,000	-	-	7,440,000	-	-
CE240002	Wildland Urban Interface Initiatives	Other Assets	450,000	-	-	-	450,000	-	-	-
TOTAL MULTI-YEAR BASE CAPITAL PLAN			\$ 311,884,000	\$ 344,678,700	\$ 341,242,600	\$ 214,526,000	\$ 218,100,000	\$ 517,129,867	\$ 27,935,000	\$ 20,114,433
					\$ 997,805,300					\$ 997,805,300

STRATEGIC INITIATIVE - Significant Projects										
CB190013	PR - Halifax Forum Redevelopment	Buildings / Facilities	4,200,000	7,200,000	31,000,000	-	-	42,400,000	-	-
CB000022	HRP - Police Headquarters	Buildings / Facilities	-	2,500,000	8,000,000	-	-	10,500,000	-	-
CT000007	Cogswell Interchange Redevelopment *	Roads, Active Transportation & Bridges	3,500,000	-	-	-	-	3,500,000	-	-
STRATEGIC INITIATIVE - Halifax Climate Action Plan										
Transit20	Replacement Buses **	Vehicles, Vessels & Equipment	-	32,960,000	44,558,000	-	-	38,759,000	38,759,000	-
CZ230600	HalifACT - Critical Infrastructure Projects	Other Assets	6,000,000	8,000,000	8,000,000	-	-	22,000,000	-	-
CZ230300	HalifACT - Fleet Electrification	Other Assets	6,500,000	5,500,000	4,500,000	-	-	16,500,000	-	-
CZ230100	HalifACT - Municipal Building Retrofits	Other Assets	12,000,000	20,000,000	20,000,000	-	-	52,000,000	-	-
CZ230200	HalifACT - Public Charging Infrastructure	Other Assets	-	500,000	500,000	-	-	1,000,000	-	-
CZ230400	HalifACT - Shore Rd Resilience Improvements	Other Assets	60,000	60,000	60,000	-	-	180,000	-	-
CZ230700	HalifACT - Small Projects Bundle	Other Assets	500,000	500,000	500,000	1,500,000	-	-	-	-
STRATEGIC INITIATIVE - Integrated Mobility Plan (IMP)										
CB230025	HT - Burnside Transit Centre Eco-Rebuild **	Buildings / Facilities	-	40,000,000	80,000,000	-	-	60,000,000	60,000,000	-
Mobility6	Strategic Mobility Corridor: Alderney Drive	Roads, Active Transportation & Bridges	100,000	3,800,000	2,100,000	-	-	6,000,000	-	-
Mobility8	Strategic Mobility Corridor: Barrington Street	Roads, Active Transportation & Bridges	250,000	500,000	5,000,000	-	-	5,750,000	-	-
CT200002	Strategic Mobility Corridor: Bayers Road	Roads, Active Transportation & Bridges	13,000,000	3,170,000	-	-	-	6,170,000	-	10,000,000
CT190008	Strategic Mobility Corridor: Bedford Highway	Roads, Active Transportation & Bridges	800,000	200,000	200,000	-	-	1,200,000	-	-
Mobility12	Strategic Mobility Corridor: Dunbrack Street	Roads, Active Transportation & Bridges	-	500,000	750,000	-	-	1,250,000	-	-
CT190005	Strategic Mobility Corridor: Herring Cove Road	Roads, Active Transportation & Bridges	200,000	200,000	3,500,000	-	-	2,732,000	1,168,000	-
Mobility4	Strategic Mobility Corridor: Lower Water Street	Roads, Active Transportation & Bridges	500,000	750,000	100,000	-	-	1,350,000	-	-
CT190002	Strategic Mobility Corridor: Portland Street	Roads, Active Transportation & Bridges	-	800,000	1,200,000	-	-	2,000,000	-	-
CT200006	Strategic Mobility Corridor: Robie Street / Young Street	Roads, Active Transportation & Bridges	1,600,000	800,000	22,200,000	-	-	24,600,000	-	-
Mobility11	Strategic Mobility Corridor: Trunk 7 (Main Street)	Roads, Active Transportation & Bridges	500,000	750,000	100,000	-	-	1,350,000	-	-
CT200005	Strategic Mobility Corridor: Windmill Road	Roads, Active Transportation & Bridges	500,000	750,000	85,000	-	-	420,000	-	915,000
CT220001	Strategic Mobility Corridors: Planning & Functional Design (** AT only)	Roads, Active Transportation & Bridges	2,000,000	1,000,000	1,000,000	1,080,000	-	-	2,920,000	-
CT190010	Windsor Street Exchange	Roads, Active Transportation & Bridges	43,900,000	45,000,000	32,135,000	-	-	44,645,334	7,789,666	68,600,000
CV240008	Expansion Buses **	Vehicles, Vessels & Equipment	14,900,000	15,347,000	20,263,000	-	-	35,055,500	15,454,500	-
CV210013	Mill Cove Ferry Service	Other Assets	40,000,000	50,000,000	60,000,000	-	-	22,500,000	127,500,000	-
TOTAL MULTI-YEAR STRATEGIC INITIATIVES CAPITAL PLAN			\$ 151,010,000	\$ 240,787,000	\$ 345,751,000	\$ 2,580,000	\$ -	\$ 401,861,834	\$ 254,506,166	\$ 78,600,000
					\$ 737,548,000					\$ 737,548,000

TOTAL 2026/27-2028/29 TOTAL CAPITAL PLAN \$ 462,894,000 \$ 585,465,700 \$ 686,993,600 \$ 217,106,000 \$ 218,100,000 \$ 918,991,701 \$ 282,441,166 \$ 98,714,433

* If Future Land Sales are less than estimated, project costs will be debt-funded with annual repayments added to the General Rate.

** Proceeding with implementation of these projects is contingent on receipt of sufficient external funding contributions and/or necessary land acquisition.

Capital Funding Sources:										
Capital Renewal	\$ 72,700,000	\$ 72,700,000	\$ 72,700,000		\$ 218,100,000					
Canada Community-Building Fund	28,000,000	30,000,000	30,000,000			88,000,000				
Reserves	46,660,000	50,919,000	31,527,000			129,106,000				
Base Capital Debt	146,744,833	181,659,867	188,725,167					517,129,867		
Strategic Initiatives Debt	30,322,567	45,892,267	96,652,500					172,867,334		
Cogswell Redevelopment Debt	3,500,000	-	-					3,500,000		
Climate Action Tax	24,560,000	34,060,000	33,060,000					91,680,000		
Cost Sharing - Confirmed	88,081,600	75,147,566	83,277,933						147,792,666	98,714,433
Projects without Confirmed Funding	22,325,000	95,087,000	151,051,000					133,814,500	134,648,500	
Total Capital Funding Envelope	\$ 462,894,000	\$ 585,465,700	\$ 686,993,600	\$ 217,106,000	\$ 218,100,000	\$ 918,991,701	\$ 282,441,166	\$ 98,714,433		

ATTACHMENT 3

2025/26 Capital Plan Reserve Withdrawals

Reserve Account	Project #	Project Name	2025/26	2026/27	2027/28	2028/29
Q506 - Landfill Closure Reserve			\$ -	\$ 1,130,000	\$ 500,000	\$ 525,000
	CW190004	Environmental Monitoring Site Work 101 Landfill	-	1,130,000	500,000	525,000
Q526 - Capital Fund Reserve			\$ 500,000	\$ 925,000	\$ 1,434,000	\$ 1,437,000
	CT190004	Opticom Signalization	75,000	75,000	84,000	87,000
	CB000073	PFE - Metropark Upgrades	50,000	150,000	150,000	150,000
	CP000014	Regional /Wilderness Park Development	150,000	200,000	200,000	200,000
	CP180002	Shoreline Improvements/Water Access	225,000	500,000	1,000,000	1,000,000
Q546 - Multi-District Facilities Reserve			\$ 1,225,000	\$ 3,550,000	\$ 800,000	\$ 800,000
	CB200013	PR - Greenfoot Energy Centre	-	2,750,000	250,000	250,000
	CB200001	PR - Multi-District Facilities-Upgrades	625,000	-	-	-
	CB200007	PR - RBC Centre	-	200,000	150,000	150,000
	CB200008	PR - Scotiabank Centre	600,000	600,000	400,000	400,000
Q556 - Solid Waste Facilities Reserve			\$ 3,785,000	\$ 2,765,000	\$ 2,165,000	\$ 1,045,000
	CW200001	Halifax Organics Mgmt Facility (Goodwood) - Community Integration Fund	-	300,000	-	-
	Build 24	Household Special Wastes Facilities	60,000	1,350,000	-	-
	CW200002	Materials Recovery Facility Repairs	230,000	230,000	240,000	240,000
	CW190001	New/Replacement Green Carts	370,000	710,000	755,000	805,000
	CB230029	Organic Facilities Decommissioning	3,125,000	175,000	180,000	-
	CW200003	Rural Depots	-	-	990,000	-
Q611 - Parkland Development Reserve			\$ -	\$ -	\$ -	\$ -
	CP200004	Park Land Acquisition	-	-	-	-
Q616 - Business Parks			\$ 11,000,000	\$ 37,000,000	\$ 45,000,000	\$ 26,700,000
	CQ220001	Aerotech Business Park	-	12,000,000	3,000,000	1,700,000
	CQ220002	Burnside & City of Lakes Industrial Park	11,000,000	24,000,000	22,000,000	16,000,000
	CQ220003	Ragged Lake Business Park	-	1,000,000	20,000,000	9,000,000
Q621 - Community & Events			\$ -	\$ 250,000	\$ 250,000	\$ 250,000
	CP190001	Cultural Assets	-	250,000	250,000	250,000
Q626 - Canada Community Building Fund Reserve			\$ 32,000,000	\$ 28,000,000	\$ 30,000,000	\$ 30,000,000
	CR200003	Bridges	1,000,000	2,000,000	2,000,000	2,000,000
	CB210018	HRFE - Sheet Harbour Fire Station	8,000,000	2,000,000	-	-
	CP200001	Park Recapitalization	2,500,000	2,500,000	2,500,000	2,500,000
	CT190006	Road Safety Improvement	-	2,000,000	2,000,000	2,000,000
	CR200002	Sidewalk Renewals	1,000,000	1,000,000	1,300,000	1,300,000
	CR200006	Street Recapitalization	19,500,000	18,500,000	22,200,000	22,200,000
Q666 - Strategic Initiatives Reserve Capital			\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
	CZ230700	HalifACT - Small Projects Bundle	500,000	500,000	500,000	500,000
Q667 - Strategic Initiatives Reserve Operating			\$ 135,000	\$ 540,000	\$ 270,000	\$ 270,000
	CT220001	Strategic Mobility Corridors: Planning & Functional Design	135,000	540,000	270,000	270,000
Total Capital Reserve Withdrawals			\$ 49,145,000	\$ 74,660,000	\$ 80,919,000	\$ 61,527,000

ATTACHMENT 4

2025/26 Capital Multi-Year Projects

Project #	Project Name	Total Previous Yrs' Gross Budget	2024/25 Capital Budget	2025/26 Capital Budget	2026/27 Capital Budget	2027/28 Capital Budget	2028/29 Capital Budget	2029/30 - 2034/35 Capital Budget	Grand Total
Discrete Projects									
CT000007	Cogswell Interchange Redevelopment	71,040,000	43,170,500	20,450,000	3,500,000	-	-	-	\$ 138,160,500
CT190003	Dartmouth Infra Renewal-Sullivan Daylighting	884,285	2,873,000	1,750,000	3,100,000	-	-	-	\$ 8,607,285
BT57	Fuel Management Software Replacement	-	-	750,000	2,250,000	930,000	-	-	\$ 3,930,000
CZ230400	HalifACT - Shore Rd Resilience Improvements	850,000	435,000	4,825,000	60,000	60,000	60,000	120,000	\$ 6,410,000
CB190003	HPL - Halifax North Memorial Library Reno	5,325,000	-	-	10,000,000	15,000,000	6,500,000	-	\$ 36,825,000
CB200014	HRFE - Headquarters and Station 1	16,391,085	12,000,000	5,000,000	7,100,000	-	-	-	\$ 40,491,085
CB210018	HRFE - Sheet Harbour Fire Station	900,000	-	9,000,000	2,500,000	-	-	-	\$ 12,400,000
CR000007	HT - Wrights Cove Terminal	244,485	350,000	3,725,000	920,000	-	-	-	\$ 5,239,485
CV210013	Mill Cove Ferry Service (Construction)	7,900,000	11,000,000	-	40,000,000	50,000,000	60,000,000	100,000,000	\$ 268,900,000
CB220004	Mumford Terminal Interim Accessibility Expansion	100,000	100,000	-	-	-	-	-	\$ 200,000
CB210021	PR - BLT Recreation Centre Recap	4,500,000	9,500,000	8,000,000	1,210,000	-	-	-	\$ 23,210,000
CB190013	PR - Halifax Forum Redevelopment	2,900,000	-	-	4,200,000	7,200,000	31,000,000	65,100,000	\$ 110,400,000
CB000080	PR - Sheet Harbour Recreation Centre (ESLC)	1,685,000	-	500,000	10,100,000	7,800,000	-	-	\$ 20,085,000
CB240003	PR - St. Mary's Boat Club	-	500,000	-	350,000	400,000	7,000,000	9,000,000	\$ 17,250,000
CT200002	Strategic Mobility Corridor: Bayers Road	8,305,043	-	-	13,000,000	3,170,000	-	-	\$ 24,475,043
CT190008	Strategic Mobility Corridor: Bedford Highway	250,000	-	750,000	800,000	200,000	200,000	72,000,000	\$ 74,200,000
CT190005	Strategic Mobility Corridor: Herring Cove Road	-	-	750,000	200,000	200,000	3,500,000	41,800,000	\$ 46,450,000
CT200006	Strategic Mobility Corridor: Robie Street/Young Street	2,274,736	-	1,400,000	1,600,000	800,000	22,200,000	55,900,000	\$ 84,174,736
CT190010	Windsor Street Exchange	6,865,000	-	22,100,000	43,900,000	45,000,000	32,135,000	-	\$ 150,000,000
Subtotal Discrete Projects		130,414,634	79,928,500	79,000,000	144,790,000	130,760,000	162,595,000	343,920,000	\$ 1,071,408,134
Ongoing Programs									
CM200001	Access-A-Bus Replacement	-	1,980,000	1,180,000	2,250,000	2,570,000	-	-	\$ 7,980,000
CR200001	Active Transportation	-	12,011,048	3,000,000	8,600,000	8,500,000	-	-	\$ 32,111,048
Transit24	Articulated Conventional Bus Replacement	-	-	-	18,820,000	24,200,000	-	-	\$ 43,020,000
CR200003	Bridges	2,900,000	2,900,000	2,900,000	5,045,000	5,700,000	-	-	\$ 16,545,000
CQ220002	Burnside & City of Lakes Industrial Park	-	5,000,000	11,000,000	24,000,000	22,000,000	-	-	\$ 62,000,000
CB190011	Corporate Accommodations	-	2,000,000	2,700,000	2,300,000	2,800,000	-	-	\$ 9,800,000
Transit28	Ferry Terminal Upgrades	-	-	500,000	1,000,000	-	-	-	\$ 1,500,000
CV240003	Fire Fleet Expansion	-	3,900,000	1,250,000	1,500,000	3,300,000	-	-	\$ 9,950,000
CV240004	Fire Fleet Replacement	-	10,509,645	-	7,500,000	28,150,000	-	-	\$ 46,159,645
CZ230600	HalifACT - Critical Infrastructure	-	7,600,000	350,000	6,000,000	8,000,000	-	-	\$ 21,950,000
CZ230300	HalifACT - Fleet Electrification	-	1,850,000	-	6,500,000	5,500,000	-	-	\$ 13,850,000
CZ230100	HalifACT - Municipal Building Retrofits	-	6,000,000	5,000,000	12,000,000	20,000,000	-	-	\$ 43,000,000
CZ230200	HalifACT - Public Charging Infrastructure	-	2,200,000	-	-	500,000	-	-	\$ 2,700,000
CB000088	HRFE - Facility Recap	-	1,000,000	1,500,000	1,500,000	2,500,000	-	-	\$ 6,500,000
CV240002	Municipal Fleet Replacement	-	6,861,000	12,630,000	8,700,000	4,000,000	-	-	\$ 32,191,000
CR200004	Other Road Related Works	-	1,000,000	1,475,000	2,500,000	3,000,000	-	-	\$ 7,975,000
CB190007	PFE - Alderney Gate Recapitalization	-	500,000	925,000	2,000,000	600,000	-	-	\$ 4,025,000
CB190009	PFE - Environmental Remed./Bldg. Demo	-	200,000	-	250,000	-	-	-	\$ 450,000
CV240006	Police Fleet Replacement	-	4,890,000	4,755,000	2,020,000	1,870,000	-	-	\$ 13,535,000
CB200008	PR - Scotiabank Centre	-	5,500,000	5,250,000	600,000	400,000	-	-	\$ 11,750,000
CR200007	Regional Centre AAA Bikeways	-	3,552,620	5,420,000	15,650,000	19,200,000	-	-	\$ 43,822,620
CR200002	Sidewalk Renewals	-	2,000,000	1,045,000	2,500,000	3,000,000	-	-	\$ 8,545,000
CR200006	Street Recapitalization	-	60,909,626	52,355,000	58,500,000	67,200,000	-	-	\$ 238,964,626
Subtotal Ongoing Programs			142,363,939	113,235,000	189,735,000	232,990,000			\$ 678,323,939
Grand Total 2025/26 Multi-Year Projects		\$ 130,414,634	\$ 222,292,439	\$ 192,235,000	\$ 334,525,000	\$ 363,750,000	\$ 162,595,000	\$ 343,920,000	\$ 1,749,732,073

This list supercedes the 2024/25 Multi-Year Projects schedule approved in Attachment 4, January 24, 2024

Discrete projects full costs are disclosed and approval in principle is sought for the 2025/26 through 2028/29 fiscal years to facilitate multi-year procurement.

Ongoing program three-year requests are shown and approval in principle is sought for the 2025/26 through 2027/28 fiscal years to facilitate multi-year procurement and/or long order lead times.